Matter No. M07767

NOVA SCOTIA UTILITY AND REVIEW BOARD

IN THE MATTER OF THE *PUBLIC UTILITIES ACT*

- and -

IN THE MATTER OF an application by Nova Scotia Power Incorporated for approval of capital work order CI#47124 for its Advanced Meter Infrastructure ("AMI") Pilot in the amount of $8,274,738

EVIDENCE OF

PAUL CHERNICK

ON BEHALF OF

THE CONSUMER ADVOCATE

Resource Insight, Inc.

FEBRUARY 16, 2017

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I. Identification

Q: Mr. Chernick, please state your name, occupation, and business address.

A: I am Paul L. Chernick. I am the president of Resource Insight, Inc., 5 Water St., Arlington, Massachusetts.

Q: Summarize your professional education and experience.

A: I received a BS degree from the Massachusetts Institute of Technology in June 1974 from the Civil Engineering Department, and an MS degree from the Massachusetts Institute of Technology in February 1978 in technology and policy. I have been elected to membership in the civil engineering honorary society Chi Epsilon, and the engineering honor society Tau Beta Pi, and to associate membership in the research honorary society Sigma Xi.

I was a utility analyst for the Massachusetts Attorney General for more than three years, and was involved in numerous aspects of utility rate design, costing, load forecasting, and the evaluation of power supply options. Since 1981, I have been a consultant in utility regulation and planning, first as a research associate at Analysis and Inference, after 1986 as president of PLC, Inc., and in my current position at Resource Insight. In these capacities, I have advised a variety of clients on utility matters.

My work has considered, among other things, the cost-effectiveness of prospective new electric generation plants and transmission lines, retrospective review of generation-planning decisions, ratemaking for plant under construction, ratemaking for excess and/or uneconomical plant entering service, conservation program design, cost recovery for utility efficiency programs, the valuation of environmental externalities from energy production and use, allocation of costs of service between rate classes and jurisdictions, design of retail and wholesale rates, and performance-based ratemaking and cost recovery in restructured gas and electric industries. My professional qualifications are further summarized in Exhibit PLC-1.

Q: Have you testified previously in utility proceedings?

A: Yes. I have testified more than 300 times on utility issues before various regulatory, legislative, and judicial bodies, including utility regulators in thirty-five states and five Canadian provinces, and two U.S. Federal agencies. This testimony has included the review of many utility-proposed power plants and purchased-power contracts.

Q: Have you testified previously regarding utility investments?

A: Yes. I have testified in numerous proceedings on generation, transmission and other utility projects, as listed in my resume.

Q: Have you previously testified before this Board?

A: Yes. I testified in the Board's review of the following cases:

- Nova Scotia Power's Demand Side Management Plan for 2010 and Demand Side Management Cost Recovery Rider in May 2009 (Matter No. 01439)

- The proposed purchased-power agreement between Nova Scotia Power Inc. and a biomass project to be constructed at the NewPage Port Hawkesbury pulp and paper mill (Matter No. 01496)
- Nova Scotia Power's proposal to build the biomass project at NewPage Port Hawkesbury (Matter No. 02961)
- Heritage Gas's 2010 rate case (Matter No. 03454)
- Nova Scotia Power's proposal to increase production depreciation rates (Matter No. 03665)
- The Board's review of proposed feed-in tariffs for certain distribution-connected renewable projects (Matter No. 03632)
- The Nova Scotia Power 2012 General Rate Application (Matter No. 04104), with respect to cost allocation and rate design
- The Board's review of proposed a proposed load-retention tariff and rate (Matter No. 04175)
- The application of Efficiency Nova Scotia Corporation's Electricity Demand-Side Management Plan for 2013–2015 (Matter No. 04819).
- The application of Nova Scotia Power and Pacific West Commercial Corporation for a load-retention rate mechanism for the Port Hawkesbury paper mill (Matter No. 04862)
- The Board's review of Nova Scotia Power's 2013 Annual Capital Expenditure Plan (Matter No. 05339)
- The application of Nova Scotia Power for approval of the South Canoe Wind Project (Matter No. 05416)
- The Board's review of the Maritime Link proposal (Matter No. 05419).
- The Board's review of Nova Scotia Power's 2013 Cost of Service Study (Matter No. 05473)
- The Board's review of proposed feed-in tariffs for Development Tidal Arrays (Matter No. 05092).
- Nova Scotia Power Annual Capital Expenditure Plan for 2015 (Matter No. 06514).
- The Board's review of the proposed 2016–2018 DSM Plan and energy-efficiency supply agreement between EfficiencyOne and Nova Scotia Power (M06733).
- The Renewable-to-Retail ratesetting proceeding (M06214).
- The Board's review of Nova Scotia Power's 2016 Annual Capital Expenditure Plan (M07176).
- The Board's review of Nova Scotia Power's 2017 Annual Capital Expenditure Plan (M07745).

I have also assisted the Consumer Advocate in preparing comments in the Board's reviews of Nova Scotia Power's Nuttby, Digby, and Point Tupper wind project proposals (Matters Nos. 02195, 02763 and 02983), Nova Scotia Power's Renewable Energy Tax and Accounting Depreciation (Matter No. 03795), the Capital Expenditure Justification Criteria review (Matter No. 04600), the Renewable RFP (Matter No. 04838), the 2014 NS Power Integrated Resource Plan

(Matter No. 05522), Port Hawkesbury Paper Load Retention Tariff Report (Matter No. 05803), cases related to the NS Power transmission required to support exports to New Brunswick following operation of the Maritime Link (Matter Nos. 06525 and 06660), and the on-going stakeholder process on NS Power's 2014 cost allocation update (Matter No. 06555).

II. Introduction and Summary

Q: On whose behalf are you testifying?

A: My testimony is sponsored by the Nova Scotia Consumer Advocate.

Q: What is the purpose of your testimony?

A: I review aspects of the supporting documentation filed by Nova Scotia Power, Inc. (NS Power) in its application for approval of an AMI Pilot program (CI# 47124) in the amount of $8.3 million, to support full deployment that NS Power expects to cost between $120 and $150 million (NSUARB IR-9). The pilot would involve installation of a limited number of meters and supporting communication equipment. Stated goals of the AMI Pilot are supported by the deliverables; and whether the deliverables provide confirmed costs and benefits for the AMI full deployment business case; and evaluate whether NS Power has justified the need for an AMI pilot program.

Specifically, my testimony addresses the following topic areas:

- Whether NS Power has demonstrated that the pilot is likely to lead to a cost-effective full deployment.
- Whether NS Power has designed the pilot to adequately support the analysis of full deployment.
- Whether the pilot is designed even to meet NS Power's stated project objectives.
- Whether the pilot can be effective, given NS Power's proposed deployment plan and timeline.
- The effect on NS Power's procurement process, including an ongoing request for proposals (RFP) of combining that effort with AMI procurement by other Emera subsidiaries.
- The dependability of NS Power's estimate of benefits from full AMI deployment.

I also address the additional AMI-related efforts in NS Power's ACE 2017 application. NS Power has not shown that it has coordinated related projects to minimize the risk of incompatibilities, stranded costs and unnecessary future expenditures.

Q: Please briefly describe NS Power's request in the present proceeding?

A: In this Matter No. M07767, NS Power is requesting a total budget of $8.27 million to deploy an advanced metering infrastructure ("AMI") Pilot. The pilot would include deploying advanced meters to as many as 1,000 participants, as well as the communication network to connect the meters to NS Power's data system, May, 2017 to August, 2017 (UARB IR-3). The meters would be deployed across varying types of installation environments, such as rural, urban and other combinations (CA IR-19).

NS Power also expects that the pilot would test customer engagement with a newly developed web portal providing prior-day energy-usage information and bill alerts for roughly 100 customers (CA IR-23).[1] NS Power also expects to test automated bill alerts to interested pilot participants. And finally, NS Power says that it will use the findings from the AMI pilot to develop the full AMI deployment to be filed in September, 2017.

Q: What is NS Power's rationale for undertaking the AMI pilot?

A: The explanation in the application is generally quite vague.

> We are transforming Nova Scotia Power (NS Power, Company) into a 21st Century utility that is more responsive to the needs and expectations of our customers. Customers have told us they want cleaner energy, they want tools to help them use electricity more efficiently, and they want faster outage restorations.
>
> …[Renewable energy] progress has positioned us to work on the customer-facing priorities of Nova Scotia families and businesses. The Advanced Meter Infrastructure (AMI) Pilot Project is an important first step toward achieving those priorities.
>
> … AMI technology will provide our customers with more information about their electricity use. It will enable greater customer choice and give customers more control over how they use electricity. The AMI system will provide data that will help us achieve faster outage restoration times.
>
> In short, customers will receive a better product and better service. It will be a better customer experience. … cost savings resulting from the implementation of AMI technology will drive affordability and reduce rate pressure in 2020 and going forward.
>
> … This system will include the technology and secure network infrastructure we will need to continue to manage the power grid in a reliable, safe and cost-effective manner as the grid evolves, while at the same time providing customers with more control and options to use electricity more efficiently. (Application, p. 3)[2]

[1] NS Power describes the data as being available in "near real-time," but acknowledges that the data is likely to be posted on the web site with a one-day lag.

[2] Many of these assertions are repeated in NSUARB IR-19.

Many of these claims (e.g., the first two paragraphs from page 3) are untestable sweeping generalities. Only a couple of these assertions are clearly supported in the Application. The AMI technology will provide customers with information about when they used energy, and service restoration following some types of outages is likely to be faster.[3] Other important claims are speculative. NS Power has not demonstrated that AMI will "enable greater customer choice and give customers more control over how they use electricity… and options to use electricity more efficiently." NS Power does not explain what additional choices, control and options customers will be given, what additional programs would be needed, or how much those might cost. Nor has NS Power provided any computation of AMI's rate effect for 2020.

NS Power also describes the AMI system as an "Innovation Engine" that would "serve as a platform for new initiatives like distribution automation, net metering, energy storage, electric vehicles and new rate designs." (Application at 7) NS Power has not described the initiatives it expects to pursue in these areas. Without new rate designs, the AMI system will to nothing to encourage net metering, energy storage, or electric vehicles. NS Power has not even listed the aspects of the distribution system that it proposes to automate using the AMI data.[4]

While the Application does not mention it, Emera is in the process of procuring AMI equipment for all of its North American electric utilities (Tampa Electric, Emera Maine, and NS Power) through a combined solicitation with New Brunswick Power, with the stated hope of sharing the costs of the procurement process (CA IR-22). The timing of NS Power's AMI implementation may have been influenced by the schedules in other jurisdictions and the interests of Emera's shareholders, rather than NS Power customers. I discuss procurement goals in Section IV.

Q: Has NSPI presented an economic analysis of a full AMI deployment system to justify performing the pilot?

A: The Application provides a very high-level summary of ranges of estimated costs (aggregated to five categories) and benefits (aggregated to three categories) (Table 5). NS Power has provided more disaggregated point estimates of 16 cost categories and 20 benefit categories in CA IR-67 (tab AnnualLook).[5] Since these estimates

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[3] Specifically, after a major storm, the AMI system should allow NS Power to determine whether repairing a transmission line or feeder has restored all customers, or whether some customers are still out, due to outages further down the distribution system.

