DOCKET NO. 11000

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APPLICATION OF HOUSTON LIGHTING & POWER COMPANY TO AMEND CCN FOR THE DUPONT PROJECT GENERATION UNIT

51 % 1 PUBLIC UTILITY COMMISSION

OF TEXAS

TESTIMONY OF

PAUL CHERNICK

RESOURCE INSIGHT, INC.

TESTIFYING ON BEHALF OF DESTEC ENERGY, INC.

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SEPTEMBER 28, 1992

DOCKET NO. 11000

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APPLICATION OF HOUSTON LIGHTING & POWER COMPANY FOR A CERTIFICATE OF CONVENIENCE AND NECESSITY FOR THE DuPont PROJECT

PUBLIC UTILITY COMMISSION

OF TEXAS

DIRECT TESTIMONY OF

PAUL L. CHERNICK President Resource Insight Boston Massachusetts

ON BEHALF OF

DESTEC ENERGY, INC.

September 28, 1992

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I. WITNESS IDENTIFICATION AND QUALIFICATIONS

2 Q: Mr. Chernick, please state your name, occupation, and business address.

A: I am Paul L. Chernick. I am President of Resource Insight, Inc., 18 Tremont
Street, Suite 1000, Boston, Massachusetts.

5 Q: Summarize your professional education and experience.

 A: I received an S.B. degree from the Massachusetts Institute of Technology in June 1974, from the Civil Engineering Department, and an S.M. degree from the Massachusetts Institute of Technology in February 1978, in Technology and Policy. I have been elected to membership in the civil engineering honorary society Chi Epsilon, and the engineering honor society Tau Beta Pi, and to associate membership in the research honorary society Sigma Xi.

I was a Utility Analyst for the Massachusetts Attorney General for over 12three years, and was involved in numerous aspects of utility rate design, costing, 13load forecasting, and the evaluation of power supply options. Since 1981, I have 14 been a consultant in utility regulation and planning, first as a Research Associate 15at Analysis and Inference, and from 1986 as President of Resource Insight, Inc. 16 (formerly PLC, Inc.). In my current position at Resource Insight, I have advised 17 a variety of clients on utility matters. My work has considered, among other 18 19 things, the need for, cost of, and cost-effectiveness of prospective new generation plants and transmission lines; retrospective review of generation planning 20 21 decisions; ratemaking for plant under construction; ratemaking for excess and/or 22 uneconomical plant entering service; conservation program design; cost recovery 23for utility efficiency programs; and the valuation of environmental externalities 24 from energy production and use. My resume is attached to this testimony as

PLC-1.

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Q: Have you testified previously in utility proceedings?

3 A: Yes. I have testified approximately one hundred times on utility issues before various regulatory, legislative, and judicial bodies, including the Massachusetts 4 5 Department of Public Utilities, the Massachusetts Energy Facilities Siting 6 Council, the Vermont Public Service Board, the New Mexico Public Service 7 Commission, the District of Columbia Public Service Commission, the New 8 Hampshire Public Utilities Commission, the Connecticut Department of Public 9 Utility Control, the Michigan Public Service Commission, the Maine Public 10 Utilities Commission, the Minnesota Public Utilities Commission, the South 11 Carolina Public Service Commission, the Maryland Public Service Commission, 12the Florida Public Service Commission, the Federal Energy Regulatory 13Commission, and the Atomic Safety and Licensing Board of the U.S. Nuclear 14 Regulatory Commission. A detailed list of my previous testimony is contained in my resume. 15

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Q: Have you testified previously on externalities?

Yes. I have testified extensively on externalities valuation in Massachusetts for 17 A: 18 the past two and a half years on behalf of the Boston Gas Company. My 19 testimony in Vermont Public Service Board Dockets 5270 and 5330 also included 20externalities. Additionally, I have testified or prepared comments on 21 externalities valuation and incorporation in California, Ontario, Illinois, 22Maryland, and Vermont and have worked on the Conservation Law $\mathbf{23}$ Foundation/New England Electric externalities collaborative and in the New $\mathbf{24}$ York externalities study, on behalf of the New York State Energy Research and

 $\mathbf{2}$ Q: Have you authored any publications on externalities? 3 A: 4 $\mathbf{5}$ 6 7 II. 8 Q: 9 A: 10 11 1213 14 1516 17 18 19 Q. 20Α. 2122

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- Yes. I have authored about a dozen publications, listed on my resume, on
- externalities valuation. I have presented several of these papers at national conferences. I was also one of the principal technical consultants and authors of the Pace University study, The Environmental Costs of Electricity.
- PURPOSE OF TESTIMONY AND CONCLUSIONS
- What is the purpose of your testimony?

Development Administration.

My testimony is intended to:

- describe how Houston Lighting and Power (HL&P) has failed to include "a reasonable estimate of externalities" for the DuPont project,
 - describe how HL&P could have included externalities into resource comparisons in a consistent and orderly fashion that would improve utility resource decisions,
 - explain why HL&P's externality analyses fail to fully account for resource externalities, and
 - explain why HL&P's analysis of the DuPont/HL&P project is not consistent with least-cost planning.

Could you summarize your conclusions?

I have three fundamental conclusions. First, HL&P has failed to make a reasonable estimate of externalities. HL&P's study does not provide the Commission or anyone else with sufficient information to make any reasonable 23evaluation of the externalities such that it could be used to adequately evaluate 24 the DuPont Project from a planning or benefit analysis perspective. Second, the 25DuPont Project will not have anything like the environmental benefits claimed 26when a complete analysis is done and the DuPont Project is likely to be found

to have a more adverse impacts on the environment than construction of a
combined cycle plant, the extension of existing cogeneration contracts, or other
alternatives in the time frame suggested. Third, HL&P has not correctly applied
a least cost planning methodology.

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III. HL&P REVIEW OF EXTERNALITIES

6 Q: Have you reviewed HL&P's treatment of externalities in this docket?

A: Yes. I have reviewed portions of the CCN Application, particularly Study #6,
the testimony of Messrs. Naeve, Feith, and Griffey; and numerous RFI
responses.

10 Q: Has HL&P produced and used "reasonable estimates" of externalities?

No. HL&P has not made a serious attempt to value externalities in its analysis 11 A: 12 of the DuPont project, in terms of the approaches it used in selecting values, or the actual values selected. HL&P applied its externality values incorrectly in 1314 evaluating the DuPont project by overstating the emissions reductions attributable to that project. HL&P also failed to systematically compare the 15combined economic and environmental effects of the DuPont Project to those of 16 17attractive alternatives. In all three of these areas, HL&P's analysis is incomplete 18 and flawed, falling far short of the state of the art or of good utility practice.

Q: Would the public interest be served by Commission acceptance of the HL&P
analysis as a "reasonable estimate" of the external costs of the DuPont project?
A: No. If the Commission accepted this feeble and misleading effort as a
"reasonable estimate," neither HL&P nor other Texas utilities would have any
incentive to reach the level of current good practice in externality valuation, let
alone attempt to advance the debate. Significant benefits to ratepayers and the

State as a whole would be lost by the failure to properly reflect all costs--external as well as internal--in resource planning.

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Q: How is the rest of your testimony organized?

A: Each of the four points above will be addressed in turn. Section IV discusses the derivation and use of externality values in utility resource planning. Section V explains the problems in HL&P's externality analyses. Section VI considers HL&P's approach in the context of least-cost planning.

8 Since the question in this docket is limited to whether HL&P's treatment 9 of the externalities is reasonable, I will not attempt an exhaustive review of 10 theory and practice in externality valuation. Additional detail on these subjects 11 can be found in the forthcoming report, *From Here to Efficiency: Securing* 12 *Efficiency Resources*, prepared by Resource Insight for the Pennsylvania Energy 13 Office.

14 IV. INCLUDING EXTERNALITIES IN UTILITY RESOURCE PLANNING

Q: Please define the term externalities and explain it in the context of utility planning.

Externalities, or external costs, are generally defined as those costs not borne by 17 A: the persons who impose them. In contrast to the internal costs paid by the 18 person who decides to create them, externalities are paid by someone else. An 19 20 obvious example in the utility context is the allocation of the costs of burning 21 fuels. The utility pays the price of the fuel and pays for disposal of any residue, 22but does not pay the costs imposed by the pollutants that leave the power plant 23stack, including health and aesthetic effects, damages to ecosystems, and so on. This usual definition of externalities raises some semantic issues in the $\mathbf{24}$

utility context. For example, does the utility "bear" costs that it flows through to ratepayers? Do internal costs include all costs that affect revenue requirements, or only those that affect shareholders earnings? For that matter, is it more realistic to view utility managers as distinct from shareholders, weighing only costs and benefits borne by management? On the other hand, is it proper to treat environmental impacts that happen to fall on utility shareholders and ratepayers as internalized?

8 To avoid these confusions, it is easier to define environmental externalities 9 as all environmental costs that are not included in the direct costs used in 10 comparing utility resource options. In standard utility practice, all costs that 11 appear in revenue requirements calculations are internalized; other energy 12 service costs to customers (such as for DSM) are sometimes included. All other 13 costs are externalities.¹

14Q: Why should the Commission consider externalities, and particularly15environmental externalities, in this docket?

16 A: There are several reasons for doing so.

17 First, the Commission's Order approving the Notice of Intent for the
18 DuPont Project requires that HL&P make a "reasonable estimate" of
19 externalities. This docket will decide whether HL&P has met that test.

20Second, the Texas Legislature has explicitly given the Commission the21responsibility of considering environmental costs. According to the Public Utility22Regulatory Act, §54 requires that, in reviewing applications of certificates of

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¹My testimony will only discuss environmental externalities. Similar approaches can be extended to economic and social externalities.

convenience and necessity, the Commission consider "such factors as community values, recreational and park areas, historical and aesthetic values [and] environmental integrity" (TEX. REV. CIV. STAT. ANN., art. 1446c).

Third, the Commission has primary or exclusive responsibility for reviewing many utility resource decisions that have important environmental implications. Environmental agencies cannot easily influence utility resource decisions beyond requiring additional pollution control measures or rejecting a project. Only utility regulators can structure utility resource decisions to include non-market costs in comparing resources options. Utility regulators understand utility planning, costing, operation, and system interactions at a level of detail environmental regulators would be able to copy only at high costs.

12Fourth, utility regulators have responsibility for the planning and13acquisition decisions of electric and gas utilities, which collectively represent14about one-fourth of energy consumed in the U.S. and a large fraction of air15pollutant and greenhouse gas emissions. Utilities are responsible for about two-16thirds of total U.S. SO2 emissions, one third of total NOx emissions, one-quarter17of total CO2 emissions, 30% of total mercury emissions,² as well as significant18fractions of other toxic emissions.

19 Fifth, utility regulators have a responsibility to future ratepayers to 20 consider external effects, since today's externality may be tomorrow's 21 internalized cost, through pollution taxes, requirements for additional controls,

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 ²Neme, 1991, and *Electric Utility Week*, September 7, 1992, summarizing a report by Clean
 Water Action.

allowances and offsets, requirements, and other mechanisms. Resources with high external costs impose additional risks on ratepayers for decades into the future.

- A. Approaches to Reflecting Externalities in Utility Resource Decisions
 Q: How can externalities be included in the evaluation of utility resource options?
 A: The relevant external effects must first be identified. A mechanism must then
 be adopted for incorporating the level of those effects in utility decisions. A
 number of approaches have been suggested, which can be divided into four
 groups:
 - reduce or eliminate external costs, removing any need for utilities or their regulators to consider externalities at all, except for their effect on control costs;
 - internalize all external effects, so that all resource costs are stated in dollars;
 - reflect external costs in non-monetary terms in the evaluation of resource options; and
 - monetize externalities and add them to direct internal costs in the evaluation of resource options.
- 19 Q: Are all of these approaches viable?

A: No. As I have discussed elsewhere (Chernick and Birner, 1992), I believe that
as of today only monetization will fully and efficiently reflect external costs in
utility resource planning and acquisition. For most applications, externalities
must be monetized if utilities and the PUC are to minimize the cost of meeting
any given level of environmental quality, or maximize the environmental benefit
of a given level of direct utility costs.

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HL&P uses the monetization approach in its Study #6 and the testimony

of Mr. Griffey. The Commission itself appears to have expected externalities to be treated in economic terms, i.e., monetized. Given this convergence, I will deal in this testimony only with monetization.

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B. Methods for Monetizing Externalities

5 Q: Can reasonable monetary values of externalities be determined?

A: Yes. As discussed in Chernick and Caverhill (1992) the principal approaches are damage costing and regulatory cost of control. As the state to the art advances, both of these approaches will continue to improve, other approaches may emerge, and estimates may change. Nonetheless, externality valuation is sufficiently mature that either of these methods can produce values that are useful in comparing options.

Damage costing is generally undertaken by environmental regulators, in the process of setting allowed emissions. Utility regulators generally lack the resources to deal with the complexity of this approach, in terms of data requirements; modelling of pollutant transport, chemistry, and dose-response relationships; and valuation of health, aesthetic, and ecosystem effects.

17Rather than ignoring or repeating the determinations of environmental18regulators, utility regulators can generally rely on the environmental regulators19to determine the benefits of pollution control. This is the basis of the regulatory20cost-of-control (RCC) approach used by utility regulators in four states to21evaluate environmental externalities. In the RCC approach, utility regulators22use the values of externalities published by environmental regulators, or implied23by their regulatory actions.

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For some environmental externalities, damage costs are irrelevant to

1 utility regulatory decisions, because reductions in emissions due to utility $\mathbf{2}$ resources decisions will not reduce total emissions. When environmental 3 regulators are committed to an environmental goal, such as a fixed reduction in 4 emissions or in ambient pollution levels, reductions in utility versus other source 5 emissions are merely a tradeoff. Reductions in emissions from utility sources 6 will result in fewer reductions from other sources that would otherwise have 7 been required to meet the goal. The benefits of the reduction are thus not 8 improved environmental quality, but reduced compliance costs, either for the 9 utility itself or for other emitters in the jurisdiction, many of whom will be 10 customers of the utility. Clearly, only the RCC method can measure the cost of 11 pollutants regulated to meet a goal.

- 12 Q: Can the RCC method be extended to currently unregulated pollutants, such as
 13 CO₂ and other greenhouse gases?
- 14 A: Yes. In those situations, the PUC will have to estimate the expected level of 15 emissions cap, and the corresponding cost of control.

16 Q: Can regulatory costs of control be determined with precision?

17A: The precision of RCC estimates varies with the quality of data available, but the 18 estimates are generally precise enough to be useful. Like any other prediction 19 about the future, from load growth to fuel prices, the required costs of control 20are subject to some uncertainty. For most pollutants, we have information on 21 the costs of controls currently required in the relevant area (e.g., the Houston 22CMSA); for many (such as ozone precursors), we also have estimates of the costs 23of complying with new regulations. For some unregulated externalities, such as $\mathbf{24}$ CO_2 , we have estimates of the costs of various levels of reduction, and of the

reductions that would be necessary to limit the environmental effects to a potentially tolerable range. Uncertainties in externality values can be addressed explicitly using approaches similar to those used in dealing with the uncertainties in other inputs. Thus, enough information is available to make reasonable and informed judgments, as regulators do with respect to other predictions.

Some observers who do not understand the RCC method are confused by 7 the fact that a number of control measures are typically required for each 8 pollutant, with a wide range of costs. The RCC method uses only the marginal 9 cost of control, just as the evaluation of new supply resources uses only the 10 marginal (or decremental) dispatch costs of existing resources. The fact that 11 some controls on NOx may cost only \$200/T has no bearing on the RCC so long 12 as SCR is required on some power plants at \$6,000/T, just as the fact that the 13 marginal running cost of South Texas is less than 1¢/kWh has no bearing on the 14 benefit of a new resource that will be available when HL&P would otherwise be 15 running combustion turbines at 3¢/kWh.³ 16

17 Q: Is there any role for externality damage costing in utility regulation?

A: Yes. Damage costing may be useful for valuing social and economic externalities.
 Damage costing can also be useful where pollutants are not regulated or the cost
 of control is not easily determined. See Chernick and Caverhill (1992).

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³On the fuel forecasting side, the cost of existing oil wells that produce at \$2/bbl is irrelevant to estimating future market-clearing prices when marginal supplies cost \$20/bbl.

C. HL&P Arguments Against Including Externalities in Planning

- 2 Q: Does HL&P agree that externalities should be included in the evaluation of 3 utility resources?
- 4 A: No. The direct testimony of Mr. Naeve (pp. 17-21) presents HL&P's policy 5 arguments.
- 6 Q: Please summarize and respond to Mr. Naeve's arguments on the inclusion of
 7 externalities in utility resource planning.
- 8 A: A number of Mr. Naeve's assertions are vague and difficult to interpret. I will
 9 only respond to the most coherent of Mr. Naeve's assertions.
- 10 First, Mr. Naeve asserts that "there are still a host of issues to be resolved 11 by the scientific community before any attempt at quantification can be 12considered meaningful or appropriate" (p. 17, lines 16-19). This assertion is 13 clearly irrelevant to the emissions that must be controlled to reach specified 14 ambient levels (i.e., NO, and VOCs), since estimates of damages are irrelevant 15 once emission levels are fixed. The argument is also very weak for pollutants for 16 which the TACB has determined reasonable control costs (e.g., particulates, SO₂). 17More generally, Mr. Naeve appears to suggest that any uncertain number should 18 be set to zero; this is obviously an absurd position, and HL&P does not apply it 19 to forecasts of fuel prices or load growth.
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Second, Mr. Naeve notes that "the potential for poor decision making and illogical conclusions is great if only one of these estimates misses its mark too widely" (p. 17, lines 23-25).⁴ I agree that, in externality valuation, as for other

 ⁴It is not clear what he means by "illogical conclusions" or why he refers to "only one"
 estimate.

inputs to the planning process, HL&P should strive for the best available estimates, and avoid the "rank speculation" Mr. Naeve abhors (p. 19, line 17). As I will discuss, HL&P has not attempted to obtain and use the best available estimates.

Third, Mr. Naeve asserts that while external effects produce costs, "associated benefits to society also exist" (p. 17, lines 27-28). While there are some benefits of pollution (e.g., nitrogen fertilization of crops, enhanced sunsets), the costs have clearly been determined to outweigh the benefits, since controls are required by the "elected representatives" (and their environmental agencies) to whom Mr. Naeve would refer these issues (p. 19, line 4). Mr. Naeve's conclusion that "the assumption that the net impacts of externalities is zero may be quite appropriate" (pp. 17-18) is obviously incorrect for all regulated air pollutants. As I discuss below, it is also a flawed conclusion with respect to CO_2 .

Fourth, Mr. Naeve states that "This Commission is entrusted with ensuring that customers pay for only the prudently incurred, direct costs associated with providing them electric service" (p. 18, lines 14-15). I agree, although the Commission has other responsibilities, including environmental. HL&P should not charge its customers for the values of externalities HL&P imposes on them and on other parties.

Fifth, Mr. Naeve asserts that "the only resulting certainty [from externality valuation] is that there will be higher electric rates" (p. 18, lines 22-23). Mr. Naeve ignores the benefits from evaluating externalities and presents no evidence that the necessary result is higher rates. $\sum \frac{1}{2}$

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Sixth, Mr. Naeve notes that "the most cost effective targets for [emissions]

reduction" may be outside the utility industry, such as in motor vehicles (pp 19-20). The costs of NO_x controls I estimate below assume that all cost-effective identifiable controls are required in all sectors. If there are additional cost-effective controls for regulated pollutants, that may result in a reduction in the marginal cost of controls required in the Houston area, the TACB is the forum for their consideration. Otherwise, this point is irrelevant to the Commission's determination of externality values.

8 Seventh, Mr. Naeve suggests that HL&P is concerned that it will want to 9 mitigate carbon emissions in order to build coal plants and that the Commission 10 will not allow recovery of mitigation costs (p. 20). He then asserts that, if HL&P 11 were not allowed to recover the cost of planting trees in Guatemala, the 12 Commission should not mandate the inclusion of externalities in the resource 13 selection process (p. 20, lines 1-2). Mr. Naeve does not demonstrate that the 14 offsets he discusses are an appropriate substitute for externality valuation. 15Offsets raise complex issues of marginality and reliability, and are beyond the 16 scope of this proceeding given the Commission's Order in the NOI. Mr. Naeve is also correct in asserting that the Commission's potential rejection of his 17 18 preferred offsets would invalidate the use of monetized externalities; the two 19 issues are entirely separate, and Mr. Naeve shows no connection between them.

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D. Monetized Externality Values in Other States

Q: Have other states monetized externalities in resource planning?

A: Several states have explicitly valued externalities since 1989, when the New York PSC required Orange and Rockland Utilities to incorporate environmental costs totalling 1.4 cents/kWh for a new coal plant. Since that time, New York has

1 extended its valuation statewide, and specific values for externalities have been 2 adopted by the Massachusetts Department of Public Utilities, the California 3 Energy Commission, the California PUC, the Nevada PSC, and the Bonneville 4 Power Administration. All of the regulators used the RCC approach to valuing 5 externalities; the BPA used damage estimates. The values selected by various jurisdictions are summarized in Exhibit PLC-2, which is in part an update to 6 7 Appendix A to HL&P's Study 6.⁵ The New Jersey Board of Regulatory 8 Commissioners has adopted externality adders for electric and gas conservation 9 program screening based on the monetized externalities estimated in The 10 Environmental Costs of Electricity, but did not endorse values for individual 11 pollutants.

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Q: Are other states active in considering externalities in resource planning?

A: Yes. According to a survey performed by the National Association of Regulatory
 Utility Commissioners in 1990, 22 states reported that they were developing an
 externality valuation approach, incorporation is pending, or their approach is
 fully operational (NARUC, 1990).⁶ Pace University reports similar participation
 by Public Utility Commissions (Ottinger, 1990).

18 V. HL&P'S EXTERNALITY ANALYSES

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Q: What analyses of externality values does HL&P sponsor in this proceeding?

²⁴ ⁶This tabulation includes states that all have preferential rate recovery for DSM programs, ²⁵ which would not fit my description of incorporating externalities.

⁵Study #6 has some peculiar errors. As discussed below, the BPA NO_x values are incorrect. The CO₂ value attributed to me is attributed to the Pace study; I cannot find any reference to my recommending the use of a \$90/T value for CO₂ in the Pace study or any other publication, nor do I recall having recommended this value.

A: HL&P sponsors "Study 6: An Analysis of External Costs (Externalities)" through the direct testimony of Mr. Griffey, comparison of certain resource options with and without externality values through the direct and supplemental testimony of Mr. Griffey, and a recommendation by Mr. Feith that a zero value be used for CO₂.

Q: What are the problems you have identified in HL&P's analysis of externalities?
A: I have identified six problems. First, HL&P has made no effort to deal with any externality other than air emissions. Other potentially important externalities for HL&P's system would include water use, the discharge of chemicals and heat to water bodies, and the generation of solid and liquid wastes. While these externalities may be more difficult to monetize, HL&P can quantify the effects, and develop at least rough estimates of the RCC for some of them.

13Second, HL&P has monetized only four externalities, all air emissions:14 CO_2 , NO_x , CO, and SO_2 .⁷ This was an odd group to select. Since CO emissions15from most utility power plants are quite small, CO is not normally an important16consideration in utility resource planning. NO_x and CO_2 are likely to be the most17important externalities for HL&P, followed by SO_2 , particulates, and heavy18metals (not necessarily in that order). I will ignore the CO valuation, which is19of no importance, as Mr. Griffey acknowledges (Griffey Direct, p. 39.).

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Third, HL&P generally uses externality values (in \$/T) that are too low. Fourth, HL&P overstates the NO_x emissions avoided by the DuPont project, both from the HL&P system and the DuPont boilers.

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⁷Study #6 does not show any SO₂ emissions though HL&P does appear to show a monetarized value for such emission in response to Destec RFI2-41.

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Fifth, HL&P has failed to use its externality values in a consistent analysis of alternatives to the DuPont project.

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All of these points, other than the first two, are discussed in greater detail.

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A. HL&P's Externality Values

5 Q: Does HL&P's Study #6 use reasonable externality values?

A: No. HL&P uses no local or Texas-specific data in selecting values. Study #6
uses three sets of externality values for SO₂, NO_x, and CO₂, ranging from
minuscule to modest. The source of these values are the Nevada PSC, the New
York PSC, and Bonneville Power Administration (BPA).⁸ HL&P took the lowest
value of each pollutant for its "low" case, the median value for its "median" case,
and the highest of the three values for its "high" case.

12 The Nevada PSC values for SO₂ and NO_x are reasonable estimates of RCC 13 values for Nevada, but are too low for H&LP. The population densities in and 14 around Nevada are much lower than those in and around HL&P's service 15 territory. Also, Nevada is in attainment for ozone, while Houston is a "severe" 16 non-attainment area.⁹ Both damages and control costs per ton are likely to be 17 much higher for HL&P than for Nevada.