[4] In CA IR-67, NS Power appears to be treating AMI as displacing other costs of distribution automation, rather than providing additional services. It is difficult to divine the meaning of some of NS Power's benefit categories

[5] The Summary tab of the CA IR-67 workbook combines these into eight cost categories and fifteen benefit categories, which are further condensed to the categories for Table 5 of the Application.

were only provided on discovery, the parties have not had an opportunity to ask NS Power about the development of the multitude of underlying assumptions.

In addition to the general problem of inadequate explanation of the inputs to the analysis, NS Power's cost-benefit analysis does not account for revenue requirements, particularly equity return and associated taxes, which are reflected in the ACE economic analyses.[6]

Q: What net benefits did NS Power estimate for full AMI system deployment?

A: The "preliminary economic analysis" estimates net benefits between $2 million and $53 million, present-valued over 20 years.[7] The low end of this range is only about 1% of NS Power's cost estimate, so even small changes in costs or benefits would make the program uneconomic. NS Power says that it will provide a detailed economic analysis for full deployment when it files the full AMI deployment project in September, 2017. (NSUARB IR-12, Synapse IR-13). As I discuss below, it is not clear that NS Power will have any useful local data in time to affect that filing.

Q: Does the AMI Pilot include any spending to date?

A: Yes. NS Power has spent $2.13 million to date (Synapse IR-2a). Roughly half of the spending has been for consulting services and another 40% has spent on internal labour and administrative overhead (Synapse IR-2c). According to the Synapse IR-17 Attachment 1, NS Power released an RFP in October 2016 to select vendors and technology for both the pilot and the full AMI deployment. The RFP process NS power has undertaken is a very involved process and is part of a larger of a collaborative effort with other Emera utilities and New Brunswick Power (which NS Power calls the "Consortium." The consortium has completed the RFP and is currently finalizing vendor selection (Synapse IR-3). According to NS power it is currently in the process of testing two meter types that are under consideration for the pilot in a lab environment. I will discuss the RFP effort in detail in Section III.A.[8]

Q: Please summarize your conclusions and recommendations.

A: My conclusions are as follows:

- The proposed pilot will not achieve NS Power's stated goals or adequately support decisions regarding the full deployment.

[6] Unlike the smaller projects in the ACE filings, the very large AMI procurement will definitely require additional Administrative and Overhead costs, as well as additional capital for AFUDC. It is not clear whether NS Power has included those in the costs of the project.

[7] NS Power has not explained how it estimated this range from the point estimates in CA IR-67.

[8] It is not clear what portion of the pilot spending is related to development of the RFP.

- The application as filed is incomplete, in that it fails to provide the documentation necessary to establish that full deployment is likely to be beneficial.
- The timing of the Consortium RFP is inconsistent with the purpose of the pilot, which should inform the procurement process for full deployment.

I recommend that the Board reject the NS Power's proposal and require that NS Power submit a new application for the AMI pilot, providing:

- The information necessary to determine that a full AMI deployment is likely to be cost-effective.
- A clear explanation of the status of the procurement process and the cost allocation among consortium members.
- A demonstration that the pilot will provide the information necessary to inform full AMI deployment.
- An explanation of the interaction between the RFP for the pilot project and the commitment to the full deployment.
- An explanation of how the AMI projects will interact and integrate with the information-technology projects in the ACE filing and the Enterprise Resource Program filing.

III. AMI Pilot Plan

Q: What issues will you address in this section?

A: I provide a general discussion of pilot design including the general purpose of pilot programs. I will then address NS Power's stated goals for the proposed pilot and whether the project deliverables support these goals. I also address how the deliverables will be achieved, including comment on NSPI's level of consumer engagement, plans for testing and validation.

A. Pilot Design

Q: What is the general purpose of pilot projects?

A: The fundamental purpose in undertaking a pilot program is to manage risk. Pilots are used to test assumptions, confirm capabilities and compare alternatives on a limited scale. A well-designed pilot will provide information to determine whether full-scale implementation is desirable, and if so, to guide and shape implementation at full scale.

Q: When is implementation of a pilot project warranted?

A: A pilot project is appropriate where (1) a larger project appears to be desirable (e.g., cost-effective) but (2) uncertainty remains regarding desirability of the larger project and/or the best means of implementing that project. Full development of a pilot project typically includes the following stages:

- Identification of opportunity: Is the expected value of full implementation beneficial?

- Definition of need for the pilot: Is the full program's desirability uncertain? What aspects of implementation need to be tested before full-scale commitment?
- Development of pilot research objectives: What questions need to be answered during and after the pilot to decide on full implementation and to facilitate the deployment and operation of the larger project. What must be measured, how will it be measured, when will the testing occur, how will the evaluations be conducted?
- Pilot implementation and information gathering.
- Review of the pilot results: Did the pilot provide the additional information needed to support decisions regarding full deployment?
- Assessment of project continuation: Should full implementation proceed, given the predictions of costs, benefits and performance derived from the pilot tests? And if so, how should it proceed?

After completion of the pilot-based re-evaluation, decision-makers can determine whether to approve the larger project.

Q: Has NS Power presented a full pilot program design and justification?

A: No. NS Power's identification of an opportunity for cost-effective AMI deployment is incomplete and poorly documented. NS Power has provided minimal definition of need for the pilot and of its objectives; the pilot will not address most of the questions relevant to full deployment. It is unlikely that even the limited results of the pilot would be available in time to inform the filing for full deployment. And NS Power is proceeding with contracting for equipment for the full deployment without the results of pilot.

Q: Has NS Power provided a detailed pilot program plan?

A: Only in the most general manner. The application describes three phases, commencing May 2017 and ending September 2017. In Phase 1, NS Power would set up a meter lab and network/meter testing facility and application of AMI to test collection of load-research data. In Phase 2, NS Power would install the meters and communication network and launch a "prototype" customer web portal. NS Power has divided Phase 3 into two components. Phase 3a would deploy some meters and some network equipment, to "test network and meter functionality, customer web portal, and customer education and communication." Phase 3b would "test and validate customer engagement capabilities including bill alerts". (Application at 14–15)

In Synapse IR-13, NS Power provides a rough timeline for the project, calling for the meters to be installed in June and July and the justification for full deployment to be filed in September. It is not clear how much NS Power believes it can learn from meters installed in July to inform an application in September.

B. Goals and Objectives

Q: How does NS Power describe the goal of the AMI Pilot?

A: Specifically, "The goal of the AMI Pilot is to gather information, and prepare for the broader [AMI] rollout" (Application at 4). NS Power has claimed that completion of the pilot will provide enough information to develop a full scale AMI deployment, "with a full assessment of the benefits, costs and resource required to rollout a full, province-wide AMI meter program" (Application, Appendix C at 3). NS Power expects to file the application for the full AMI deployment at the end of the pilot under CI# 50343, with an expected cost of $120–$150 million over a three-year period. (Application at 11).

NS Power also claims that "This pilot project is based on the learnings of other utilities and provides a direct opportunity for feedback on a project that is highly dependent on customer interaction and engagement. It represents the most cost effective approach to full deployment planning that lowers overall project risk and presents the greatest opportunity for project success to customers. Conducting this pilot project now will allow the Company to identify future opportunities to provide customers with advanced products and services like peak pricing, load shifting discounts and tools that allow the residential customers to enhance their knowledge of energy use." (NSUARB IR-19) As I explain below, the pilot is not designed to provide much feedback "on customer interaction and engagement," to reduce many of the existing components of risk to project cost-effectiveness, or to "identify future opportunities."

Q: What AMI Pilot objectives has NS Power identified?

A: NS Power has identified the following objectives: (Application at 5)

- Deploying 1,000 AMI meters.[9]
- Developing a customer experience and communication plan based on customer feedback from the AMI pilot participants
- Developing an operational plan to deploy AMI meters to all customers.
- Conducting an economic analysis for a full AMI deployment with confirmed costs and benefits.

I discuss each of these objectives in the following four subsection sections.

1. AMI Meter Deployment

Q: Has NS Power been consistent in describing its plans for installation of AMI meters?

A: No. It is not clear whether NS Power plans to deploy 1,000 meters or whether its schedule will allow for deployment of that many meters between the time that meters are delivered (which will be after the vendor is selected and meters are ordered) and time that the evaluation results need to be written up. In CA IR-23, NS Power indicates that it will license software for the AMI and meter-data management systems for only 100 pilot participants.

The actual number of meters installed may not be an important part of the pilot, since NS Power must know how much it costs to replace one meter body with

[9] The application states that up to 1,000 meters will be deployed (Application at 4 and elsewhere), while discovery responses indicate only 100 meters will be licensed (CA IR-23a)

another. Determining the cost of installing the communications hardware is more important; it is not clear how many communications nodes NS Power is planning to install in the pilot.

2. Customer Experience and Communication Plan

Q: How much testing would the AMI pilot provide for NS Power's plans for communication with customers and optimization of their experience with the AMI system?

A: Not much. The NS Power pilot would provide limited customer engagement to roughly 100 participants,[10] consisting of (1) bill inserts with more detailed usage information and (2) access to a web portal that will provide hourly loads for the prior 24 hour period (Synapse IR-15).[11]

The pilot would not implement or test any customer communication or experience regarding any other AMI functionality such as time-varying rates, AMI-enabled load management, or home area network devices that can interact with appliances and provide an on-line interface to customers. Consumer feedback would be limited to initial reactions to the web portal and bill alerts.[12] Customers would receive at most one bill insert (assuming that NS Power continues bimonthly billing) before NS Power would need to prepare the application for full implementation. It is unlikely that many of the 100 customers will be able to make informed consumption decisions and test usage effects in this time frame. And NS Power will get no information on longer-term effects. The same communication tools may become more effective as customers learn to use them, or less effective as the novelty wears off.

It is unclear how such limited testing will allow NS Power to validate or improve its communication plan.

3. Operational Plan for Full Deployment

Q: How would the pilot facilitate NS Power's development of a plan for full AMI deployment?

[10] NS Power only plans to license AMI / MDM software for 100 participants (CA IR-23)..

[11] "NS Power does not currently plan on deploying HAN devices that support 'real-time' usage" (Synapse IR-15).

[12] An AMI system is not required for interval meter reads and improved usage information. The graphic displays in Application Appendix A, Figures 1 and 2, do not require AMI (although they would require monthly billing).

A: That question is very difficult to answer, since NSPI has not defined the scope of the operational plan. For example, it is not clear whether this plan would be limited only to meter and data-management deployment, or whether it will include functions that will not be tested as part of this pilot (e.g., conservation voltage reduction, remote connect/dis-connect capabilities, time-varying rates, two-way communication). The information from the pilot will be limited to the meters and the network hardware actually used in the pilot. The AMI pilot could provide useful information regarding the testing, handling and installation of the AMI meters, as well as a variety of communication network configurations required for the AMI meters. It may also allow NS Power to test its handling of daily uploads of interval usage data; since those data will be processed manually, the experience may be of limited usefulness in rolling out the full implementation.