18The BPA values are damage cost estimates for clean, low-population areas.19Among other problems, the underlying damage study ignored ozone's health20effects.

²⁴ ⁹Houston is also only marginally in compliance with Federal SO₂ levels; allowing for future 25 growth may require stricter SO₂ controls in HL&P's service territory than in Nevada.

 ⁸The NO_x value used by HL&P appears to be an error. As reported in Bowers (1991), the
 correct NO_x values are \$68.80/T in east of the Cascades and \$884.20/T west of the Cascades.
 HL&P reports \$67.65/T for both areas, and uses this value as its low NO_x value.

The NYPSC values are not the full marginal cost of required controls, but the average of high-cost and low-cost controls estimated by the NY State Energy Office (NYSEO). More recent NYSEO estimates of RCC are on the order of 9,400/T for NOx, and 1,300/T for SO₂.

5 Q: What sources should HL&P have used in valuing emissions on its system?

6 HL&P should have used the most relevant available data. Ideally, those data A: 7 would be specific to the Houston CMSA. Where Houston data are not available, 8 HL&P should look to areas facing similar environmental conditions and 9 constraints. For example, HL&P might have more appropriately used the costs 10 of controls currently required in Southern California, which may also be required over the next several years for Houston.¹⁰ The most recent externality values 11 12estimated from cost of control by the California Energy Commission and Public 13 Utility Commission are listed in Exhibit PLC-2.

A more relevant value for NO_x can be estimated from controls currently required in HL&P's own service territory. The Texas Air Control Board has required selective catalytic reduction (SCR) to achieve 9 ppm NO_x on gas turbine cogenerators of more than 10 MW, unless they can reduce emissions to less than 15 ppm without SCR.¹¹ TACB estimated that the cost of SCR for "a recent" cogeneration application, reducing emissions from 25 ppm to 9 ppm, was \$6,627/T NO_x (Hamilton, 1991). The cost per ton would be higher for small

¹¹The waiver of SCR on these low-NO_x units is based on both the cost of the SCR and on the inevitable "slip" of ammonia from the SCR system. TACB measures NO_x dry at 15% O₂.

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 ¹⁰The Los Angeles air basin is the only one in the country in a worse ozone category than
 Houston. I understand that Jesse Frederick testifies that the TACB Rules will likely follow those
 of the South Coast Air Quality Management District for the Los Angeles Basin.

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units.

HL&P expects that "as a result of the Clean Air Act Amendments of 1990 [TACB] will require that combined cycle power plants requesting air permits after November 15, 1992 use [SCR] for NO_x control" (Griffey Supplemental Testimony, p. 2). Control requirements are generally similar for all large highload-factor combustion turbines, whether used in cogeneration or combined cycle applications. The addition of SCR would reduce NO_x emissions from 15 ppm to 5 ppm (Id., p. 5). HL&P equates the 15 ppm emission level to 0.06 lb/MMBTU, and 5 ppm to 0.02 lb/MMBTU. Assuming that the cost per kW-year is the same for the decrement from 15 to 5 ppm as for 25 to 9 ppm, the smaller reduction in emissions would increase the control cost to \$10,600/T.¹²

12 This value is confirmed by recent estimates for local projects. For the 13DuPont project itself, HL&P estimates an incremental SCR cost of reducing 14 emissions from 15 to 5 ppm of \$9,900/T (1991\$, from DR DEI2-176, p. 59). 15 Exhibit PLC-3 computes the costs of SCR for the 15 to 5 ppm decrement, based 16 on the NO, control costs reported for the Hill Petroleum cogenerator, consisting 17of two 34.5 MW turbines. The estimated cost of NO_x control, adjusted to a 10 18 ppm decrement, is about \$18,800/T. This estimate is considerably higher than 19 those derived above, perhaps due to the small size of the Hill Petroleum plant. 20 The cost of control would be even higher for a 10 MW unit.

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Had HL&P used local control costs to determine the costs imposed by NO_x

 ¹²This estimate may be on the low side, even for the TACB example unit, since the lower
 concentrations may require more catalyst area to achieve the same percentage reduction. For
 small units, the cost would be even higher.

emission, it would have estimated an RCC externality value for $\mathrm{NO}_{\!x}$ of about \$15,000/T.

3	The marginal cost of control for NO_x in the Houston area may well be
4	higher than the marginal cost required for new utility plants, and may include
5	retrofits to existing utility plants, controls on industrial boilers, transportation
6	controls, or other measures. Under the CAAA, the Houston area has been
7	classified as a Severe Ozone Non-Attainment Area, with an ozone design value
8	of 0.22 ppm. ¹³ Given this classification, Houston must comply with a number
9	of requirements, including: ¹⁴
10 11	• attaining the national ambient air quality standard (NAAQS) for ozone of 0.12 ppm by 2007;
$\frac{12}{13}$	• reducing vehicle miles traveled, through government action and though mandatory employer vehicle occupancy reduction plans;
14	• installing gasoline vapor recovery (stage II);
15	• submitting to EPA a clean-fuel vehicle program for fleet vehicles;
16	• enhancing inspection and monitoring programs for motor vehicles;
17 18 19	• applying new source review requirements to new and modified major VOC and NOx sources (i.e., those with the potential to emit over 25 tons/year), including
20 21	- offsets of 120% of emissions if Best Available Control Technology (BACT) is required for existing sources; or else offsets of 130%;
22	- 130% internal offsets for some modifications of existing facilities;
$\begin{array}{c} 23\\ 24 \end{array}$	• requiring Reasonably Available Control Technology (RACT) on all existing major stationary VOC and NO _x sources;
25 26	¹³ The design value is the fourth highest reading of ozone concentration, taken over a 24- hour period.

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¹⁴See National Research Council (1991), p.70; Sidley & Austin, (1991); US EPA (1990).

1 reducing VOC emissions by 15% from 1990 levels by 1996, or the 2 equivalent in combined VOC and NO_x reductions;¹⁵ 3 reducing VOC emissions (or the equivalent in NO, and VOC) by another 4 3% annually until attainment; and 5 demonstrating that the 3% reductions have been achieved on an average 6 basis every three years. 7 The NO_x requirements can be waived by EPA if it determines that NO_x 8 reductions would not be helpful in reducing ozone. Given the high 12.9:1 ratio 9 of VOCs to NOx estimated for Houston (National Research Council, 1991), NO_x 10 reductions are likely to be particularly valuable and essential in controlling ozone 11 levels for the Houston area.¹⁶ 12 Q: Is HL&P's treatment of CO, reasonable? 13A: No. HL&P's preferred value of \$0/T is inconsistent with the bulk of the 14 evidence, with the opinions of the majority of climatologists, and with the 15 determination of every state that has monetized externalities. The potential 16 effects of global warming are discussed in Ottinger, et al. (1990), US EPA (1989), 17 and IPCC (1990), among others. 18 I proposed a CO_2 value of \$22/T for the Massachusetts DPU; it was 19 subsequently adopted by the Nevada PSC, as well. It is roughly consistent with 20 the value of \$10/T used by the National Academy of Sciences (1991) as a 21 definition of "low-cost" CO₂ reduction measures. In utility terms, the NAS value

 ¹⁵These reductions are in addition to those achieved through mandated controls, such as on
 motor vehicle tailpipe emissions and fuel volatility, and through compliance with regulations
 promulgated before 1990.

¹⁶For comparison, the VOC:NO_x ratio is 7.8 in Los Angeles, and in the 7.6-9.6 range in various parts of NESCAUM.

would be about \$17/T.¹⁷

 $\mathbf{2}$ In order to keep the rate of climate change close to that experienced in the 3 geological record, current research indicates that it may be necessary for the developed countries to reduce CO, emissions by roughly 20% from 1990 levels by 4 5 2005 or 2010, and by 80% by 2030. (Krause, Bach and Koomey, 1989) With 2% base case growth in carbon emissions, this would require reductions of 45% from 6 the base case by 2010; even stabilizing emissions at 1990 levels would require an 7 18% reduction from the base case by 2000 and a 33% reduction by 2010. As 8 9 shown in Exhibit PLC-4, the estimates of the marginal cost of control to achieve significant reductions in emissions are estimated to range from \$23/T to \$261/T, 10 depending on the geographical area, time period, and sectors covered, as well as 11 the assumptions and methodology used. Thus \$22/T is on the low end of the 12 13 scale.

14Q:If the Commission determined that the effects of increased atmospheric CO2 were15as likely to be beneficial as damaging, should the Commission use a zero value16for CO2?

17A:No. The uncertainty in the effects argues for avoidance of global warming.18Increasing CO_2 levels would amount to a massive experiment with the entire19world, with effects that may be disastrous and irreversible; correspondingly large20benefits are unlikely. The island nations, which are at great risk from global21warming, voiced such concerns at the recent Rio conference.

 ¹⁷The NAS value is for costs computed at a 6% real discount rate without taxes, which
 would imply a 7% carrying charge for long-lived measures; typical real carrying charges for
 investor-owned utilities are on the order of 12%.

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HL&P Emissions Estimates

- Q: Has HL&P properly modelled the environmental benefits of the DuPont project?
 A: No. HL&P overstates the NO_x benefits by overstating the future emission rates
 of its marginal power plants and of the existing DuPont boilers.
- 5 Q: How did HL&P overstate the future emission rates for its marginal power 6 plants?
- A: HL&P assumes that NO_x emission rates remain at current levels throughout the
 period 1995-2024. The bulk of the HL&P NO_x reductions attributed to the
 operation of the DuPont project are from the existing gas-fired steam plants,
 which HL&P reports as having an average emission rate of 0.55 lb/MMBTU.¹⁸
 This emission rate is unrealistic beyond the middle of this decade, given two
 provisions of the CAAA, and HL&P's reliance on that rate results in HL&P
 seriously overstating its NO_x reductions.

14 Title IV of the CAAA requires that each power plant covered by the SO_2 allowance system install low-NO_x burners by the time it is covered.¹⁹ For 1516 HL&P, all fossil-fueled units are covered in the year 2000. As discussed above, 17 NO, emissions in the Houston area will also have to be reduced to comply with 18 Title I of the CAAA. Thus, the HL&P utility system will get considerably 19 cleaner at the margin, with or without the DuPont plant. Additionally, existing 20units will have to install RACT. I understand that Jesse Frederick will testify 21that RACT will likely limit NO_x emissions to 25 PPM in exhaust of GE gas

¹⁸Much smaller NO_x savings are attributed to reduced operation of Parish 5-8, at 0.31-0.41 lb/MMBTU, and Limestone, at 0.5 lb/MMBTU.

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¹⁹EPA may define "low-NO_x burners" to include other combustion modifications.

turbines larger than 30 MW.

- $\mathbf{2}$ Q: How much would you expect the emissions of HL&P's existing plants to decline 3 as a result of CAAA implementation?
- 4 A: TACB does not appear to have released any information on the State 5 Implementation Plan (SIP) it is preparing for the Houston CMSA. I do have 6 data on the controls to be required by the eight states of NESCAUM (Northeast 7 States for Coordinated Air Use Management), with generally lower ozone levels 8 NESCAUM has reached preliminary agreement to require than Houston. 9 combustion reductions in gas-fired steam units to 0.20 lb/MMBTU by May 15, 1995.²⁰ This is slightly better than the 0.25 lb/MMBTU that HL&P projects for 10 its refurbished gas steam plants.²¹ By May 15, 1999, NESCAUM is preparing 11 12to add post-combustion controls (either SCR or selective non-catalytic reduction, 13SNCR) to bring gas and oil plant emissions down to 0.10 lb/MMBTU.

14 Exhibits PLC-5, 6, and 7 revise HL&P's analyses of system NOx emission 15 reductions. Since HL&P provided two emission analyses (one dated 5/13/92 in 16 Response DEI2-41, p. 14, and another dated 7/16/92 in Mr. Griffey's workpapers) 17 # MINIBILA and has not explained why the runs are different, I have corrected both analyses. As shown in Exhibit PLC-5, the May analysis, which assumed the Webster refurbishing in 1995, but no other additions, and no replacement for the DuPont 19 unvalistic constant - load assumption

²⁰I understand that Jesse Frederick will testify that 0.20 lb/MMBTU is also the emissions 20 21factor likely to be adopted by Regulation 7, the Texas rule implementing the RACT provisions 22 of the CAAA.

23²¹The NESCAUM emission limits are maxima for one-hour periods, implying that the annual 24 average emission rates would be somewhat lower.

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plant, estimated that systems NOx emissions would decline by 2,845 tons.²² With the NESCAUM Phase 1 combustion controls on gas steam units, the reduction would be only 954 tons. With the Phase 2 controls, the reduction would fall to 264 tons, an order of magnitude less than HL&P's estimate.