NS Power has not explained how it would resolve all the other uncertainties in its economic analysis of AMI deployment.

4. Economic Analysis

Q: What inputs to the economic analysis should NS Power verify and improve prior to committing to a broader AMI deployment?

A: There are at least a dozen categories of inputs that need to be confirmed or corrected:

1. The costs of the AMI meters, the communications system, the data-management system that would convert the raw meter readings into billing data, and other utility-side investments to operate the basic AMI system. Some of these estimate can be refined from the pilot, and others may be firmed up through the RFP and contracting process.
2. The useful lives of the meters and communication equipment. NS Power asserts that the meters will have useful lives of 20 years (Synapse IR-20), but the economic analysis appears to assume that the meters have an average life of 200 years, and the communication equipment, 100 years.[13] The Maryland utilities (PEPCo, Delmarva, and Baltimore G&E) have assumed meter lives of about ten years. Increasing the costs of AMI meter replacements could easily wipe out NS Power's estimated savings from the program. The pilot will not provide any information about the useful life of the equipment, not even whether it can survive a Nova Scotia winter.
3. The costs and benefits of implementing conservation voltage reduction. The pilot will not be addressing these issues.
4. Theft reduction, which will not be addressed in the pilot.
5. The frequency and cost of avoided truck rolls for single-customer events. NS Power does not define these events, but NS Power may be referring to situations in which a customer believes that the distribution system has failed,

[13] NS Power does not appear to include any installation costs for replacing failed AMI meters.

but power is still being received at the meter, indicating that the problem is a blown fuse or breaker on the customer side of the meter. NS Power has not provided any derivation for its assumed annual benefit at full deployment, and the pilot will not test the effectiveness of the meters for this purpose.

6. Storm restoration efficiencies, which would need to be estimated from detailed analysis of previous storm restoration efforts and modeling of reduced travel time due to better work-flow organization (while recognizing that crews may not be able to finish resolving outages affecting one or a few customers, before being pulled away to deal with larger problems, such as downed feeders affecting hundreds of customers). NS Power has not indicated how it estimated these savings.
7. Reduced write-offs, which probably cannot be measured from the small sample and short timeframe of the pilot. NS Power has not indicated how it estimated the percentage reduction in write-offs due to the AMI system, or even how it believes that the AMI system would reduce write-offs.
8. Customer response to bill alerts, which NS Power says would "notify customers when they are close to their budget or another customer-defined billing indicator" (Application at 7). NS Power has not provided any evidence that customers will react more to a billing alert in the middle of a month than they do to the bill at the end of the billing cycle. In addition, NS Power assumes the same response for energy and winter peak-load hours.
9. Staff reductions in NS Power's call center and billing operations. NS Power has not explained why the billing data from the AMI system will require less labour than data from meter readers, or why the AMI billing and bill inserts will lead to fewer customer questions and not more.
10. The effects of "load balancing," which appears (from the BC Hydro materials provided in CA IR-31, Attachment 1) to mean comparing the metered loads at both ends of a feeder—the substation and the customer meters—to identify feeders with high losses or theft. NS Power counts theft elsewhere and does not document its estimate of the losses avoidable by detection and correction of high-loss feeders.[14] NS Power does not count the costs of reconductoring or other measures to reduce losses. This technique will not be addressed in the pilot.
11. The number of two-way meters that would be needed in the absence of AMI. NS Power assumes an enormous surge in net-metering installations in the middle of the next decade, without explanation. Not amenable to resolution through the pilot.
12. Customer acceptance of something NS Power calls "E-billing." It is not clear what this activity is, or why it requires AMI, but NS Power could implement email billing and automatic direct debit features without AMI. Not addressed in the pilot.

[14] That reduction percentage is computed as the product of two factors (one of which is presented to six significant figures), without any explanation of the factors or their derivation.

The pilot would not do much to confirm anything other than the initial cost of meter installation (which is probably the value that NS Power knows most accurately) and some communications costs. The results of the RFP may confirm or correct other assumptions, such as meter costs. NS Power has not been forthcoming with the Board regarding its cost-benefit methodology or assumptions in this proceeding. The Board should not approve NS Power's AMI project until the source, use and meaning of all the assumptions and computations are clear, along with NS Power's plan to improve its analysis.

Q: What benefits does NS Power claim the pilot will provide?

A: NS Power identified several outputs from the AMI pilot that it says will be used as "Cost/Benefit Input for Business Case for Full Deployment" (Synapse IR-13). It is not always easy to determine what NS Power is talking about, or how these inputs would be used in the business case. The supposed outputs from the pilot to the cost-effectiveness analysis are listed below, with my comments:

- Validation of costs to inform and engage customers. By this, NS Power apparently means the costs of building the web portal (which would be a sunk cost by the end of the pilot), telling customers that the portal exists, and producing the bill inserts with some usage data. It is not clear whether NS Power intends to measure the extent to which customers are actually informed or engaged. Nor is it clear how the costs of communicating with up to 1,000 customers can be extrapolated to 500,000 customers.
- Validation of customer benefits. NS Power does not define this term, but it may be limited to the effect of bill alerts on consumption. It is unlikely that any customer benefits could be identified from the limited data that would be available for a very limited period of time, especially in the absence of any customer-oriented incentives.
- Technology selection through RFPs. The RFP processes have started and would proceed prior to the pilot (some of the equipment selected in the RFPs would be used in the pilot), and they are not dependent on the pilot.
- Validation of business processes. It is not clear what this means, but some of the data management would be performed manually in the pilot and will not inform the analysis for full implementation.
- Validation of technology sourced through the RFP process. NS Power will be able to test whether the equipment works, at least for a couple of months in the summer.
- Validation of operational benefits. This category dominates NS Power's projection of AMI benefits. NS Power lists a large number of operational benefits in CA IR-67, but has no plans to test them in the pilot, other than remote meter reading. The pilot will not provide information on conservation voltage reduction, remote disconnection and reconnection, load balancing, call-center usage, theft detection, E-bill savings, or write-offs; is unlikely to provide any information on storm restoration or avoided truck rolls; and cannot address the costs of avoided net meters and distribution line sensors.

Unfortunately, the project that has been proposed is little more than a meter-system testing pilot.

Q: What will the pilot test and evaluate?

A. I am not sure exactly what NSPI intends to test as part of the pilot. NS Power has provided varying answers to that question. According to the Application (Appendix B, at 2), the AMI Pilot will "validate" the functionality of the features I summarize in Table 1, which where I include the associated benefit and whether the it is included in the AMI Pilot based on additional information provided through discovery.

Table 1: NSP Proposed Benefit Testing in Pilot

AMI features	Benefit	Validated in AMI Pilot ?	AMI Pilot detail
Daily automated meter reading	Improved efficiency in data collection	Partial	Meter usage information will be automatically uploaded but not integrated with billing system. Billing will be manual.
Hourly or sub-hourly interval data	Nearly real-time insight into customer's energy usage	Limited	In the pilot, customers are likely to see their loads the next day
Remote disconnect and reconnect	Reduce labour and time for service orders	No	Not tested in the pilot
Real time power alarms	Faster outage assessment and increased reliability	No	Not tested in the pilot
Power status checks	Improved outage restoration response time and avoided truck rolls	No	Not tested in the pilot
Voltage events/measurement	Improved power quality and asset optimization	No	Not tested in the pilot
Remote system upgrades	Remote updates with minimal impact to customer	Unknown	NS Power does not specify
Proactive alarms	Increase endpoint intelligence on theft, temperature and power quality[15]	Partial	Power theft insight will be tested against manual reads. There is no mention of temperature. Power quality is mentioned but no plan exists
Home Area Network	Enables communication that supports in home devices and appliances	No	The meters will have HAN communication capabilities but no HANS will be tested
Net Metering	Provides granular energy import/export	No	This will not be tested as part of the pilot

[15] It is not clear what temperature data the meters will be recording and relaying: ambient for explaining load change, or meter temperature to detect overheating problems.

	measurements necessary for on-site renewable generation		

Q: Has NS Power provided any detailed plans as how it will test any of the above functionalities?

A: NS Power has deferred the majority of testing and validation specifics to the various RFPs that Emera and New Brunswick Power are currently administering. NS Power will test the remote meter reading system by continuing manual reads on the AMI meters, to compare with the remote meter reading (Synapse IR-1d). NS Power will also assess customer satisfaction through surveys and outreach activities.

Q: Is the proposed AMI pilot budget aligned with meeting NSPI's stated objectives?

A: No. I have identified several areas of concern with the proposed pilot in meeting each of its stated goals.

IV. Procurement Process

Q: How is NS Power planning to select the equipment and vendors for the AMI pilot and roll-out.

A: NSPI is part of a consortium that also includes New Brunswick Power Corporation, Emera Maine, and Tampa Electric Company. The consortium members hope to reduce costs by participating in a larger buying pool, but the RFP does not require that the same technology be selected for each utility. The RFP is expected to be awarded in February of 2017.

In the full roll-out, NS Power intends to use the same meter and network communication systems as in the pilot, or upgraded versions by the same vendor (Synapse IR-17). Hence, the pilot is not likely to affect the choice of the AMI meters or communications systems.

V. ACE 2017 Projects Potentially Related to AMI

Q: What additional projects in NS Power's 2017 Annual Capital Expenditure plan are related to the AMI projects??

A: A large number of projects in the 2017 ACE are related to information technology (IT) investments, as summarized in **Error! Reference source not found.**. The AMI project will depend on the computers, storage, and communications in NS Power's IT infrastructure, as well as some software features (such as security). The AMI data will also need to interface with other software, to convert meter readings to bills, signals to system operators (e.g., for outages and voltage control), and other useful outputs.

Table 2: Information-Technology Projects, ACE 2017

Project Description	CI#	2017 ($M)	Project Total ($M)
Advanced Metering Infrastructure	50343	$11.4	$111.7
Advanced Metering Infrastructure - Pilot	47124	$5.8	$8.3
Backbone Communications System Upgrade	46552	$2.2	$8.5
Consolidated Customer Web Portal	50112	$0.8	$0.8
Customer Billing Experience Improvements	48238	$0.1	$0.5
Customer Support System Enhancement	50115	$0.3	$0.3
IT - Work & Asset Management	46075	$8.0	$28.0
IT - CIS High Availability	49953	$0.4	$0.4
IT - Data loss Prevention	49601	$1.2	$1.2
IT - Disaster Recovery	49480	$1.3	$1.5
IT - Enterprise Resource Plan (ERP)	44671	$54.4	$89.7
IT - Identity Access Management Infrastructure	49094	$1.5	$1.7
IT - Internal Vulnerability Assessment	49602	$0.2	$0.2
IT - ITSM Replacement	49856	$0.3	$0.3
IT - Lotus Notes/Oracle Applications Replacement	46073	$0.1	$0.8
IT - Microsoft Exchange Upgrade	49858	$1.5	$1.5
IT - Network Architecture Redesign	49600	$1.0	$1.2
IT - Next Generation Firewall	47477	$0.4	$3.1
IT - NSPI Infrastructure Routine	29114	$1.8	$1.8
IT - Outage Communication Improvement	48254	$0.7	$1.9
IT - Patch Management	49603	$0.5	$0.5
IT - PI System Upgrade	49861	$0.7	$0.8
IT - Security Enhancements	48635	$0.1	$0.8
IT - Security Operations Center and Security Information Event Monitoring	49093	$2.2	$2.5
IT - Sharepoint Upgrade	49860	$2.0	$4.0
IT - Storage Infrastructure Upgrade	49857	$0.9	$5.0
IT - VOIP Expansion to NSPI sites	48773	$1.4	$1.5
IT - Windows Server 2008 Upgrade	49859	$0.2	$2.1
IT - Contact Centre Telephony Infrastructure	49043	$0.7	$2.5
Windows 10 Migration Project	49855	$1.8	$2.0
TOTAL	48188	$103.6	$285.0

Q: Do you have any concerns about the relationship among these projects?