Exhibit PLC-6 shows that the same pattern applies for the July analysis, with similar assumptions but without the Webster refurbishment. With realistic late-90s emission rates for the Houston area, HL&P system NO_x emissions rise only 762 T with combustion controls, or 147 T with selective reduction, not the 2,797 T produced by HL&P's emission assumptions.

10Q:In Exhibits PLC-5 and 6, you also reduce the emission rate for the DuPont11boilers. Why is this?

12 A: Large industrial boilers will also be regulated under Title I of the CAAA. The 13 DuPont boiler has an NO, emission rate of 0.2232 lb/MMBTU; EPA's AP-42 14 emissions compilation cites 0.14 lb/MMBTU as typical for industrial boilers. 15These boilers will either be replaced or retrofitted with combustion controls 16 and/or selective reduction. Again, TACB's plans for industrial boiler retrofits do 17 not appear to be publicly available. However, South Coast Air Quality 18 Management District (SCAQMD) has required large boilers to achieve 0.05 19 lb/MMBTU since 1988, based on the conclusion that the standard can be met for 20 about \$10,000/T using low-NOx burners, flue-gas recirculation (FGR), and 21 perhaps SNCR (SCAQMD 1989). The Coen Company claims that its Micro-NOx 22burners can reduce emissions to this range with just FGR. SCAQMD proposed

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²²Most of the data in HL&P's analysis labeled "tons" was really in thousands of pounds.

reducing the emission limit for large boilers another 25% (to 0.038 lb/MMBTU) using SCR but this proposal has been superceded by the NO_x trading proposal. I used the current SCAQMD rules as my estimate of Phase I emissions from the DuPont boilers; and the proposed SCAQMD level for Phase II.²³

5 Q: How does correcting the DuPont boiler emission factor affect the total change 6 in emissions due to the HL&P/DuPont Project?

- A: Under HL&P's assumptions, the total NO_x reduction from replacing the DuPont boilers and some marginal HL&P generation with the DuPont Project is in the range of 3724 to 3772 tons. With combustion controls on gas plants, the savings fall to between 970 and 1161 tons; with selective reduction, the NO_x benefit of the DuPont Project is in the range of 303 to 420 tons. Thus, the NO_x benefits of the DuPont Project are overstated by a factor of at least three times, and probably more like ten times.
- Of course, if the DuPont Project does not entirely eliminate the operation
 of the existing boilers, the benefits will be even smaller.

16 Q: Is the comparison of the HL&P system with the DuPont Project to the same 17 system without the Project appropriate for the entire analysis period?

A: No. The DuPont Project is expected to displace only the existing system through
19 1999. Starting in the year 2000, the DuPont Project backs out a gas combinedcycle unit (Griffey Direct, Figure CSG-5; Griffey Supplemental, Figure CSG-S2;
Naeve Direct, Figures SWN-2 and SWN-10). Since the NO_x emissions (per
MMBTU and per kWh) of the combined-cycle plant will be lower than those of

²³These Phases are not the same as in Title IV; they are the short-term and 1999 targets set
 by NESCAUM.

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the existing marginal gas steam units and of the DuPont Project, the NO_x benefits from the Project will be lower once it is backing out the combined-cycle unit.²⁴

4 I evaluate these benefits in Exhibit PLC-7. I use HL&P's May analysis 5 (DR DEI2-41, p. 4) of MMBTU usage for each unit in 1995, to avoid confusion 6 between the emissions of the DuPont plant and the combined cycle plants, which 7 HL&P reports on a single line. HL&P computes fuel use for each category of 8 plants for one plan with the DuPont plant and another with a combined cycle 9 unit. Since this part of the HL&P analysis did not include the DuPont boilers, 10 or the fuel use of the DuPont Project to serve the DuPont steam load, I used the 11 DuPont boiler and Project energy use from page 14 of DR DEI2-41.

12 Q: What is the result of comparing emissions with the DuPont unit to those with 13 the combined cycle plant, for realistic emission rates?

A: As shown in Exhibit PLC-7, the NO_x benefits would be 1153 T under HL&P's assumptions, falling to 231 T for combustion controls. With selective reduction on existing units, total emissions would be *higher* with the DuPont Project than with the combined cycle plant.

18 Q: Is your correction of HL&P's emission analysis conservative in any way?

A: Yes. I accepted all of HL&P's input data, except for future emission rates of
 existing sources. Most importantly, my computations use the emissions of the
 DuPont Project that HL&P filed with the PUC, rather than the apparently

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²⁴The same is true if the Du Pont Project is used to back down the existing cogenerators, avoiding only a relatively low lb/MMBTU emission rate at a very low heat rate.

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higher values filed with the TACB.²⁵

While the DuPont Project emissions have probably been understated, the emission rates for existing units with new pollution controls are probably overstated. I used maximum hourly emission rates for controlled units as if they were annual averages; the annual average emission rates should be lower. Lower emissions from existing units would further reduce the environmental benefits of the Project.

8 Another important conservatism is my omission of the effect of the 9 DuPont Project on existing cogeneration contracts. Mr. Naeve (Direct, Figures 10 SWN-2 and SWN-10) suggests that HL&P would use the DuPont unit to reduce 11 purchases from existing cogenerators, including Occidental, Dow, and AES. 12 Those cogenerators would then be used to serve the electric loads of their steam 13 hosts, in some cases replacing interruptible purchases from HL&P. This change 14 could have two detrimental effects. First, the cogenerators may be dispatched 15 at lower and less efficient levels to serve internal loads in low-load periods. In 16 this situation, the DuPont Project will have avoided only the low incremental 17 emissions of the cogenerators, which will certainly be lower than the system 18 incremental emissions and may be lower than the DuPont emissions. Thus, 19 some very efficient and clean energy production may be lost to the HL&P system 20 and Texas. Second, the loss of these large short-lead-time interruptibles would 21 tend to increase HL&P's requirement for spinning reserves. If HL&P must keep

 ²⁵I understand that Jesse Frederick will testify that HL&P's Permit Application to the TACB
 estimates annual NO_x emissions from the Du Pont Project of 888 T/yr, rather than the 482 T/yr
 HL&P assumes in this docket. If HL&P's estimate before the TACB is accurate, the Project
 would decisively increase total NO_x emissions.

steam units warm, or running at low load levels, efficiency will be low and emissions will be high. HL&P does not appear to have considered the environmental benefits of maintaining its relationship with the cogenerators, including the interruptible load; this is a major failure of the analysis.

Since the NO_x benefits of the DuPont Project would be somewhere between slightly negative to barely positive, depending on the actual future emissions rates of other plants, these conservatisms are particularly important. The NO_x benefits could become significantly negative with even small increases in project emission rates, decreases in annual emission rates from other units, or operational inefficiencies due to HL&P's termination of cogeneration purchases.

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Q. What is your conclusion?

A. My opinion is, given the very limited data that HL&P has generated, that the DuPont Project will certainly not produce anything like the benefits represented in Study #6 and it is more likely than not that when a "reasonable" study of the project is done, the DuPont Project will have a more negative impact on the environment than the construction of a combined cycle plant, the extension of the cogeneration contracts, and other alternatives in the time frame suggested here.

20 VI. THE HL&P/DUPONT PROJECT IN A LEAST-COST CONTEXT

Q: Has HL&P properly evaluated the DuPont Project in a least-cost planning framework?

23 A: No. In addition to its failure to produce reasonable externality estimates, HL&P

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has failed to use least-cost planning principles, in at least three ways.²⁶

First, HL&P has not demonstrated that best use of the DuPont site is the construction of a 158 MW simple-cycle gas turbine cogenerator. HL&P refers to the DuPont project as a "lost opportunity," but it is the site and the steam host that present a real lost opportunity. If HL&P ties up that site with a 158 MW simple-cycle cogenerator, when a larger and/or more efficient cogenerator (especially a combined-cycle unit) would have been cost-effective, reducing direct costs and environmental externalities, the option of upgrading the site is probably lost for decades.

Second, while it would be laudable for HL&P to invest in resources that 10 11 reduce environmental externalities, it is unlikely that the DuPont project is the best place for HL&P to be investing its environmental clean-up budget.²⁷ As 12 shown in Exhibit PLC-8, the net cost of the DuPont Project is equivalent to 13 \$1700/T of NOx saved, for current emission rates, and \$5500/T of NOx once the 14 gas plants have been equipped with combustion modifications, much of which is 15 likely to occur by 1995 or shortly thereafter. HL&P could clean up its system 16 17 faster by accelerating the retrofit of combustion modifications on coal and gas 18 plants, installing SCR, investing in energy efficiency programs, and the like, rather than spending the funds on the DuPont project. Any reasonable approach 19 20 to incorporating externalities in least-cost planning would include this broader

 ²⁶I have not reviewed comments on HL&P's system modelling, in McModel or Proscreen;
 any errors in the modelling inputs or assumptions are in addition to my comments on its
 planning process.

 $^{^{27}}$ Indeed, as shown above, it is not clear at all that the DuPont project would result in a net reduction in NO_x emissions.

perspective.

 $\mathbf{2}$ Third, as shown in Mr. Griffey's Figures CSG-4, CSG-8, CSG-S1 and CSG-3 S5, HL&P improperly uses \$/kW net benefits to sort resource options. Cost-4 effective high-load-factor options will tend to have higher \$/kW benefits than 5 low-load-factor options with the same net benefits, since the high-load-factor 6 option has fewer kW per kWh. A 100 MW option with net benefits of \$200 7 million would have benefits of \$2,000/kW, while a 200 MW resource that saved 8 \$300 million would have only \$1,500/kW benefits. Depending on the load factors, 9 the two options could provide the same amount of energy, say 800 GWH/yr. The 10 net benefit of the 100 MW option, stated in energy terms, is \$0.25/GWH-yr, while 11 that of the 200 MW option is \$0.375/GWH-yr. The energy ranking is the 12 opposite of the capacity ranking. The 200 MW option might well be preferable 13 to the 100 MW option; the \$/kW ranking is not particularly informative. HL&P 14 distorts the externality analysis by expressing the results in terms of \$/kW.

15 If the Commission intends to apply least-cost planning principles to CCN 16 applications, the deficiencies in the planning process require denial of the 17 certificate application for the HL&P DuPont Project.

18 Q: Does this conclude your testimony?

19 A: Yes.

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EXHIBIT LIST OF PAUL L. CHERNICK

PLC-1	•	•••	•		•	•	•••	•	•	• •	•	•	• •	•	•	•	• •	•	•	•	•	•	•	•	•	•••	•	•	•	•	•	•		•	•	•	•	•	• •	•	•	•	•••	•	•	. 2
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PLC-5	•	• •	•	•••	•	•	• •	•	•	•••	•	•		•	•	•			•	•		•	•	•	• •	•	•	•		•	•	•		•	•	•	• •	•		•		•	•		•	24
PLC-6	•	••	•	•••	•	•	• •	•	•			•			•	• •		•	•	•		•		•		•		•			•	•		•	•	•		•		•		•	•	•	•	24
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PLC-8		•			•						•	•												•								•							•						•	30

Attachment 1

Resume of

Paul L. Chernick

EXHIBIT PLC-1

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PAUL L. CHERNICK

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PROFESSIONAL EXPERIENCE

President, Resource Insight, Inc. August 1986 - present

Consulting and testimony in utility and insurance economics. Reviewing utility supply planning processes and outcomes: assessing prudence of prior power planning investment decisions, identifying excess generating capacity, analyzing effects of power pool pricing rules on equity and utility incentives. Reviewing electric utility rate design. Estimating magnitude and cost of future load growth. Designing and evaluating electric, natural gas, and water utility conservation programs, including hook-up charges and conservation cost recovery mechanisms.

Determining avoided costs due to cogenerators. Evaluating cogeneration rate risk. Negotiating cogeneration contracts. Reviewing management and pricing of district heating system.

Determining fair profit margins for automobile and workers' compensation insurance lines, incorporating reward for risk, return on investments, and tax effects. Determining profitability of transportation services.

Advising regulatory commissions in least-cost planning, rate design, and cost allocation.

Research Associate, Analysis and Inference, Inc. May 1981 - August 1986 (Consultant, 1980-1981)

Research, consulting and testimony in various aspects of utility and insurance regulation. Designed self-insurance pool for nuclear decommissioning; estimated probability and cost of insurable events, and rate levels; assessed alternative rate designs. Projected nuclear power plant construction, operation, and decommissioning costs. Assessed reasonableness of earlier estimates of nuclear power plant construction schedules and costs. Reviewed prudence of utility construction decisions.

Consulted on utility rate design issues including small power producer rates; retail natural gas rates; public agency electric rates, and comprehensive electric rate design for a regional power agency. Developed electricity cost allocations between customer classes.

Reviewed district heating system efficiency. Proposed power plant performance standards. Analyzed auto insurance profit requirements.

Designed utility-financed, decentralized conservation program. Analyzed cost-effectiveness of transmission lines.

Utility Rate Analyst, Massachusetts Attorney General December 1977 - May 1981

Analyzed utility filings and prepared alternative proposals. Participated in rate negotiations, discovery, cross-examination and briefing. Provided extensive expert testimony before various regulatory agencies.

Topics included: demand forecasting, rate design, marginal costs, time-of-use rates, reliability issues, power pool operations, nuclear power cost projections, power plant cost-benefit analysis, energy conservation and alternative energy development.

PROFESSIONAL AFFILIATIONS

Senior Associate, Cambridge Energy Research Associates, Cambridge, Massachusetts. Associate, Rocky Mountain Institute Competitek Service, Old Snowmass, Colorado. Member, International Association for Energy Economics, and past Vice-President, New England Chapter.

Member, Association of Energy Engineers, Lilburn, Georgia.

EDUCATION

S.M., Technology and Policy Program, Massachusetts Institute of Technology, February, 1978.

S.B., Civil Engineering Department, Massachusetts Institute of Technology, June, 1974.

HONORARY SOCIETIES

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OTHER HONORS

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PRESENTATIONS

American Planning Association 1992 National Planning Conference; May 10, 1992; "Using the Costs of Required Controls to Incorporate the Costs of Environmental Externalities in Non-Environmental Decision-Making."

DSM Advocacy Workshop; April 15, 1992; Session Leader for "Cost Recovery and Decoupling" and "The Clean Air Act and Externalities in Utility Resource Planning" panels.

Energy Planning Workshops; Columbia, S.C.; October 21, 1991; "Overview of Integrated Resources Planning Procedures in South Carolina and Critique of South Carolina Demand Side Management Programs."

Demand-Side Management and the Global Environment Conference; Washington, D.C., April 22, 1991; "Monetizing Environmental Externalities for Inclusion in Demand-Side Management Programs."

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NARUC Forum on Gas Integrated Resource Planning; Washington, D.C., February 24, 1991; "Least-Cost Planning in a Multi-Fuel Context."

Understanding Massachusetts' New Integrated Resource Management Rules; Needham, Massachusetts, November 9, 1990; "Accounting for Externalities: Why, Which and How?"

National Association of Regulatory Utility Commissioners' National Conference on Environmental Externalities; Jackson Hole, Wyoming, October 1, 1990; "Monetizing Externalities in Utility Regulations: The Role of Control Costs."

New England Gas Association Gas Utility Managers' Conference; Woodstock, Vermont, September 10, 1990; "Increasing Market Share Through Energy Efficiency."

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District of Columbia Natural Gas Seminar; Washington, D.C., May 23, 1989; "Conservation in the Future of Natural Gas Local Distribution Companies."

Massachusetts Natural Gas Council; Newton, Massachusetts, April 3, 1989; "Conservation and Load Management for Natural Gas Utilities."

New England Conference of Public Utilities Commissioners, Environmental Externalities Workshop; Portsmouth, N.H., January 22-23, 1989; "Assessment and Valuation of External Environmental Damages." New England Utility Rate Forum; Plymouth, Massachusetts, October 11, 1985; "Lessons from Massachusetts on Long Term Rates for QFs".

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National Association of State Utility Consumer Advocates; Williamstown, Massachusetts, August 13, 1984; "Power Plant Performance".

National Conference of State Legislatures; Boston, Massachusetts, August 6, 1984; "Utility Rate Shock".

National Governors' Association Working Group on Nuclear Power Cost Overruns; Washington, D.C., June 20, 1984; "Review and Modification of Regulatory and Rate Making Policy".

Annual Meeting of the American Association for the Advancement of Science, Session on Monitoring for Risk Management; Detroit, Michigan, May 27, 1983; "Insurance Market Assessment of Technological Risks".

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"Report on the Adequacy of Ontario Hydro's Estimates of Externality Costs Associated with Electricity Exports," (with E. Caverhill), January 1991.

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"Analysis of Fuel Substitution as an Electric Conservation Option," (with I.Goodman and E. Espenhorst), Boston Gas Company, December 22, 1989.

"The Development of Consistent Estimates of Avoided Costs for Boston Gas Company, Boston Edison Company, and Massachusetts Electric Company" (with E. Espenhorst), Boston Gas Company, December 22, 1989.

"The Valuation of Externalities from Energy Production, Delivery, and Use: Fall 1989 Update" (with E. Caverhill), Boston Gas Company, December 22, 1989.

"Conservation Potential in the State of Minnesota," (with I. Goodman) Minnesota Department of Public Service, June 16, 1988.

"Review of NEPOOL Performance Incentive Program," Massachusetts Energy Facilities Siting Council, April 12, 1988.

"Application of the DPU's Used-and-Useful Standard to Pilgrim 1" (With C. Wills and M. Meyer), Massachusetts Executive Office of Energy Resources, October 1987.

"Constructing a Supply Curve for Conservation: An Initial Examination of Issues and Methods," Massachusetts Energy Facilities Siting Council, June, 1985.

"Final Report: Rate Design Analysis," Pacific Northwest Electric Power and Conservation Planning Council, December 18, 1981.

ADVISORY ASSIGNMENTS TO REGULATORY COMMISSIONS

District of Columbia Public Service Commission, Docket No. 834, Phase II; Least-cost planning procedures and goals; August 1987 to March 1988.

Connecticut Department of Public Utility Control, Docket No. 87-07-01, Phase 2; Rate design and cost allocations; March 1988 to June 1989.

EXPERT TESTIMONY

In each entry, the following information is presented in order: jurisdiction and docket number; title of case; client; date testimony filed; and subject matter covered. Abbreviations of jurisdictions include: MDPU (Massachusetts Department of Public Utilities); MEFSC (Massachusetts Energy Facilities Siting Council); PSC (Public Service Commission); and PUC (Public Utilities Commission).

1. MEFSC 78-12/MDPU 19494, Phase I; Boston Edison 1978 forecast; Massachusetts Attorney General; June 12, 1978.

Appliance penetration projections, price elasticity, econometric commercial forecast, peak demand forecast. Joint testimony with S.C. Geller.

MEFSC 78-17; Northeast Utilities 1978 forecast; Massachusetts Attorney General; September 29, 1978.

2.

Specification of economic/demographic and industrial models, appliance efficiency, commercial model structure and estimation.

3. MEFSC 78-33; Eastern Utilities Associates 1978 forecast; Massachusetts Attorney General; November 27, 1978.

Household size, appliance efficiency, appliance penetration, price elasticity, commercial forecast, industrial trending, peak demand forecast.

4. MDPU 19494; Phase II; Boston Edison Company Construction Program; Massachusetts Attorney General; April 1, 1979.

Review of numerous aspects of the 1978 demand forecasts of nine New England electric utilities, constituting 92% of projected regional demand growth, and of the NEPOOL demand forecast. Joint testimony with S.C. Geller.

5. MDPU 19494; Phase II; Boston Edison Company Construction Program; Massachusetts Attorney General; April 1, 1979.

Reliability, capacity planning, capability responsibility allocation, customer generation, cogeneration rates, reserve margins, operating reserve allocation. Joint testimony with S. Finger.

6. Atomic Safety and Licensing Board, Nuclear Regulatory Commission 50-471; Pilgrim Unit 2, Boston Edison Company; Commonwealth of Massachusetts; June 29, 1979.

Review of the Oak Ridge National Laboratory and NEPOOL demand forecast models; cost-effectiveness of oil displacement; nuclear economics. Joint testimony with S.C. Geller.

7. MDPU 19845; Boston Edison Time-of-Use Rate Case; Massachusetts Attorney General; December 4, 1979.

Critique of utility marginal cost study and proposed rates; principles of marginal cost principles, cost derivation, and rate design; options for reconciling costs and revenues. Joint testimony with S.C. Geller. Testimony eventually withdrawn due to delay in case.

MDPU 20055; Petition of Eastern Utilities Associates, New Bedford G. & E., and Fitchburg G.& E. to purchase additional shares of Seabrook Nuclear Plant; Massachusetts Attorney General; January 23, 1980.

Review of demand forecasts of three utilities purchasing Seabrook shares; Seabrook power costs, including construction cost, completion date, capacity factor, O&M expenses, interim replacements, reserves and uncertainties; alternative energy sources, including conservation, cogeneration, rate reform, solar, wood and coal conversion.

9. MDPU 20248; Petition of MMWEC to Purchase Additional Share of Seabrook Nuclear Plant; Massachusetts Attorney General; June 2, 1980.

Nuclear power costs; update and extension of MDPU 20055 testimony.

10. MDPU 200; Massachusetts Electric Company Rate Case; Massachusetts Attorney General; June 16, 1980.

Rate design; declining blocks, promotional rates, alternative energy, demand charges, demand ratchets; conservation: master metering, storage heating, efficiency standards, restricting resistance heating.

11. MEFSC 79-33; Eastern Utilities Associates 1979 Forecast; Massachusetts Attorney General; July 16, 1980.

Customer projections, consistency issues, appliance efficiency, new appliance types, commercial specifications, industrial data manipulation and trending, sales and resale.

12. MDPU 243; Eastern Edison Company Rate Case; Massachusetts Attorney General; August 19, 1980.

Rate design: declining blocks, promotional rates, alternative energy, master metering.

13. Texas PUC 3298; Gulf States Utilities Rate Case; East Texas Legal Services; August 25, 1980.

Inter-class revenue allocations, including production plant in-service, O&M, CWIP, nuclear fuel in progress, amortization of cancelled plant residential rate design; interruptible rates; off-peak rates. Joint testimony with M.B. Meyer.

14. MEFSC 79-1; Massachusetts Municipal Wholesale Electric Company Forecast; Massachusetts Attorney General; November 5, 1980.

Cost comparison methodology; nuclear cost estimates; cost of conservation, cogeneration, and solar.

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15. MDPU 472; Recovery of Residential Conservation Service Expenses; Massachusetts Attorney General; December 12, 1980.

> Conservation as an energy source; advantages of per-kwh allocation over per-customermonth allocation.

16. MDPU 535; Regulations to Carry Out Section 210 of PURPA; Massachusetts Attorney General; January 26, 1981 and February 13, 1981.

> Filing requirements, certification, qualifying facility (QF) status, extent of coverage, review of contracts; energy rates; capacity rates; extra benefits of QFs in specific areas; wheeling; standardization of fees and charges.

MEFSC 80-17; Northeast Utilities 1980 Forecast; Massachusetts Attorney General; March 17. 12, 1981 (not presented).

> Specification process, employment, electric heating promotion and penetration, commercial sales model, industrial model specification, documentation of price forecasts and wholesale forecast.

18. MDPU 558; Western Massachusetts Electric Company Rate Case; Massachusetts Attorney General; May, 1981.

> Rate design including declining blocks, marginal cost conservation impacts, and promotional rates. Conservation, including terms and conditions limiting renewable, cogeneration, small power production; scope of current conservation program; efficient insulation levels; additional conservation opportunities.

19. MDPU 1048; Boston Edison Plant Performance Standards; Massachusetts Attorney General; May 7, 1982.

> Critique of company approach, data, and statistical analysis; description of comparative and absolute approaches to standard-setting; proposals for standards and reporting requirements.

20. DCPSC FC785; Potomac Electric Power Rate Case; DC People's Counsel; July 29, 1982.

> Inter-class revenue allocations, including generation, transmission, and distribution plant classification; fuel and O&M classification; distribution and service allocators. Marginal cost estimation, including losses.

21. NHPUC DE1-312; Public Service of New Hampshire - Supply and Demand; Conservation Law Foundation, *et al.*; October 8, 1982.

Conservation program design, ratemaking, and effectiveness. Cost of power from Seabrook nuclear plant, including construction cost and duration, capacity factor, O&M, replacements, insurance, and decommissioning.

22. Massachusetts Division of Insurance; Hearing to Fix and Establish 1983 Automobile Insurance Rates; Massachusetts Attorney General; October, 1982.

Profit margin calculations, including methodology, interest rates, surplus flow, tax flows, tax rates, and risk premium.

23. Illinois Commerce Commission 82-0026; Commonwealth Edison Rate Case; Illinois Attorney General; October 15, 1982.

Review of Cost-Benefit Analysis for nuclear plant. Nuclear cost parameters (construction cost, O&M, capital additions, useful like, capacity factor), risks, discount rates, evaluation techniques.