A: Yes. It is not clear how well NS Power is coordinating related projects, raising concerns about lost opportunities, unnecessary overlap, and potentially stranded assets.

Q: What do you recommend regarding the relationships among NS Power's proposed IT AMI or AMI related investments?

A: I hope that NS Power will be able to address these issues in its reply evidence in the ACE proceeding. If NS Power cannot demonstrate that it has properly considered the interactions and synergies among these projects, the Board should remain alert in future years for evidence that NS Power is seeking recovery of costs arising from inefficiencies, redundancies, and inconsistencies in its AMI strategy, or the lack of a coherent master plan.

Q: Does this conclude your testimony?

A: Yes.

EXHIBIT PLC-1

PAUL L. CHERNICK

Resource Insight, Inc.
5 Water Street
Arlington, Massachusetts 02476

SUMMARY OF PROFESSIONAL EXPERIENCE

1986–Present **President, Resource Insight, Inc.** Consults and testifies in utility and insurance economics. Reviews utility supply-planning processes and outcomes: assesses prudence of prior power planning investment decisions, identifies excess generating capacity, analyzes effects of power-pool-pricing rules on equity and utility incentives. Reviews electric-utility rate design. Estimates magnitude and cost of future load growth. Designs and evaluates conservation programs for electric, natural-gas, and water utilities, including hook-up charges and conservation cost recovery mechanisms. Determines avoided costs due to cogenerators. Evaluates cogeneration rate risk. Negotiates cogeneration contracts. Reviews management and pricing of district heating systems. Determines fair profit margins for automobile and workers' compensation insurance lines, incorporating reward for risk, return on investments, and tax effects. Determines profitability of transportation services. Advises regulatory commissions in least-cost planning, rate design, and cost allocation.

1981–86 **Research Associate, Analysis and Inference, Inc.** (Consultant, 1980–81). Researched, advised, and testified in various aspects of utility and insurance regulation. Designed self-insurance pool for nuclear decommissioning; estimated probability and cost of insurable events, and rate levels; assessed alternative rate designs. Projected nuclear power plant construction, operation, and decommissioning costs. Assessed reasonableness of earlier estimates of nuclear power plant construction schedules and costs. Reviewed prudence of utility construction decisions. Consulted on utility rate-design issues, including small-power-producer rates; retail natural-gas rates; public-agency electric rates, and comprehensive electric-rate design for a regional power agency. Developed electricity cost allocations between customer classes. Reviewed district-heating-system efficiency. Proposed power-plant performance standards. Analyzed auto-insurance profit requirements. Designed utility-financed, decentralized conservation program. Analyzed cost-effectiveness of transmission lines.

1977–81 **Utility Rate Analyst, Massachusetts Attorney General.** Analyzed utility filings and prepared alternative proposals. Participated in rate negotiations, discovery, cross-examination, and briefing. Provided extensive expert testimony before various regulatory agencies. Topics included demand forecasting, rate design, marginal costs, time-of-use rates, reliability issues, power-pool operations, nuclear-power cost projections, power-plant cost-benefit analysis, energy conservation, and alternative-energy development.

EDUCATION

SM, Technology and Policy Program, Massachusetts Institute of Technology, February 1978.

SB, Civil Engineering Department, Massachusetts Institute of Technology, June 1974.

HONORS

Chi Epsilon (Civil Engineering)

Tau Beta Pi (Engineering)

Sigma Xi (Research)

Institute Award, Institute of Public Utilities, 1981.

PUBLICATIONS

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PRESENTATIONS

“Rethinking Utility Rate Design—Retail Demand and Energy Charges,” Solar Power PV Conference, Boston MA, February 24, 2016.

“Residential Demand Charges - Load Effects, Fairness & Rate Design Implications.” Web seminar sponsored by the NixTheFix Forum. September 2015.

“The Value of Demand Reduction Induced Price Effects.” With Chris Neme. Web seminar sponsored by the Regulatory Assistance Project. March 2015.

“Adding Transmission into New York City: Needs, Benefits, and Obstacles.” Presentation to FERC and the New York ISO on behalf of the City of New York. October 2004.

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“Cost Recovery and Utility Incentives.” Day-long presentation as part of the Demand-Side-Management Training Institute’s workshop, “DSM for Public Interest Groups,” October 1993.

“Cost Allocation for Utility Ratemaking.” With Susan Geller. Day-long workshop for the staff of the Connecticut Department of Public Utility Control, October 1993.

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Austin City Council, Austin Energy Rates, March to June 2012.

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EXPERT TESTIMONY

1. **Mass. EFSC** 78-12/MDPU 19494, Phase I; Boston Edison 1978 forecast; Massachusetts Attorney General. June 12 1978.

   Appliance penetration projections, price elasticity, econometric commercial forecast, peak demand forecast. Joint testimony with Susan C. Geller.

2. **Mass. EFSC** 78-17, Northeast Utilities 1978 forecast; Massachusetts Attorney General. September 29 1978.

   Specification of economic/demographic and industrial models, appliance efficiency, commercial model structure and estimation.

3. **Mass. EFSC** 78-33, Eastern Utilities Associates 1978 forecast; Massachusetts Attorney General. November 27 1978.

   Household size, appliance efficiency, appliance penetration, price elasticity, commercial forecast, industrial trending, peak demand forecast.

4. **Mass. DPU** 19494, Phase II; Boston Edison Company construction program; Massachusetts Attorney General. April 1 1979.

Review of numerous aspects of the 1978 demand forecasts of nine New England electric utilities, constituting 92% of projected regional demand growth, and of the NEPOOL demand forecast. Joint testimony with Susan Geller.

5. **Mass. DPU** 19494, Phase II; Boston Edison Company construction program; Massachusetts Attorney General. April 1 1979.

   Reliability, capacity planning, capability responsibility allocation, customer generation, co-generation rates, reserve margins, operating reserve allocation. Joint testimony with S. Finger.

6. **U.S. ASLB** NRC 50-471, Pilgrim Unit 2; Commonwealth of Massachusetts. June 29 1979.

   Review of the Oak Ridge National Laboratory and NEPOOL demand forecast models; cost-effectiveness of oil displacement; nuclear economics. Joint testimony with Susan Geller.

7. **Mass. DPU** 19845, Boston Edison time-of-use-rate case; Massachusetts Attorney General. December 4 1979. (Not presented)

   Critique of utility marginal cost study and proposed rates; principles of marginal cost principles, cost derivation, and rate design; options for reconciling costs and revenues. Joint testimony with Susan Geller.

8. **Mass. DPU** 20055, petition of Eastern Utilities Associates, New Bedford G. & E., and Fitchburg G. & E. to purchase additional shares of Seabrook Nuclear Plant; Massachusetts Attorney General. January 23 1980.

   Review of demand forecasts of three utilities purchasing Seabrook shares; Seabrook power costs, including construction cost, completion date, capacity factor, O&M expenses, interim replacements, reserves and uncertainties; alternative energy sources, including conservation, cogeneration, rate reform, solar, wood and coal conversion.

9. **Mass. DPU** 20248, petition of Massachusetts Municipal Wholesale Electric Company to purchase additional share of Seabrook Nuclear Plant; Massachusetts Attorney General. June 2 1980.

   Nuclear power costs; update and extension of MDPU 20055 testimony.

10. **Mass. DPU** 200, Massachusetts Electric Company rate case; Massachusetts Attorney General. June 16 1980.

    Rate design; declining blocks, promotional rates, alternative energy, demand charges, demand ratchets; conservation: master metering, storage heating, efficiency standards, restricting resistance heating.

11. **Mass. EFSC** 79-33, Eastern Utilities Associates 1979 forecast; Massachusetts Attorney General. July 16 1980.

Customer projections, consistency issues, appliance efficiency, new appliance types, commercial specifications, industrial data manipulation and trending, sales and resale.

12. **Mass.** **DPU** 243, Eastern Edison Company rate case; Massachusetts Attorney General. August 19 1980.

    Rate design: declining blocks, promotional rates, alternative energy, master metering.

13. **Texas** **PUC** 3298, Gulf States Utilities rate case; East Texas Legal Services. August 25 1980.

    Inter-class revenue allocations, including production plant in-service, O&M, CWIP, nuclear fuel in progress, amortization of canceled plant residential rate design; interruptible rates; off-peak rates. Joint testimony with M. B. Meyer.

14. **Mass.** **EFSC** 79-1, Massachusetts Municipal Wholesale Electric Company Forecast; Massachusetts Attorney General. November 5 1980.

    Cost comparison methodology; nuclear cost estimates; cost of conservation, cogeneration, and solar.

15. **Mass.** **DPU** 472, recovery of residential conservation-service expenses; Massachusetts Attorney General. December 12 1980.

    Conservation as an energy source; advantages of per-kWh allocation over per-customer-month allocation.

16. **Mass.** **DPU** 535; regulations to carry out Section 210 of PURPA; Massachusetts Attorney General. January 26 1981 and February 13 1981.

    Filing requirements, certification, qualifying-facility status, extent of coverage, review of contracts; energy rates; capacity rates; extra benefits of qualifying facilities in specific areas; wheeling; standardization of fees and charges.

17. **Mass.** **EFSC** 80-17, Northeast Utilities 1980 forecast; Massachusetts Attorney General. March 12 1981 (not presented).

    Specification process, employment, electric heating promotion and penetration, commercial sales model, industrial model specification, documentation of price forecasts and wholesale forecast.

18. **Mass.** **DPU** 558, Western Massachusetts Electric Company rate case; Massachusetts Attorney General. May 1981.

    Rate design including declining blocks, marginal cost conservation impacts, and promotional rates. Conservation, including terms and conditions limiting renewable, cogeneration, small power production; scope of current conservation program; efficient insulation levels; additional conservation opportunities.

19. **Mass.** **DPU** 1048, Boston Edison plant performance standards; Massachusetts Attorney General. May 7 1982.

    Critique of company approach, data, and statistical analysis; description of comparative and absolute approaches to standard-setting; proposals for standards and reporting requirements.

20. **D.C.** **PSC** FC785, Potomac Electric Power rate case; D.C. People's Counsel. July 29 1982.