24. New Mexico Public Service Commission 1794; Public Service of New Mexico Application for Certification; New Mexico Attorney General; May 10, 1983.

Review of Cost-Benefit Analysis for transmission line. Review of electricity price forecast, nuclear capacity factors, load forecast. Critique of company ratemaking proposals; development of alternative ratemaking proposal.

25. Connecticut Public Utility Control Authority 830301; United Illuminating Rate Case; Connecticut Consumers Counsel; June 17, 1983.

Cost of Seabrook nuclear power plants, including construction cost and duration, capacity factor, O&M, capital additions, insurance and decommissioning.

26. MDPU 1509; Boston Edison Plant Performance Standards; Massachusetts Attorney General; July 15, 1983.

Critique of company approach and statistical analysis; regression model of nuclear capacity factor; proposals for standards and for standard-setting methodologies.

27. Massachusetts Division of Insurance; Hearing to Fix and Establish 1984 Automobile Insurance Rates; Massachusetts Attorney General; October, 1983.

Profit margin calculations, including methodology, interest rates.

28. Connecticut Public Utility Control Authority 83-07-15; Connecticut Light and Power Rate Case; Alloy Foundry; October 3, 1983.

> Industrial rate design. Marginal and embedded costs; classification of generation, transmission, and distribution expenses; demand versus energy charges.

29. MEFSC 83-24; New England Electric System Forecast of Electric Resources and Requirements; Massachusetts Attorney General; November 14, 1983, Rebuttal, February 2, 1984.

> Need for transmission line. Status of supply plan, especially Seabrook 2. Review of interconnection requirements. Analysis of cost-effectiveness for power transfer, line losses, generation assumptions.

30. Michigan PSC U-7775; Detroit Edison Fuel Cost Recovery Plan; Public Interest Research Group in Michigan; February 21, 1984.

> Review of proposed performance target for new nuclear power plant. Formulation of alternative proposals.

31. MDPU 84-25; Western Massachusetts Electric Company Rate Case; Massachusetts Attorney General; April 6, 1984.

> Need for Millstone 3. Cost of completing and operating unit, cost-effectiveness compared to alternatives, and its effect on rates. Equity and incentive problems created by CWIP. Design of Millstone 3 phase-in proposals to protect ratepayers: limitation of base-rate treatment to fuel savings benefit of unit.

32. MDPU 84-49 and 84-50; Fitchburg Gas & Electric Financing Case; Massachusetts Attorney General; April 13, 1984.

> Cost of completing and operating Seabrook nuclear units. Probability of completing Seabrook 2. Recommendations regarding FG&E and MDPU actions with respect to Seabrook.

33. Michigan PSC U-7785; Consumers Power Fuel Cost Recovery Plan; Public Interest Research Group in Michigan; April 16, 1984.

> Review of proposed performance targets for two existing and two new nuclear power plants. Formulation of alternative policy.

34. FERC ER81-749-000 and ER82-325-000; Montaup Electric Rate Cases; Massachusetts Attorney General; April 27, 1984.

Prudence of Montaup and Boston Edison in decisions regarding Pilgrim 2 construction: Montaup's decision to participate, the Utilities' failure to review their earlier analyses and assumptions, Montaup's failure to question Edison's decisions, and the utilities' delay in canceling the unit.

35. Maine PUC 84-113; Seabrook 1 Investigation; Maine Public Advocate; September 13, 1984.

Cost of completing and operating Seabrook Unit 1. Probability of completing Seabrook 1. Comparison of Seabrook to alternatives. Rate effects. Recommendations regarding utility and PUC actions with respect to Seabrook.

36. MDPU 84-145; Fitchburg Gas and Electric Rate Case; Massachusetts Attorney General; November 6, 1984.

Prudence of Fitchburg and Public Service of New Hampshire in decision regarding Seabrook 2 construction: FGE's decision to participate, the utilities' failure to review their earlier analyses and assumptions, FGE's failure to question PSNH's decisions, and utilities' delay in halting construction and canceling the unit. Review of literature, cost and schedule estimate histories, cost-benefit analyses, and financial feasibility.

37. Pennsylvania PUC R-842651; Pennsylvania Power and Light Rate Case; Pennsylvania Consumer Advocate; November, 1984.

Need for Susquehanna 2. Cost of operating unit, power output, cost-effectiveness compared to alternatives, and its effect on rates. Design of phase-in and excess capacity proposals to protect ratepayers: limitation of base-rate treatment to fuel savings benefit of unit.

38. NHPUC 84-200; Seabrook Unit 1 Investigation; New Hampshire Public Advocate; November 15, 1984.

Cost of completing and operating Seabrook Unit 1. Probability of completing Seabrook 1. Comparison of Seabrook to alternatives. Rate and financial effects.

39. Massachusetts Division of Insurance; Hearing to Fix and Establish 1985 Automobile Insurance Rates; Massachusetts Attorney General; November, 1984.

Profit margin calculations, including methodology and implementation.

40. MDPU 84-152; Seabrook Unit 1 Investigation; Massachusetts Attorney General; December 12, 1984.

Cost of completing and operating Seabrook. Probability of completing Seabrook 1. Seabrook capacity factors.

41. Maine PUC 84-120; Central Maine Power Rate Case; Maine PUC Staff; December 11, 1984.

Prudence of Central Maine Power and Boston Edison in decisions regarding Pilgrim 2 construction: CMP's decision to participate, the utilities' failure to review their earlier analyses and assumptions, CMP's failure to question Edison's decisions, and the utilities' delay in canceling the unit. Prudence of CMP in the planning and investment in Sears Island nuclear and coal plants. Review of literature, cost and schedule estimate histories, cost-benefit analyses, and financial feasibility.

42. Maine PUC 84-113; Seabrook 2 Investigation; Maine PUC Staff; December 14, 1984.

Prudence of Maine utilities and Public Service of New Hampshire in decisions regarding Seabrook 2 construction: decisions to participate and to increase ownership share, the utilities' failure to review their earlier analyses and assumptions, failure to question PSNH's decisions, and the utilities' delay in halting construction and canceling the unit. Review of literature, cost and schedule estimate histories, cost-benefit analyses, and financial feasibility.

43. MDPU 1627; Massachusetts Municipal Wholesale Electric Company Financing Case; Massachusetts Executive Office of Energy Resources; January 14, 1985.

Cost of completing and operating Seabrook nuclear unit 1. Cost of conservation and other alternatives to completing Seabrook. Comparison of Seabrook to alternatives.

44. Vermont PSB 4936; Millstone 3; Costs and In-Service Date; Vermont Department of Public Service; January 21, 1985.

Construction schedule and cost of completing Millstone Unit 3.

45. MDPU 84-276; Rules Governing Rates for Utility Purchases of Power from Qualifying Facilities; Massachusetts Attorney General; March 25, 1985, and October 18, 1985.

Institutional and technological advantages of Qualifying Facilities. Potential for QF development. Goals of QF rate design. Parity with other power sources. Security requirements. Projecting avoided costs. Capacity credits. Pricing options. Line loss corrections.

MDPU 85-121; Investigation of the Reading Municipal Light Department; Wilmington (MA) Chamber of Commerce; November 12, 1985.

46.

Calculation on return on investment for municipal utility. Treatment of depreciation and debt for ratemaking. Geographical discrimination in streetlighting rates. Relative size of voluntary payments to Reading and other towns. Surplus and disinvestment. Revenue allocation.

47. Massachusetts Division of Insurance; Hearing to Fix and Establish 1986 Automobile Insurance Rates; Massachusetts Attorney General and State Rating Bureau; November, 1985.

Profit margin calculations, including methodology, implementation, modeling of investment balances, income, and return to shareholders.

48. New Mexico Public Service Commission 1833, Phase II; El Paso Electric Rate Case; New Mexico Attorney General; December 23, 1985.

Nuclear decommissioning fund design. Internal and external funds; risk and return; fund accumulation, recommendations. Interim performance standard for Palo Verde nuclear plant.

49. Pennsylvania PUC R-850152; Philadelphia Electric Rate Case; Utility Users Committee and University of Pennsylvania; January 14, 1986.

Limerick 1 rate effects. Capacity benefits, fuel savings, operating costs, capacity factors, and net benefits to ratepayers. Design of phase-in proposals.

50. MDPU 85-270; Western Massachusetts Electric Rate Case; Massachusetts Attorney General; March 19, 1986.

Prudence of Northeast Utilities in generation planning related to Millstone 3 construction: decisions to start and continue construction, failure to reduce ownership share, failure to pursue alternatives. Review of industry literature, cost and schedule histories, and retrospective cost-benefit analyses.

51. Pennsylvania PUC R-850290; Philadelphia Electric Auxiliary Service Rates; Albert Einstein Medical Center, University of Pennsylvania and AMTRAK; March 24, 1986.

Review of utility proposals for supplementary and backup rates for small power producers and cogenerators. Load diversity, cost of peaking capacity, value of generation, price signals, and incentives. Formulation of alternative supplementary rate. 52. New Mexico Public Service Commission 2004; Public Service of New Mexico, Palo Verde Issues; New Mexico Attorney General; May 7, 1986.

Recommendations for Power Plant Performance Standards for Palo Verde nuclear units 1, 2, and 3.

53. Illinois Commerce Commission 86-0325; Iowa-Illinois Gas and Electric Co. Rate Investigation; Illinois Office of Public Counsel; August 13, 1986.

> Determination of excess capacity based on reliability and economic concerns. Identification of specific units associated with excess capacity. Required reserve margins.

54. New Mexico Public Service Commission 2009; El Paso Electric Rate Moderation Program; New Mexico Attorney General; August 18, 1986. (Not presented).

Prudence of EPE in generation planning related to Palo Verde nuclear construction, including failure to reduce ownership share and failure to pursue alternatives. Review of industry literature, cost and schedule histories, and retrospective cost-benefit analyses.

Recommendation for rate-base treatment; proposal of power plant performance standards.

55. City of Boston, Public Improvements Commission; Transfer of Boston Edison District Heating Steam System to Boston Thermal Corporation; Boston Housing Authority; December 18, 1986.

History and economics of steam system; possible motives of Boston Edison in seeking sale; problems facing Boston Thermal; information and assurances required prior to Commission approval of transfer.

56. Massachusetts Division of Insurance; Hearing to Fix and Establish 1987 Automobile Insurance Rates; Massachusetts Attorney General and State Rating Bureau; December 1986 and January 1987.

Profit margin calculations, including methodology, implementation, derivation of cashflows, installment income, income tax status, and return to shareholders.

57. MDPU 87-19; Petition for Adjudication of Development Facilitation Program; Hull (MA) Municipal Light Plant; January 21, 1987.

Estimation of potential load growth; cost of generation, transmission, and distribution additions. Determination of hook-up charges. Development of residential load estimation procedure reflecting appliance ownership, dwelling size.

58. New Mexico Public Service Commission 2004; Public Service of New Mexico Nuclear Decommissioning Fund; New Mexico Attorney General; February 19, 1987.

Decommissioning cost and likely operating life of nuclear plants. Review of utility funding proposal. Development of alternative proposal. Ratemaking treatment.

59. MDPU 86-280; Western Massachusetts Electric Rate Case; Massachusetts Energy Office; March 9, 1987.

Marginal cost rate design issues. Superiority of long-run marginal cost over short-run marginal cost as basis for rate design. Relationship of consumer reaction, utility planning process, and regulatory structure to rate design approach. Implementation of short-run and long-run rate designs. Demand versus energy charges, economic development rates, spot pricing.

60. Massachusetts Division of Insurance 87-9; 1987 Workers' Compensation Rate Filing; State Rating Bureau; May 1987.

Profit margin calculations, including methodology, implementation, surplus requirements, investment income, and effects of 1986 Tax Reform Act.

61. Texas PUC 6184; Economic Viability of South Texas Nuclear Plant #2; Committee for Consumer Rate Relief; August 17, 1987.

STNP operating parameter projections; capacity factor, O&M, capital additions, decommissioning, useful life. STNP 2 cost and schedule projections. Potential for conservation.

62. Minnesota PUC ER-015/GR-87-223; Minnesota Power Rate Case; Minnesota Department of Public Service; August 17, 1987.

Excess capacity on MP system; historical, current, and projected. Review of MP planning prudence prior to and during excess; efforts to sell capacity. Cost of excess capacity. Recommendations for ratemaking treatment.

63. Massachusetts Division of Insurance 87-27; 1988 Automobile Insurance Rates; Massachusetts Attorney General and State Rating Bureau; September 2, 1987. Rebuttal October 8, 1987.