    Inter-class revenue allocations, including generation, transmission, and distribution plant classification; fuel and O&M classification; distribution and service allocators. Marginal cost estimation, including losses.

21. **N.H.** **PSC** DE 81-312, Public Service of New Hampshire supply and demand; Conservation Law Foundation et al. October 8 1982.

    Conservation program design, ratemaking, and effectiveness. Cost of power from Seabrook nuclear plant, including construction cost and duration, capacity factor, O&M, replacements, insurance, and decommissioning.

22. **Mass. Division of Insurance,** hearing to fix and establish 1983 automobile insurance rates; Massachusetts Attorney General. October 1982.

    Profit margin calculations, including methodology, interest rates, surplus flow, tax flows, tax rates, and risk premium.

23. **Ill.** **CC** 82-0026, Commonwealth Edison rate case; Illinois Attorney General. October 15 1982.

    Review of Cost-Benefit Analysis for nuclear plant. Nuclear cost parameters (construction cost, O&M, capital additions, useful like, capacity factor), risks, discount rates, evaluation techniques.

24. **N.M.** **PSC** 1794, Public Service of New Mexico application for certification; New Mexico Attorney General. May 10 1983.

    Review of Cost-Benefit Analysis for transmission line. Review of electricity price forecast, nuclear capacity factors, load forecast. Critique of company ratemaking proposals; development of alternative ratemaking proposal.

25. **Conn.** **DPUC** 830301, United Illuminating rate case; Connecticut Consumers Counsel. June 17 1983.

    Cost of Seabrook nuclear power plants, including construction cost and duration, capacity factor, O&M, capital additions, insurance and decommissioning.

26. **Mass.** **DPU** 1509, Boston Edison plant performance standards; Massachusetts Attorney General. July 15 1983.

Critique of company approach and statistical analysis; regression model of nuclear capacity factor; proposals for standards and for standard-setting methodologies.

27. **Mass. Division of Insurance,** hearing to fix and establish 1984 automobile-insurance rates; Massachusetts Attorney General. October 1983.

Profit margin calculations, including methodology, interest rates.

28. **Conn. DPUC** 83-07-15, Connecticut Light and Power rate case; Alloy Foundry. October 3 1983.

Industrial rate design. Marginal and embedded costs; classification of generation, transmission, and distribution expenses; demand versus energy charges.

29. **Mass. EFSC** 83-24, New England Electric System forecast of electric resources and requirements; Massachusetts Attorney General. November 14 1983, Rebuttal, February 2 1984.

Need for transmission line. Status of supply plan, especially Seabrook 2. Review of interconnection requirements. Analysis of cost-effectiveness for power transfer, line losses, generation assumptions.

30. **Mich. PSC** U-7775, Detroit Edison Fuel Cost Recovery Plan; Public Interest Research Group in Michigan. February 21 1984.

Review of proposed performance target for new nuclear power plant. Formulation of alternative proposals.

31. **Mass. DPU** 84-25, Western Massachusetts Electric Company rate case; Massachusetts Attorney General. April 6 1984.

Need for Millstone 3. Cost of completing and operating unit, cost-effectiveness compared to alternatives, and its effect on rates. Equity and incentive problems created by CWIP. Design of Millstone 3 phase-in proposals to protect ratepayers: limitation of base-rate treatment to fuel savings benefit of unit.

32. **Mass. DPU** 84-49 and 84-50, Fitchburg Gas & Electric financing case; Massachusetts Attorney General. April 13 1984.

Cost of completing and operating Seabrook nuclear units. Probability of completing Seabrook 2. Recommendations regarding FG&E and MDPU actions with respect to Seabrook.

33. **Mich. PSC** U-7785, Consumers Power fuel-cost-recovery plan; Public Interest Research Group in Michigan. April 16 1984.

Review of proposed performance targets for two existing and two new nuclear power plants. Formulation of alternative policy.

34. **FERC** ER81-749-000 and ER82-325-000, Montaup Electric rate cases; Massachusetts Attorney General. April 27 1984.

Prudence of Montaup and Boston Edison in decisions regarding Pilgrim 2 construction: Montaup's decision to participate, the Utilities' failure to review their earlier analyses and assumptions, Montaup's failure to question Edison's decisions, and the utilities' delay in canceling the unit.

35. **Maine PUC** 84-113, Seabrook-1 investigation; Maine Public Advocate. September 13 1984.

    Cost of completing and operating Seabrook Unit 1. Probability of completing Seabrook 1. Comparison of Seabrook to alternatives. Rate effects. Recommendations regarding utility and PUC actions with respect to Seabrook.

36. **Mass. DPU** 84-145, Fitchburg Gas and Electric rate case; Massachusetts Attorney General. November 6 1984.

    Prudence of Fitchburg and Public Service of New Hampshire in decision regarding Seabrook 2 construction: FGE's decision to participate, the utilities' failure to review their earlier analyses and assumptions, FGE's failure to question PSNH's decisions, and utilities' delay in halting construction and canceling the unit. Review of literature, cost and schedule estimate histories, cost-benefit analyses, and financial feasibility.

37. **Penn. PUC** R-842651, Pennsylvania Power and Light rate case; Pennsylvania Consumer Advocate. November 1984.

    Need for Susquehanna 2. Cost of operating unit, power output, cost-effectiveness compared to alternatives, and its effect on rates. Design of phase-in and excess capacity proposals to protect ratepayers: limitation of base-rate treatment to fuel savings benefit of unit.

38. **N.H. PSC** 84-200, Seabrook Unit-1 investigation; New Hampshire Consumer Advocate. November 15 1984.

    Cost of completing and operating Seabrook Unit 1. Probability of completing Seabrook 1. Comparison of Seabrook to alternatives. Rate and financial effects.

39. **Mass. Division of Insurance,** hearing to fix and establish 1986 automobile insurance rates; Massachusetts Attorney General. November 1984.

    Profit-margin calculations, including methodology and implementation.

40. **Mass. DPU** 84-152, Seabrook Unit 1 investigation; Massachusetts Attorney General. December 12 1984.

    Cost of completing and operating Seabrook. Probability of completing Seabrook 1. Seabrook capacity factors.

41. **Maine PUC** 84-120; Central Maine Power rate case; Maine PUC Staff. December 11 1984.

Prudence of Central Maine Power and Boston Edison in decisions regarding Pilgrim 2 construction: CMP's decision to participate, the utilities' failure to review their earlier analyses and assumptions, CMP's failure to question Edison's decisions, and the utilities' delay in canceling the unit. Prudence of CMP in the planning and investment in Sears Island nuclear and coal plants. Review of literature, cost and schedule estimate histories, cost-benefit analyses, and financial feasibility.

42. **Maine PUC** 84-113, Seabrook 2 investigation; Maine PUC Staff. December 14 1984.

Prudence of Maine utilities and Public Service of New Hampshire in decisions regarding Seabrook 2 construction: decisions to participate and to increase ownership share, the utilities' failure to review their earlier analyses and assumptions, failure to question PSNH's decisions, and the utilities' delay in halting construction and canceling the unit. Review of literature, cost and schedule estimate histories, cost-benefit analyses, and financial feasibility.

43. **Mass. DPU** 1627, Massachusetts Municipal Wholesale Electric Company financing case; Massachusetts Executive Office of Energy Resources. January 14 1985.

Cost of completing and operating Seabrook nuclear unit 1. Cost of conservation and other alternatives to completing Seabrook. Comparison of Seabrook to alternatives.

44. **Vt. PSB** 4936, Millstone 3 costs and in-service date; Vermont Department of Public Service. January 21 1985.

Construction schedule and cost of completing Millstone Unit 3.

45. **Mass. DPU** 84-276, rules governing rates for utility purchases of power from qualifying facilities; Massachusetts Attorney General. March 25 1985 and October 18 1985.

Institutional and technological advantages of Qualifying Facilities. Potential for QF development. Goals of QF rate design. Parity with other power sources. Security requirements. Projecting avoided costs. Capacity credits. Pricing options. Line loss corrections.

46. **Mass. DPU** 85-121, investigation of the Reading Municipal Light Department; Wilmington (Mass.) Chamber of Commerce. November 12 1985.

Calculation on return on investment for municipal utility. Treatment of depreciation and debt for ratemaking. Geographical discrimination in street-lighting rates. Relative size of voluntary payments to Reading and other towns. Surplus and disinvestment. Revenue allocation.

47. **Mass. Division of Insurance,** hearing to fix and establish 1986 automobile insurance rates; Massachusetts Attorney General and State Rating Bureau. November 1985.

    Profit margin calculations, including methodology, implementation, modeling of investment balances, income, and return to shareholders.

48. **N.M. PSC** 1833, Phase II; El Paso Electric rate case; New Mexico Attorney General. December 23 1985.

    Nuclear decommissioning fund design. Internal and external funds; risk and return; fund accumulation, recommendations. Interim performance standard for Palo Verde nuclear plant.

49. **Penn. PUC** R-850152, Philadelphia Electric rate case; Utility Users Committee and University of Pennsylvania. January 14 1986.

    Limerick-1 rate effects. Capacity benefits, fuel savings, operating costs, capacity factors, and net benefits to ratepayers. Design of phase-in proposals.

50. **Mass. DPU** 85-270;, Western Massachusetts Electric rate case; Massachusetts Attorney General. March 19 1986.

    Prudence of Northeast Utilities in generation planning related to Millstone 3 construction: decisions to start and continue construction, failure to reduce ownership share, failure to pursue alternatives. Review of industry literature, cost and schedule histories, and retrospective cost-benefit analyses.

51. **Penn. PUC** R-850290, Philadelphia Electric auxiliary service rates; Albert Einstein Medical Center, University of Pennsylvania, and Amtrak. March 24 1986.

    Review of utility proposals for supplementary and backup rates for small power producers and cogenerators. Load diversity, cost of peaking capacity, value of generation, price signals, and incentives. Formulation of alternative supplementary rate.

52. **N.M. PSC** 2004, Public Service of New Mexico Palo Verde issues; New Mexico Attorney General. May 7 1986.

    Recommendations for power-plant performance standards for Palo Verde nuclear units 1, 2, and 3.

53. **Ill. CC** 86-0325, Iowa-Illinois Gas and Electric Co. rate investigation; Illinois Office of Public Counsel. August 13 1986.

    Determination of excess capacity based on reliability and economic concerns. Identification of specific units associated with excess capacity. Required reserve margins.

54. **N.M. PSC** 2009, El Paso Electric rate moderation program; New Mexico Attorney General. August 18 1986. (Not presented).

Prudence of EPE in generation planning related to Palo Verde nuclear construction, including failure to reduce ownership share and failure to pursue alternatives. Review of industry literature, cost and schedule histories, and retrospective cost-benefit analyses.

Recommendation for rate-base treatment; proposal of power plant performance standards.

55. **City of Boston Public Improvements Commission,** transfer of Boston Edison district heating steam system to Boston Thermal Corporation; Boston Housing Authority. December 18 1986.