Underwriting profit margins. Effect of 1986 Tax Reform Act. Biases in calculation of average margins.

64. MDPU 88-19; Power Sales Contract from Riverside Steam and Electric to Western Massachusetts Electric; Riverside Steam and Electric; November 4, 1987.

Comparison of risk from QF contract and utility avoided cost sources. Risk of oil dependence. Discounting cash flows to reflect risk.

65. Massachusetts Division of Insurance 87-53; 1987 Workers' Compensation Rate Refiling; State Rating Bureau; December 14, 1987.

Profit margin calculations, including updating of data, compliance with Commissioner's order, treatment of surplus and risk, interest rate calculation, and investment tax rate calculation.

66. Massachusetts Division of Insurance; 1987 and 1988 Automobile Insurance Remand Rates; Massachusetts Attorney General and State Rating Bureau; February 5, 1988.

> Underwriting profit margins. Provisions for income taxes on finance charges. Relationships between allowed and achieved margins, between statewide and nationwide data, and between profit allowances and cost projections.

67. Massachusetts Department of Public Utilities 86-36; Investigation into the Pricing and Ratemaking Treatment to be Afforded New Electric Generating Facilities which are not Qualifying Facilities; Conservation Law Foundation; May 2, 1988.

Cost recovery for utility conservation programs. Compensating for lost revenues. Utility incentive structures.

68. Massachusetts Department of Public Utilities 88-123; Petition of Riverside Steam & Electric Company; Riverside Steam and Electric Company; May 18, 1988, and November 8, 1988.

Estimation of avoided costs of Western Massachusetts Electric Company. Nuclear capacity factor projections and effects on avoided costs. Avoided cost of energy interchange and power plant life extensions. Differences between median and expected oil prices. Salvage value of cogeneration facility. Off-system energy purchase projections. Reconciliation of avoided cost projection.

69. Massachusetts Department of Public Utilities 88-67; Boston Gas Company; Boston Housing Authority; June 17, 1988.

Estimation of annual avoidable costs, 1988 to 2005, and levelized avoided costs. Determination of cost recovery and carrying costs for conservation investments. Standards for assessing conservation cost-effectiveness. Evaluation of cost-effectiveness of utility funding of proposed natural gas conservation measures.

70. Rhode Island Public Utility Commission Docket 1900; Providence Water Supply Board Tariff Filing; Conservation Law Foundation, Audubon Society of Rhode Island, and League of Women Voters of Rhode Island; June 24, 1988.

Estimation of avoidable water supply costs. Determination of costs of water conservation. Conservation cost-benefit analysis.

71. Massachusetts Division of Insurance 88-22; 1989 Automobile Insurance Rates; Massachusetts Attorney General and State Rating Bureau; Profit Issues August 12, 1988, supplemented August 19, 1988; Losses and Expenses September 16, 1988.

Underwriting profit margins. Effects of 1986 Tax Reform Act. Taxation of common stocks. Lag in tax payments. Modeling risk and return over time. Treatment of finance charges. Comparison of projected and achieved investment returns.

72. Vermont Public Service Board Docket No. 5270, Module 6; Investigation into Least-Cost Investments, Energy Efficiency, Conservation, and the Management of Demand for Energy; Conservation Law Foundation, Vermont Natural Resources Council, and Vermont Public Interest Research Group; September 26, 1988.

Cost recovery for utility conservation programs. Compensation of utilities for revenue losses and timing differences. Incentive for utility participation.

73. Vermont House of Representatives, Natural Resources Committee; House Act 130; "Economic Analysis of Vermont Yankee Retirement"; Vermont Public Interest Research Group; February 21, 1989.

Projection of capacity factors, operating and maintenance expense, capital additions, overhead, replacement power costs, and net costs of Vermont Yankee.

74. MDPU 88-67, Phase II; Boston Gas Company Conservation Program and Rate Design; Boston Gas Company; March 6, 1989.

Estimation of avoided gas cost; treatment of non-price factors; estimation of externalities; identification of cost-effective conservation.

75. Vermont Public Service Board Docket No. 5270; Status Conference on Conservation and Load Management Policy Settlement; Central Vermont Public Service, Conservation Law Foundation, Vermont Natural Resources Council, Vermont Public Interest Research Group, and Vermont Department of Public Service; May 1, 1989.

Cost-benefit test for utility conservation programs. Role of externalities. Cost recovery concepts and mechanisms. Resource allocations, cost allocations, and equity considerations. Guidelines for conservation preapproval mechanisms. Incentive mechanisms and recovery of lost revenues.

76. Boston Housing Authority Court 05099; Gallivan Boulevard Task Force vs. Boston Housing Authority, *et al.*; Boston Housing Authority; June 16, 1989.

Effect of master-metering on consumption of natural gas and electricity. Legislative and regulatory mandates regarding conservation.

77. MDPU 89-100; Boston Edison Rate Case; Massachusetts Energy Office; June 30, 1989.

Prudence of BECo's decision of spend \$400 million from 1986-88 on returning the Pilgrim nuclear power plant to service. Projections of nuclear capacity factors, O&M, capital additions, and overhead. Review of decommissioning cost, tax effect of abandonment, replacement power cost, and plant useful life estimates. Requirements for prudence and used-and-useful analyses.

78. MDPU 88-123; Petition of Riverside Steam and Electric Company; Riverside Steam and Electric; July 24, 1989. Rebuttal, October 3, 1989.

Reasonableness of Northeast Utilities' 1987 avoided cost estimates. Projections of nuclear capacity factors, economy purchases, and power plant operating life. Treatment of avoidable energy and capacity costs and of off-system sales. Expected versus reference fuel prices.

79. MDPU 89-72; Statewide Towing Association, Police-Ordered Towing Rates; Massachusetts Automobile Rating Bureau; September 13, 1989.

Review of study supporting proposed increase in towing rates. Critique of study sample and methodology. Comparison to competitive rates. Supply of towing services. Effects of joint products and joint sales on profitability of police-ordered towing. Joint testimony with I. Goodman.

80. Vermont Public Service Board Docket 5330; Application of Vermont Utilities for Approval of a Firm Power and Energy Contract with Hydro-Quebec; Conservation Law Foundation, Vermont Natural Resources Council, Vermont Public Interest Research Group; December 19, 1989. Surrebuttal February 6, 1990.

> Analysis of a proposed 450-MW, 20 year purchase of Hydro-Quebec power by twenty-four Vermont utilities. Comparison to efficiency investment in Vermont, including potential for efficiency savings. Analysis of Vermont electric energy supply. Identification of possible improvements to proposed contract.

> Critique of conservation potential analysis. Planning risk of large supply additions. Valuation of environmental externalities.

81. MDPU 89-239; Inclusion of Externalities in Energy Supply Planning, Acquisition and Dispatch for Massachusetts Utilities; December, 1989; April, 1990; May, 1990.

Critique of Division of Energy Resources report on externalities. Methodology for evaluating external costs. Proposed values for environmental and economic externalities of fuel supply and use.

82. California Public Utilities Commission; Incorporation of Environmental Externalities in Utility Planning and Pricing; Coalition of Energy Efficient and Renewable Technologies; February 21, 1990. Jourd testimory of STC.

Approaches for valuing externalities for inclusion in setting power purchase rates. Effect of uncertainty on assessing externality values.

83. Illinois Commerce Commission Docket 90-0038; Proceeding to Adopt a Least Cost Electric Energy Plan for Commonwealth Edison Company; City of Chicago; May 25, 1990. Joint rebuttal testimony with David Birr, August 14, 1990.

Problems in Commonwealth Edison's approach to demand-side management. Potential for cost-effective conservation. Valuing externalities in least-cost planning.

84. Maryland Public Service Commission Case No. 8278; Adequacy-of Baltimore Gas & Electric's Integrated Resource Plan; Maryland Office of People's Counsel; September 18, 1990.

Rationale for demand-side management, and BG&E's problems in approach to DSM planning. Potential for cost-effective conservation. Valuation of environmental externalities. Recommendations for short-term DSM program priorities.

85. Indiana Utility Regulatory Commission; Integrated Resource Planning Docket; Indiana Office of Utility Consumer Counselor; November 1, 1990.

Integrated resource planning process and methodology, including externalities and screening tools. Incentives, screening, and evaluation of demand-side management. Potential of resource bidding in Indiana.

86. MDPU Dockets 89-141, 90-73, 90-141, 90-194, and 90-270; Preliminary Review of Utility Treatment of Environmental Externalities in October QF Filings; Boston Gas Company; November 5, 1990.

Generic and specific problems in Massachusetts utilities' RFPs with regard to externality valuation requirements. Recommendations for corrections.

87. MEFSC 90-12/90-12A; Adequacy of Boston Edison Proposal to Build Combined-Cycle Plant; Conservation Law Foundation; December 14, 1990.

Problems in Boston Edison's treatment of demand-side management, supply option analysis, and resource planning. Recommendations of mitigation options.

88. Maine PUC Docket No. 90-286; Adequacy of Conservation Program of Bangor Hydro Electric; Penobscot River Coalition; February 19, 1991.

Role of utility-sponsored DSM in least-cost planning. Bangor Hydro's potential for costeffective conservation. Problems with Bangor Hydro's assumptions about customer investment in energy efficiency measures.

89. Commonwealth of Virginia State Corporation Commission Case No. PUE900070; Order Establishing Commission Investigation; Southern Environmental Law Center; March 6, 1991.

Role of utilities in promoting energy efficiency. Least-cost planning objectives of and resource acquisition guidelines for DSM. Ratemaking considerations for DSM investments.

90. Massachusetts DPU Docket No. 90-261-A; Economics and Role of Fuel-Switching in the DSM Program of the Massachusetts Electric Company; Boston Gas Company; April 17, 1991.

Role of fuel-switching in utility DSM programs and specifically in Massachusetts Electric's. Establishing comparable avoided costs and comparison of electric and gas system costs. Updated externality values.

91. Commonwealth of Massachusetts; Massachusetts Refusetech Contractual Request for Adjustment to Service Fee; Massachusetts Refusetech; May 13, 1991.

NEPCo rates for power purchases from the NESWC plant. Fuel price and avoided cost projections vs. realities.

92. Vermont PSB Docket No. 5491; Cost-Effectiveness of Central Vermont's Commitment to Hydro Quebec Purchases; Conservation Law Foundation; July 19, 1991.

Changes in load forecasts and resale markets since approval of HQ purchases. Effect of HQ purchase on DSM.

+ ut externalities

93. South Carolina Public Service Commission Docket No. 91-216-E; Cost Recovery of Duke Power's DSM Expenditures; South Carolina Department of Consumer Affairs; September 13, 1991. Surrebuttal October 2, 1991.

Problems with conservation plans of Duke Power, including load building, cream skimming, and inappropriate rate designs.

94. Maryland Public Service Commission Case No. 8241, Phase II; Review of Baltimore Gas & Electric's Avoided Costs; Maryland Office of People's Counsel; September 19, 1991.

Development of direct avoided costs for DSM. Problems with BG&E's avoided costs and DSM screening. Incorporation of environmental externalities.

95. Bucksport Planning Board; AES/Harriman Cove Shoreland Zoning Application; Conservation Law Foundation and Natural Resources Council of Maine; October 1, 1991.

New England's power surplus. Costs of bringing AES/Harriman Cove on line to back out existing generation. Alternatives to AES.

96. Massachusetts DPU Docket No. 91-131; Update of Externalities Values Adopted in Docket 89-239; Boston Gas Company; October 4, 1991. Rebuttal December 13, 1991.

Updates on pollutant externality values. Addition of values for chlorofluorocarbrons, air toxics, thermal pollution, and oil import premium. Review of state regulatory actions regarding externalities.

97. Florida PSC Docket No. 910759; Petition of Florida Power Corporation for Determination of Need for Proposed Electrical Power Plant and Related Facilities; Floridians for Responsible Utility Growth; October 21, 1991.

Florida Power's obligation to pursue integrated resource planning and failure to establish need for proposed facility. Methods to increase scope and scale of demand-side investment.

98. Florida PSC Docket No. 910833-EI; Petition of Tampa Electric Company for a Determination of Need for Proposed Electrical Power Plant and Related Facilities; Floridians for Responsible Utility Growth; October 31, 1991.

Tampa Electric's obligation to pursue integrated resource planning and failure to establish need for proposed facility. Methods to increase scope and scale of demand-side investment.

99. Pennsylvania PUC Dockets I-900005, R-901880; Investigation into Demand Side Management by Electric Utilities; Pennsylvania Energy Office; January 10, 1992.