History and economics of steam system; possible motives of Boston Edison in seeking sale; problems facing Boston Thermal; information and assurances required prior to Commission approval of transfer.

56. **Mass. Division of Insurance,** hearing to fix and establish 1987 automobile insurance rates; Massachusetts Attorney General and State Rating Bureau. December 1986 and January 1987.

Profit margin calculations, including methodology, implementation, derivation of cash flows, installment income, income tax status, and return to shareholders.

57. **Mass. DPU** 87-19, petition for adjudication of development facilitation program; Hull (Mass.) Municipal Light Plant. January 21 1987.

Estimation of potential load growth; cost of generation, transmission, and distribution additions. Determination of hook-up charges. Development of residential load estimation procedure reflecting appliance ownership, dwelling size.

58. **N.M. PSC** 2004, Public Service of New Mexico nuclear decommissioning fund; New Mexico Attorney General. February 19 1987.

Decommissioning cost and likely operating life of nuclear plants. Review of utility funding proposal. Development of alternative proposal. Ratemaking treatment.

59. **Mass. DPU** 86-280, Western Massachusetts Electric rate case; Massachusetts Energy Office. March 9 1987.

Marginal cost rate design issues. Superiority of long-run marginal cost over short-run marginal cost as basis for rate design. Relationship of Consumer reaction, utility planning process, and regulatory structure to rate design approach. Implementation of short-run and long-run rate designs. Demand versus energy charges, economic development rates, spot pricing.

60. **Mass. Division of Insurance** 87-9, 1987 Workers' Compensation rate filing; State Rating Bureau. May 1987.

    Profit-margin calculations, including methodology, implementation, surplus requirements, investment income, and effects of 1986 Tax Reform Act.

61. **Texas PUC** 6184, economic viability of South Texas Nuclear Plant #2; Committee for Consumer Rate Relief. August 17 1987.

    Nuclear plant operating parameter projections; capacity factor, O&M, capital additions, decommissioning, useful life. STNP-2 cost and schedule projections. Potential for conservation.

62. **Minn. PUC** ER-015/GR-87-223, Minnesota Power rate case; Minnesota Department of Public Service. August 17 1987.

    Excess capacity on MP system; historical, current, and projected. Review of MP planning prudence prior to and during excess; efforts to sell capacity. Cost of excess capacity. Recommendations for ratemaking treatment.

63. **Mass. Division of Insurance** 87-27, 1988 automobile insurance rates; Massachusetts Attorney General and State Rating Bureau. September 2 1987. Rebuttal October 8 1987.

    Underwriting profit margins. Effect of 1986 Tax Reform Act. Biases in calculation of average margins.

64. **Mass. DPU** 88-19, power Sales Contract from Riverside Steam and Electric to Western Massachusetts Electric; Riverside Steam and Electric. November 4 1987.

    Comparison of risk from QF contract and utility avoided-cost sources. Risk of oil dependence. Discounting cash flows to reflect risk.

65. **Mass. Division of Insurance** 87-53, 1987 Workers' Compensation rate refiling; State Rating Bureau. December 14 1987.

    Profit-margin calculations including updating of data, compliance with Commissioner's order, treatment of surplus and risk, interest rate calculation, and investment tax rate calculation.

66. **Mass. Division of Insurance,** 1987 and 1988 automobile insurance remand rates; Massachusetts Attorney General and State Rating Bureau. February 5 1988.

    Underwriting profit margins. Provisions for income taxes on finance charges. Relationships between allowed and achieved margins, between statewide and nationwide data, and between profit allowances and cost projections.

67. **Mass. DPU** 86-36, investigation into the pricing and ratemaking treatment to be afforded new electric generating facilities which are not qualifying facilities; Conservation Law Foundation. May 2 1988.

Cost recovery for utility conservation programs. Compensating for lost revenues. Utility incentive structures.

68. **Mass. DPU** 88-123, petition of Riverside Steam & Electric Company; Riverside Steam and Electric Company. May 18 1988 and November 8 1988.

Estimation of avoided costs of Western Massachusetts Electric Company. Nuclear capacity factor projections and effects on avoided costs. Avoided cost of energy interchange and power plant life extensions. Differences between median and expected oil prices. Salvage value of cogeneration facility. Off-system energy purchase projections. Reconciliation of avoided cost projection.

69. **Mass. DPU** 88-67, Boston Gas Company; Boston Housing Authority. June 17 1988.

Estimation of annual avoidable costs, 1988 to 2005, and levelized avoided costs. Determination of cost recovery and carrying costs for conservation investments. Standards for assessing conservation cost-effectiveness. Evaluation of cost-effectiveness of utility funding of proposed natural gas conservation measures.

70. **R.I. PUC** 1900, Providence Water Supply Board tariff filing; Conservation Law Foundation, Audubon Society of Rhode Island, and League of Women Voters of Rhode Island. June 24 1988.

Estimation of avoidable water supply costs. Determination of costs of water conservation. Conservation cost-benefit analysis.

71. **Mass. Division of Insurance** 88-22, 1989 automobile insurance rates; Massachusetts Attorney General and State Rating Bureau; Profit Issues, August 12 1988, supplemented August 19 1988; Losses and Expenses, September 16 1988.

Underwriting profit margins. Effects of 1986 Tax Reform Act. Taxation of common stocks. Lag in tax payments. Modeling risk and return over time. Treatment of finance charges. Comparison of projected and achieved investment returns.

72. **Vt. PSB** 5270 Module 6, investigation into least-cost investments, energy efficiency, conservation, and the management of demand for energy; Conservation Law Foundation, Vermont Natural Resources Council, and Vermont Public Interest Research Group. September 26 1988.

Cost recovery for utility conservation programs. Compensation of utilities for revenue losses and timing differences. Incentive for utility participation.

73. **Vt. House of Representatives, Natural Resources Committee,** House Act 130; "Economic Analysis of Vermont Yankee Retirement"; Vermont Public Interest Research Group. February 21 1989.

    Projection of capacity factors, operating and maintenance expense, capital additions, overhead, replacement power costs, and net costs of Vermont Yankee.

74. **Mass. DPU** 88-67 Phase II, Boston Gas company conservation program and rate design; Boston Gas Company. March 6 1989.

    Estimation of avoided gas cost; treatment of non-price factors; estimation of externalities; identification of cost-effective conservation.

75. **Vt. PSB** 5270, status conference on conservation and load management policy settlement; Central Vermont Public Service, Conservation Law Foundation, Vermont Natural Resources Council, Vermont Public Interest Research Group, and Vermont Department of Public Service. May 1 1989.

    Cost-benefit test for utility conservation programs. Role of externalities. Cost recovery concepts and mechanisms. Resource allocations, cost allocations, and equity considerations. Guidelines for conservation preapproval mechanisms. Incentive mechanisms and recovery of lost revenues.

76. **Boston Housing Authority Court** 05099, Gallivan Boulevard Task Force vs. Boston Housing Authority, et al.; Boston Housing Authority. June 16 1989.

    Effect of master-metering on consumption of natural gas and electricity. Legislative and regulatory mandates regarding conservation.

77. **Mass. DPU** 89-100, Boston Edison rate case; Massachusetts Energy Office. June 30 1989.

    Prudence of BECo's decision to spend $400 million from 1986–88 on returning the Pilgrim nuclear power plant to service. Projections of nuclear capacity factors, O&M, capital additions, and overhead. Review of decommissioning cost, tax effect of abandonment, replacement power cost, and plant useful life estimates. Requirements for prudence and used-and-useful analyses.

78. **Mass. DPU** 88-123, petition of Riverside Steam and Electric Company; Riverside Steam and Electric. July 24 1989. Rebuttal, October 3 1989.

    Reasonableness of Northeast Utilities' 1987 avoided cost estimates. Projections of nuclear capacity factors, economy purchases, and power plant operating life. Treatment of avoidable energy and capacity costs and of off-system sales. Expected versus reference fuel prices.

79. **Mass. DPU** 89-72, Statewide Towing Association police-ordered towing rates; Massachusetts Automobile Rating Bureau. September 13 1989.

Review of study supporting proposed increase in towing rates. Critique of study sample and methodology. Comparison to competitive rates. Supply of towing services. Effects of joint products and joint sales on profitability of police-ordered towing. Joint testimony with I. Goodman.

80. **Vt. PSB** 5330, application of Vermont utilities for approval of a firm power and energy contract with Hydro-Quebec; Conservation Law Foundation, Vermont Natural Resources Council, Vermont Public Interest Research Group. December 19 1989. Surrebuttal February 6 1990.

Analysis of a proposed 450-MW, 20-year purchase of Hydro-Quebec power by twenty-four Vermont utilities. Comparison to efficiency investment in Vermont, including potential for efficiency savings. Analysis of Vermont electric energy supply. Identification of possible improvements to proposed contract.

Critique of conservation potential analysis. Planning risk of large supply additions. Valuation of environmental externalities.

81. **Mass. DPU** 89-239, inclusion of externalities in energy-supply planning, acquisition, and dispatch for Massachusetts utilities. December 1989; April 1990; May 1990.

Critique of Division of Energy Resources report on externalities. Methodology for evaluating external costs. Proposed values for environmental and economic externalities of fuel supply and use.

82. **California PUC,** incorporation of environmental externalities in utility planning and pricing; Coalition of Energy Efficient and Renewable Technologies. February 21 1990.

Approaches for valuing externalities for inclusion in setting power purchase rates. Effect of uncertainty on assessing externality values.

83. **Ill. CC** 90-0038, proceeding to adopt a least-cost electric-energy plan for Commonwealth Edison Company; City of Chicago. May 25 1990. Joint rebuttal testimony with David Birr, August 14 1990.

Problems in Commonwealth Edison's approach to demand-side management. Potential for cost-effective conservation. Valuing externalities in least-cost planning.

84. **Md. PSC** 8278, adequacy of Baltimore Gas & Electric's integrated resource plan; Maryland Office of People's Counsel. September 18 1990.

Rationale for demand-side management. BG&E's problems in approach to DSM planning. Potential for cost-effective conservation. Valuation of environmental externalities. Recommendations for short-term DSM program priorities.

85. **Ind. URC,** integrated-resource-planning docket; Indiana Office of Utility Consumer Counselor. November 1 1990.

    Integrated resource planning process and methodology, including externalities and screening tools. Incentives, screening, and evaluation of demand-side management. Potential of resource bidding in Indiana.

86. **Mass. DPU** 89-141, 90-73, 90-141, 90-194, 90-270; preliminary review of utility treatment of environmental externalities in October qualifying-facilities filings; Boston Gas Company. November 5 1990.

    Generic and specific problems in Massachusetts utilities' RFPs with regard to externality valuation requirements. Recommendations for corrections.

87. **Mass. EFSC** 90-12/90-12A, adequacy of Boston Edison proposal to build combined-cycle plant; Conservation Law Foundation. December 14 1990.

    Problems in Boston Edison's treatment of demand-side management, supply option analysis, and resource planning. Recommendations of mitigation options.

88. **Maine PUC** 90-286, adequacy of conservation program of Bangor Hydro Electric; Penobscot River Coalition. February 19 1991.