Appropriate cost recovery mechanism for Pennsylvania utilities. Purpose and scope of direct cost recovery, lost revenue recovery, and incentives.

100. South Carolina PSC Docket No. 91-606-E; Petition of South Carolina Electric and Gas for a Certificate of Public Convenience and Necessity for a Coal-Fired Plant; South Carolina Department of Consumer Affairs; January 20, 1992.

Justification of plant certification under integrated resource planning. Failures in SCE&G's DSM planning and company potential for demand-side savings.

101. Massachusetts DPU Docket No. 92-92; Adequacy of Boston Edison's Streetlighting Options; Town of Lexington; June 22, 1992.

Efficiency and quality of streetlighting options. Boston Edison's treatment of highquality streetlighting. Corrected rate proposal for the Daylux lamp. Ownership of public streetlighting.

102. South Carolina PSC Docket No. 92-208-E; Petition of the State of Carolina In Re Duke Power; South Caroline Department of Consumer Affairs; Augist 4, 1992

Duke Power's DSM screening, estimation of avoided cost, and program design.

SEP 25

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	Calif.	Calif.	Calif.	Calif.							
	PUC	PUC	ER-90	ER-90	Mass.	Nevada	New York	New York	BPA	BPA	Pace
Externality	SCE&SDG	PG&E	in-state	out-state	DPU	PSC	PSC	SEO	West	East	Univ.
·	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
SO2	20,253	4,483	18,104	1,513	1,500	1,560	832	858	1,500	1500	4,060
NOx	27,114	1,956	18,262	4,084	6,500	6,800	1,832	4,204	88 4	69	1,640
VOC/ROG	19,367	3,652	5,196	454	5,300	1,180	NE	NE	NE	NE	NE
PM10/TSP	5,866	2,634	12,279	1,210	4,000	4,180	333	NE	1,540	167	2,380
CO	NE	NE	NE	NE	870	920	NE	NE	NE	NE	NE
CO2	7.6	7.6	7.6	7.6	22	22	1	74	NE	NE	13.6
CH4	NE	NE	NE	NE	220	220	NE	NE	NE	NE	NE
N2O	NE	NE	NE	NE	3,960	4,140	NE	NE	NE	NE	NE
water use (c/kWh)	NE	NE	NE	NE	NE	site-spec.	0.1	NE	NE	NE	NE
land use (c/kWh)	NE	NE	NE	NE	NE	site-spec.	0.4	NE	0-0.2	0-0.2	NE

Notes:

[1][2][3][4]: California Energy Commission, "In-state Criteria Pollutant Emission Reduction Values," Testimony of Buell, Diamond, Magalletti and Tanton, Table 2, November 19, 1991.

[5]: Massachusetts DPU Decision in Docket 89-239. August 31, 1990.

[6]: Nevada PSC Docket No. 89-752. January 22, 1991. Values expressed in 1990\$. NOx and VOC values are for ozone non-attainment areas. NOx value for non-attainment area would be higher, and VOC value would be \$5,500/ton.

[7]: 1991 Biennial Update of the New York State Draft Energy Plan, Issues Report, July 1991. Values expressed in \$1990.

[8]: NYPSC, "Consideration of Environmental Externalities in New York State Utilities Bidding Programs," 1989.

Values are: 0.25 c/kWh for SO2, 0.55 c/kWh for NOx, 0.1 c/kWh for CO2, 0.005 for TSP, 0.1 c/kWh for water discharge, and 0.4 c/kWh for land use impacts for a total of 1.405 c/kWh total for a NSPS coal plant. Values are translated to \$/ton by Sury Putta, "Weighing Externalities in New York State," The Electricity Journal, July 1990.

[9][10]: 1990\$. Bonneville Power Administration, "Application of Environmental Cost Adjustments During Resource Cost Effectiveness Determinations,"

May 15, 1991. "Land and other" values vary from 0 for DSM to 0.2 c/kWh for coal and new hydro. SO2 value is zero if offsets are purchased.

[11]: Ottinger et al., "Environmental Costs of Electricity," Pace University, 1990.

rable 2	:	Comput	cat1	ion o	E SCR	on L	ow-Nox	Code	enerator	
		Based	on	Data	from	Hill	Petrol	eum	Cogenerator	

		Steam	Steam + SCR	Difference	Adjust to Low-NOx
				400 244, C.W. 400 1044 2014 2148 1046	مان میں تونے پلک ہیںا میں میں
NOX ppm		39	12	27	10
Annual cost	(\$1000)	\$70	\$3,472	\$3,402	\$3,402
NOX reduced	(T/yr)	850.8	1,358.6	507.8	188.1
\$/T	(1989\$)	\$82	\$2,556	\$6,699	\$18,089
\$/T	(1990\$)	\$86	\$2,658	\$6,967	\$18,812

Notes: Two units, 34.5 MW each. Data from "Hill Petroleum Company: Control Technology Evaluation, Cogeneration Plant," ESNR Consulting and Engineering, February 1989.

Table 3: Estimates of the Cost of CO2 Emissions Reductions

	Cost of reduction	Percent reduction						
Source and Measure	1990\$/T CO2	from base						
(a)	(b)	(c)						
[1] Danish Ministry of Energy								
Change from an economic growth scenar	io to							
an environmental growth scenario								
in 2000	\$68	12%						
in 2015	\$131	10%						
in 2030	\$182	12%						
[2] New York State Energy Office	\$65	28% Stabilize a	r 1988 level					
Statewide, all sources, for 2008	\$120	31% 5% reduction	n from 1988					
(3) Nordhaus mix	\$23	17%						
(sequestration, emission reduction)	\$28	21%						
	\$48	25%						
	\$78	34%						
	\$119	42%						
[4] Spectrum Economics	\$49	25%						
Utility sector mix (tree planting,	\$88	29%						
conservation, fuel switching,	\$172	33%						
renewables, etc.); reduction by 2008.	\$261	37%						

NOTES;

(b): 4% annual inflation assumed

- (1]: Danish Ministry of Energy, "Energy 2000," April 1990. The environmental scenario emphasizes reducting energy consumption. The economic scenario assumes all cost-effective reduction options have been carried out by 2000, resulting in relatively low base emissions. Costs for the individual measures are average measure costs. Exchange rate: 6.585 krone/\$.
- (2): 1991 New York State Energy Plan, "Analysis of Carbon Reduction in New York State" Marginal cost from Fig. IV.4, reduced by SO2 and NOX benefits, Fig. IV.7.
- [3]: Nordhaus, W.D., "A Survey of Estimates of the Cost of Reduction of Greenhouse Gas Emissions," 1990.
- [4]: Spectrum Economics, "Economic Impacts of the Greenhouse Gas Reduction Plan," 1990.

Table 4: Correction of HL&P 5/92 Emissions Analysis

					Emits w/		Emits w/	
	HL&P Emit	₩/0	With	Delta	CAAA Ph 1		CAAA Ph 2	
	#/MMBTU				#/MMBTU	Deita	#/MMBTU	Delta
L1	0.510	14652	14645	7	0.510	7	0.200	3
L2	0,480	12097	11997	100	0.480	100	0.200	42
WP5	0.322	7361	7342	19	0.322	19	0.200	11
WP6	0.406	10846	10796	50	0,406	50	0.200	24
WP7	0.370	6723	6662	61	0.370	61	0.200	33
WP8	0.310	6034	5967	67	0.310	67	0.200	43
GAS STEAM	0.550	72032	69063	2969	0.200	1079	0,100	540
OLD GT	0.410	278	233	45	0.410	46	0.410	46
Dupont Cogen	0.060	× .	482	-482	0.060	-482	0.060	-482
REFURB	0.250	64	55	10	0.200	8	0.100	4
DUPONT Boiler	0.223	927		927	0.050	208	0.038	156
non-Dupont sy	/stem	130084	126758	3326		1435		745
Total HL&P Sy	rstem	130084	12 7240	2845		954		264
Total		131011	127240	3772		1161		420

Table 5: Correction of HL&P 7/92 Emissions Analysis

					Emits w/		Emits W/	
	HL&P Emit	W/Q	With	Savings	SCAAA Ph 1		CAAA Ph 2	
	#/MMBTU				#/MMBYU	Delta	#/MHBTU	Delta
Limestone 1	0.51	14666	14660	6	0.510	6	0.200	2
Limestone 2	0.48	12348	12346	2	0.480	2	0.200	1
WA Porrish 5	0.322	7373	7369	4	0.322	4	0.200	2
WA Parrish 6	0.406	10926	10908	18	0.406	18	0.200	9
WA Parrish 7	0.37	6871	6851	20	0.370	20	0.200	11
WA Perrish 8	0.31	6233	6208	25	0.310	25	0.200	16
GAS STEAM	0.55	86008	82810	3198	0.200	1163	0,100	581
OLD GT	0.41	588	582	6	0.410	6	0,410	6
Dupont Cogen	0,06		482	-482	0.060	-482	0.060	-482
REFURB	0.25				0.200	0	0.100	0
New Gas CC	0.02	7	0	7	0.020	7	0.020	7
DUPONT Boiler	0.2232	927		927	0.050	208	0.038	156
non-Dupont sy	sten	145020	141734	3279		1244		629
Total HL&P Sy	stem	145020	142216	2797		762		147
Total		145947	142216	3724		970		303

Table 6:	Correction	of	HL&P	5/92	Emissions	Analysis,	ω/	cc	
						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			

		W/0	With					
		Dupont,	Dupont,		Emits w/		Emits w/	
	HL&P Emit	W/ CC	w/o CC	Deita	CAAA Ph 1		CAAA Ph 2	
	#/HMBTU				#/MMBTU	Delta	#/MMBTU	Delta
L1	0.510	14652	14545	7	0.510	7	0.200	3
L2	0.480	12096	11996	100	0.480	100	0.200	42
WP5	0.322	7360	7342	19	0.322	19	0,200	11
WP6	0,406	10845	10796	49	0.406	49	0.200	24
WP7	0.370	6722	6662	60	0.370	60	0.200	33
WP8	0.310	6033	5966	67	0.310	67	0.200	43
GAS STEA	M 0.550	69382	69063	318	0.200	116	0.100	58
OLD GT	0.410	234	233	1	0.410	1	0.410	1
New CC	0.020	85	Ő	85	0.020	85	0.020	85
Dupont C	0,060	0	482	-482	0.060	-482	0.060	-482
REFURB	0.250	55	55	1	0.200	0	0.100	0
DUPONT B	0.223	927	0	927	0.050	298	0,038	156
non-Dupo	nt system	127466	126758	708		505		301
Total HL	&P System	127466	127240	226		23		- 181
Total		128393	127240	1153		231		-25

Table 7: Computation of the Cost of NOX Control from Construction of the DuPont Project

			Source	
NPV fixed costs 1991\$	\$166	million	Figure (CSG-53
inflated to 1995 @ 4%	\$243	million		
real-levelized a	6.7	*		
	\$16.3	million/yr		
ener şy/ yr	1,316	GWH		
fixed cost/MWH	\$12.38	/MWH		
fuel cost \$/MMBTU	\$2.52		Grìffey	WP 58
Dupont heat rate	7.03	NMBTU/MWH	Proscree	n
Dupont fuel cost \$/MWH	\$17.72	/HUII	·	
Dupont variable O&M	\$1.23	MAH	Proscree	n
Typical gas steam				
heat rate	10	NHSTU/MWH	Proscree	n
fuel cost	\$25.20	/NUB		
Var O&M	\$1,23	/MWH	varies:	used Dupont
Savings	\$7.48	лимн		
Net cost	\$4.89	/мин		
Net Cost Annualized	\$6.4	million/yr		
Emission reduction per HL&P	3772	t/yr		
Cost of reduction	\$1,706	/Ton		
Reduction w/				
Combustion Controls	1161	¶∕yr		
Cost of reduction	\$5,543	/Ton		

AFFIDAVIT

THE STATE OF MASSACHUSETTS §

COUNTY OF SUFFOLK §

BEFORE ME, the undersigned Notary Public, on this date personally appeared Paul Z Chernick, who, being duly sworn, deposed and stated:

> 1. "My name is <u>Paul L. Chernick</u>. I am over twenty-one (21) years of age, am competent to make this Affidavit, and have personal knowledge of all matters discussed herein.

2. I hereby swear and affirm that, to the best of my knowledge and belief, all statements made in the attached foregoing instrument are true and correct."

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SUBSCRIBED AND SWORN to before me this 25^{H} day of September, 1992.

Notary Public in and for the Commonwealth of Massachusetts

My commission Expires 3-28-97

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MERICAL CONTRACT

I.