    Role of utility-sponsored DSM in least-cost planning. Bangor Hydro's potential for cost-effective conservation. Problems with Bangor Hydro's assumptions about customer investment in energy efficiency measures.

89. **Va. SCC** PUE900070, Order establishing commission investigation; Southern Environmental Law Center. March 6 1991.

    Role of utilities in promoting energy efficiency. Least-cost planning objectives of and resource acquisition guidelines for DSM. Ratemaking considerations for DSM investments.

90. **Mass. DPU** 90-261-A, economics and role of fuel-switching in the DSM program of the Massachusetts Electric Company; Boston Gas Company. April 17 1991.

    Role of fuel-switching in utility DSM programs and specifically in Massachusetts Electric's. Establishing comparable avoided costs and comparison of electric and gas system costs. Updated externality values.

91. **Private arbitration,** Massachusetts Refusetech Contractual Request for Adjustment to Service Fee; Massachusetts Refusetech. May 13 1991.

    NEPCo rates for power purchases from the New England Solid Waste Compact plant. Fuel price and avoided cost projections vs. realities.

92. **Vt. PSB** 5491, cost-effectiveness of Central Vermont's commitment to Hydro Quebec purchases; Conservation Law Foundation. July 19 1991.

Changes in load forecasts and resale markets since approval of HQ purchases. Effect of HQ purchase on DSM.

93. **S.C. PSC** 91-216-E, cost recovery of Duke Power's DSM expenditures; South Carolina Department of Consumer Affairs. Direct, September 13 1991; Surrebuttal October 2 1991.

Problems with conservation plans of Duke Power, including load building, cream skimming, and inappropriate rate designs.

94. **Md. PSC** 8241 Phase II, review of Baltimore Gas & Electric's avoided costs; Maryland Office of People's Counsel. September 19 1991.

Development of direct avoided costs for DSM. Problems with BG&E's avoided costs and DSM screening. Incorporation of environmental externalities.

95. **Bucksport (Maine) Planning Board,** AES/Harriman Cove shoreland zoning application; Conservation Law Foundation and Natural Resources Council of Maine. October 1 1991.

New England's power surplus. Costs of bringing AES/Harriman Cove on line to back out existing generation. Alternatives to AES.

96. **Mass. DPU** 91-131, update of externalities values adopted in Docket 89-239; Boston Gas Company. October 4 1991. Rebuttal, December 13 1991.

Updates on pollutant externality values. Addition of values for chlorofluorocarbons, air toxics, thermal pollution, and oil import premium. Review of state regulatory actions regarding externalities.

97. **Fla. PSC** 910759, petition of Florida Power Corporation for determination of need for proposed electrical power plant and related facilities; Floridians for Responsible Utility Growth. October 21 1991.

Florida Power's obligation to pursue integrated resource planning and failure to establish need for proposed facility. Methods to increase scope and scale of demand-side investment.

98. **Fla. PSC** 910833-EI, petition of Tampa Electric Company for a determination of need for proposed electrical power plant and related facilities; Floridians for Responsible Utility Growth. October 31 1991.

Tampa Electric's obligation to pursue integrated resource planning and failure to establish need for proposed facility. Methods to increase scope and scale of demand-side investment.

99. **Penn. PUC** I-900005, R-901880; investigation into demand-side management by electric utilities; Pennsylvania Energy Office. January 10 1992.

Appropriate cost recovery mechanism for Pennsylvania utilities. Purpose and scope of direct cost recovery, lost revenue recovery, and incentives.

100. **S.C. PSC** 91-606-E, petition of South Carolina Electric and Gas for a certificate of public convenience and necessity for a coal-fired plant; South Carolina Department of Consumer Affairs. January 20 1992.

Justification of plant certification under integrated resource planning. Failures in SCE&G's DSM planning and company potential for demand-side savings.

101. **Mass. DPU** 92-92, adequacy of Boston Edison's street-lighting options; Town of Lexington. June 22 1992.

Efficiency and quality of street-lighting options. Boston Edison's treatment of high-quality street lighting. Corrected rate proposal for the Daylux lamp. Ownership of public street lighting.

102. **S.C. PSC** 92-208-E, integrated-resource plan of Duke Power Company; South Carolina Department of Consumer Affairs. August 4 1992.

Problems with Duke Power's DSM screening process, estimation of avoided cost, DSM program design, and integration of demand-side and supply-side planning.

103. **N.C. UC** E-100 Sub 64, integrated-resource-planning docket; Southern Environmental Law Center. September 29 1992.

General principles of integrated resource planning, DSM screening, and program design. Review of the IRPs of Duke Power Company, Carolina Power & Light Company, and North Carolina Power.

104. **Ont. EAB** Ontario Hydro Demand/Supply Plan Hearings, *Environmental Externalities Valuation and Ontario Hydro's Resource Planning* (3 vols.); Coalition of Environmental Groups. October 1992.

Valuation of environmental externalities from fossil fuel combustion and the nuclear fuel cycle. Application to Ontario Hydro's supply and demand planning.

105. **Texas PUC** 110000, application of Houston Lighting and Power company for a certificate of convenience and necessity for the DuPont Project; Destec Energy, Inc. September 28 1992.

Valuation of environmental externalities from fossil fuel combustion and the application to the evaluation of proposed cogeneration facility.

106. **Maine BEP,** in the matter of the Basin Mills Hydroelectric Project application; Conservation Intervenors. November 16 1992.

Economic and environmental effects of generation by proposed hydro-electric project.

107. **Md. PSC** 8473, review of the power sales agreement of Baltimore Gas and Electric with AES Northside; Maryland Office of People's Counsel. November 16 1992.

Non-price scoring and unquantified benefits; DSM potential as alternative; environmental costs; cost and benefit estimates.

108. **N.C. UC** E-100 Sub 64, analysis and investigation of least cost integrated resource planning in North Carolina; Southern Environmental Law Center. November 18 1992.

Demand-side management cost recovery and incentive mechanisms.

109. **S.C. PSC** 92-209-E, in re Carolina Power & Light Company; South Carolina Department of Consumer Affairs. November 24 1992.

Demand-side-management planning: objectives, process, cost-effectiveness test, comprehensiveness, lost opportunities. Deficiencies in CP&L's portfolio. Need for economic evaluation of load building.

110 **Fla. DER** hearings on the Power Plant Siting Act; Legal Environmental Assistance Foundation. December 1992.

Externality valuation and application in power-plant siting. DSM potential, cost-benefit test, and program designs.

111. **Md. PSC** 8487, Baltimore Gas and Electric Company electric rate case. Direct, January 13 1993; rebuttal, February 4 1993.

Class allocation of production plant and O&M; transmission, distribution, and general plant; administrative and general expenses. Marginal cost and rate design.

112. **Md. PSC** 8179, Approval of amendment no. 2 to Potomac Edison purchase agreement with AES Warrior Run; Maryland Office of People's Counsel. January 29 1993.

Economic analysis of proposed coal-fired cogeneration facility.

113. **Mich. PSC** U-10102, Detroit Edison rate case; Michigan United Conservation Clubs. February 17 1993.

Least-cost planning; energy efficiency planning, potential, screening, avoided costs, cost recovery, and shareholder incentives.

114. Ohio PUC 91-635-EL-FOR, 92-312-EL-FOR, 92-1172-EL-ECP; Cincinnati Gas and Electric demand-management programs; City of Cincinnati. April 1993.

Demand-side-management planning, program designs, potential savings, and avoided costs.

115. Mich. PSC U-10335, Consumers Power rate case; Michigan United Conservation Clubs. October 1993.

Least-cost planning; energy efficiency planning, potential, screening, avoided costs, cost recovery, and shareholder incentives.

116. Ill. CC 92-0268, electric-energy plan for Commonwealth Edison; City of Chicago. Direct, February 1 1994; rebuttal, September 1994.

Cost-effectiveness screening of demand-side management programs and measures; estimates by Commonwealth Edison of costs avoided by DSM and of future cost, capacity, and performance of supply resources.

117. FERC 2422 et al., application of James River–New Hampshire Electric, Public Service of New Hampshire, for licensing of hydro power; Conservation Law Foundation; 1993.

Cost-effective energy conservation available to the Public Service of New Hampshire; power-supply options; affidavit.

118. Vt. PSB 5270-CV-1,-3, and 5686; Central Vermont Public Service fuel-switching and DSM program design, on behalf of the Vermont Department of Public Service. Direct, April 1994; rebuttal, June 1994.

Avoided costs and screening of controlled water-heating measures; risk, rate impacts, participant costs, externalities, space- and water-heating load, benefit-cost tests.

119. Fla. PSC 930548-EG–930551-EG, conservation goals for Florida electric utilities; Legal Environmental Assistance Foundation, Inc. April 1994.

Integrated resource planning, avoided costs, rate impacts, analysis of conservation goals of Florida electric utilities.

120. Vt. PSB 5724, Central Vermont Public Service Corporation rate request; Vermont Department of Public Service. Joint surrebuttal testimony with John Plunkett. August 1994.

Costs avoided by DSM programs; Costs and benefits of deferring DSM programs.

121. Mass. DPU 94-49, Boston Edison integrated-resource-management plan; Massachusetts Attorney General. August 1994.

Least-cost planning, modeling, and treatment of risk.

122. **Mich. PSC** U-10554, Consumers Power Company DSM program and incentive; Michigan Conservation Clubs. November 1994.

Critique of proposed reductions in DSM programs; discussion of appropriate measurements of cost-effectiveness, role of DSM in competitive power markets.

123. **Mich. PSC** U-10702, Detroit Edison Company cost recovery, on behalf of the Residential Ratepayers Consortium. December 1994.

Impact of proposed changes to DSM plan on energy costs and power-supply-cost-recovery charges. Critique of proposed DSM changes; discussion of appropriate measurements of cost-effectiveness, role of DSM in competitive power markets.

124. **N.J. BRC** EM92030359, environmental costs of proposed cogeneration; Freehold Cogeneration Associates. November 1994.

Comparison of potential externalities from the Freehold cogeneration project with that from three coal technologies; support for the study "The Externalities of Four Power Plants."

125. **Mich. PSC** U-10671, Detroit Edison Company DSM programs; Michigan United Conservation Clubs. January 1995.

Critique of proposal to scale back DSM efforts in light of potential for competition. Loss of savings, increase of customer costs, and decrease of competitiveness. Discussion of appropriate measurements of cost-effectiveness, role of DSM in competitive power markets.

126. **Mich. PSC** U-10710, power-supply-cost-recovery plan of Consumers Power Company; Residential Ratepayers Consortium. January 1995.

Impact of proposed changes to DSM plan on energy costs and power-supply-cost-recovery charges. Critique of proposed DSM changes; discussion of appropriate measurements of cost-effectiveness, role of DSM in competitive power markets.

127. **FERC** 2458 and 2572, Bowater–Great Northern Paper hydropower licensing; Conservation Law Foundation. February 1995.

Comments on draft environmental impact statement relating to new licenses for two hydropower projects in Maine. Applicant has not adequately considered how energy conservation can replace energy lost due to habitat-protection or -enhancement measures.

128. **N.C. UC** E-100 Sub 74, Duke Power and Carolina Power & Light avoided costs; Hydro-Electric–Power Producer's Group. February 1995.

Critique and proposed revision of avoided costs offered to small hydro-power producers by Duke Power and Carolina Power and Light.

129. **New Orleans City Council** UD-92-2A and -2B, least-cost IRP for New Orleans Public Service and Louisiana Power & Light; Alliance for Affordable Energy. Direct, February 1995; rebuttal, April 1995.

Critique of proposal to scale back DSM efforts in light of potential competition.

130. **D.C. PSC** FC917 II, prudence of DSM expenditures of Potomac Electric Power Company; Potomac Electric Power Company. Rebuttal testimony, February 1995.

Prudence of utility DSM investment; prudence standards for DSM programs of the Potomac Electric Power Company.

131. **Ont. Energy Board** EBRO 490, DSM cost recovery and lost-revenue–adjustment mechanism for Consumers Gas Company; Green Energy Coalition. April 1995.

Demand-side-management cost recovery. Lost-revenue–adjustment mechanism for Consumers Gas Company.

132. **New Orleans City Council** CD-85-1, New Orleans Public Service rate increase; Alliance for Affordable Energy. Rebuttal, May 1995.

Allocation of costs and benefits to rate classes.

133. **Mass. DPU** Docket DPU-95-40, Mass. Electric cost-allocation; Massachusetts Attorney General. June 1995.

Allocation of costs to rate classes. Critique of cost-of-service study. Implications for industry restructuring.

134. **Md. PSC** 8697, Baltimore Gas & Electric gas rate increase; Maryland Office of People's Counsel. July 1995.

Rate design, cost-of-service study, and revenue allocation.

135. **N.C. UC** E-2 Sub 669. December 1995.

Need for new capacity. Energy-conservation potential and model programs.

136. **Arizona CC** U-1933-95-317, Tucson Electric Power rate increase; Residential Utility Consumer Office. January 1996.

Review of proposed rate settlement. Used-and-usefulness of plant. Rate design. DSM potential.

137. **Ohio PUC** 95-203-EL-FOR; Campaign for an Energy-Efficient Ohio. February 1996

Long-term forecast of Cincinnati Gas and Electric Company, especially its DSM portfolio. Opportunities for further cost-effective DSM savings. Tests of cost effectiveness. Role of DSM in light of industry restructuring; alternatives to traditional utility DSM.

138 **Vt. PSB** 5835, Central Vermont Public Service Company rates; Vermont Department of Public Service. February 1996.

Design of load-management rates of Central Vermont Public Service Company.

139. **Md. PSC** 8720, Washington Gas Light DSM; Maryland Office of People's Counsel. May 1996.

Avoided costs of Washington Gas Light Company; integrated least-cost planning.

140. **Mass. DPU** 96-100, Massachusetts Utilities' Stranded Costs; Massachusetts Attorney General. Oral testimony in support of "estimation of Market Value, Stranded Investment, and Restructuring Gains for Major Massachusetts Utilities," July 1996.

Stranded costs. Calculation of loss or gain. Valuation of utility assets.

141. **Mass. DPU** 96-70, Essex County Gas Company rates; Massachusetts Attorney General. July 1996.

Market-based allocation of gas-supply costs of Essex County Gas Company.

142. **Mass. DPU** 96-60, Fall River Gas Company rates; Massachusetts Attorney General. Direct, July 1996; surrebuttal, August 1996.

Market-based allocation of gas-supply costs of Fall River Gas Company.

143. **Md. PSC** 8725, Maryland electric-utilities merger; Maryland Office of People's Counsel. July 1996.

Proposed merger of Baltimore Gas & Electric Company, Potomac Electric Power Company, and Constellation Energy. Cost allocation of merger benefits and rate reductions.

144. **N.H. PUC** DR 96-150, Public Service Company of New Hampshire stranded costs; New Hampshire Office of Consumer Advocate. December 1996.

Market price of capacity and energy; value of generation plant; restructuring gain and stranded investment; legal status of PSNH acquisition premium; interim stranded-cost charges.

145. **Ont. Energy Board** EBRO 495, LRAM and shared-savings incentive for DSM performance of Consumers Gas; Green Energy Coalition. March 1997.

LRAM and shared-savings incentive mechanisms in rates for the Consumers Gas Company Ltd.

146. **New York PSC** 96-E-0897, Consolidated Edison restructuring plan; City of New York. April 1997.

Electric-utility competition and restructuring; critique of proposed settlement of Consolidated Edison Company; stranded costs; market power; rates; market access.

147. **Vt. PSB** 5980, proposed statewide energy plan; Vermont Department of Public Service. Direct, August 1997; rebuttal, December 1997.

Justification for and estimation of statewide avoided costs; guidelines for distributed IRP.

148. **Mass. DPU** 96-23, Boston Edison restructuring settlement; Utility Workers Union of America. September 1997.

Performance incentives proposed for the Boston Edison company.

149. **Vt. PSB** 5983, Green Mountain Power rate increase; Vermont Department of Public Service. Direct, October 1997; rebuttal, December 1997.

In three separate pieces of prefiled testimony, addressed the Green Mountain Power Corporation's (1) distributed-utility-planning efforts, (2) avoided costs, and (3) prudence of decisions relating to a power purchase from Hydro-Quebec.

150. **Mass. DPU** 97-63, Boston Edison proposed reorganization; Utility Workers Union of America. October 1997.

Increased costs and risks to ratepayers and shareholders from proposed reorganization; risks of diversification; diversion of capital from regulated to unregulated affiliates; reduction in Commission authority.

151. **Mass. DTE** 97-111, Commonwealth Energy proposed restructuring; Cape Cod Light Compact. Joint testimony with Jonathan Wallach, January 1998.

Critique of proposed restructuring plan filed to satisfy requirements of the electric-utility restructuring act of 1997. Failure of the plan to foster competition and promote the public interest.

152. **N.H. PUC** Docket DR 97-241, Connecticut Valley Electric fuel and purchased-power adjustments; City of Claremont, N.H. February 1998.

Prudence of continued power purchase from affiliate; market cost of power; prudence disallowances and cost-of-service ratemaking.

153. **Md. PSC** 8774, APS-DQE merger; Maryland Office of People's Counsel. February 1998.

Proposed power-supply arrangements between APS's potential operating subsidiaries; power-supply savings; market power.

154. **Vt. PSB** 6018, Central Vermont Public Service Co. rate increase; Vermont Department of Public Service. February 1998.

Prudence of decisions relating to a power purchase from Hydro-Quebec. Reasonableness of avoided-cost estimates. Quality of DU planning.

155. **Maine PUC** 97-580, Central Maine Power restructuring and rates; Maine Office of Public Advocate. May 1998; Surrebuttal, August 1998.

Determination of stranded costs; gains from sales of fossil, hydro, and biomass plant; treatment of deferred taxes; incentives for stranded-cost mitigation; rate design.

156. **Mass. DTE** 98-89, purchase of Boston Edison municipal street lighting; Towns of Lexington and Acton. Affidavit, August 1998.

Valuation of municipal streetlighting; depreciation; applicability of unbundled rate.

157. **Vt. PSB** 6107, Green Mountain Power rate increase; Vermont Department of Public Service. Direct, September 1998; Surrebuttal drafted but not filed, November 2000.

Prudence of decisions relating to a power purchase from Hydro-Quebec. Least-cost planning and prudence. Quality of DU planning.

158. **Mass. DTE** 97-120, Western Massachusetts Electric Company proposed restructuring; Massachusetts Attorney General. Joint testimony with Jonathan Wallach, October 1998. Joint surrebuttal with Jonathan Wallach, January 1999.

Market value of the three Millstone nuclear units under varying assumptions of plant performance and market prices. Independent forecast of wholesale market prices. Value of Pilgrim and TMI-1 asset sales.

159. **Md. PSC** 8794 and 8804, BG&E restructuring and rates; Maryland Office of People's Counsel. Direct, December 1998; rebuttal, March 1999.

Implementation of restructuring. Valuation of generation assets from comparable-sales and cash-flow analyses. Determination of stranded cost or gain.

160. **Md. PSC** 8795; Delmarva Power & Light restructuring and rates; Maryland Office of People's Counsel. December 1998.

Implementation of restructuring. Valuation of generation assets and purchases from comparable-sales and cash-flow analyses. Determination of stranded cost or gain.

161. **Md. PSC** 8797, Potomac Edison Company restructuring and rates; Maryland Office of People's Counsel. Direct, January 1999; rebuttal, March 1999.

Implementation of restructuring. Valuation of generation assets and purchases from comparable-sales and cash-flow analyses. Determination of stranded cost or gain.

162. **Conn. DPUC** 99-02-05, Connecticut Light and Power Company stranded costs; Connecticut Office of Consumer Counsel. April 1999.

Projections of market price. Valuation of purchase agreements and nuclear and non-nuclear assets from comparable-sales and cash-flow analyses.

163. **Conn.** DPUC 99-03-04, United Illuminating Company stranded costs; Connecticut Office of Consumer Counsel. April 1999.

Projections of market price. Valuation of purchase agreements and nuclear assets from comparable-sales and cash-flow analyses.

164. **Wash.** UTC UE-981627, PacifiCorp–Scottish Power merger, Office of the Attorney General. June 1999.

Review of proposed performance standards and valuation of performance. Review of proposed low-income assistance.

165. **Utah** PSC 98-2035-04, PacifiCorp–Scottish Power merger, Utah Committee of Consumer Services. June 1999.

Review of proposed performance standards and valuation of performance.

166. **Conn.** DPUC 99-03-35, United Illuminating Company proposed standard offer; Connecticut Office of Consumer Counsel. July 1999.

Design of standard offer by rate class. Design of price adjustments to preserve rate decrease. Market valuations of nuclear plants. Short-term stranded cost

167. **Conn.** DPUC 99-03-36, Connecticut Light and Power Company proposed standard offer; Connecticut Office of Consumer Counsel. Direct, July 1999; supplemental, July 1999.

Design of standard offer by rate class. Design of price adjustments to preserve rate decrease. Market valuations of nuclear plants. Short-term stranded cost.

168. **W. Va.** PSC 98-0452-E-GI, electric-industry restructuring, West Virginia Consumer Advocate. July 1999.

Market value of generating assets of, and restructuring gain for, Potomac Edison, Monongahela Power, and Appalachian Power. Comparable-sales and cash-flow analyses.

169. **Ont. Energy Board** RP-1999-0034, Ontario performance-based rates; Green Energy Coalition. September 1999.

Rate design. Recovery of demand-side-management costs under PBR. Incremental costs.

170. **Conn.** DPUC 99-08-01, standards for utility restructuring; Connecticut Office of Consumer Counsel. Direct, November 1999; supplemental, January 2000.

Appropriate role of regulation. T&D reliability and service quality. Performance standards and customer guarantees. Assessing generation adequacy in a competitive market.

171. **Conn. Superior Court** CV 99-049-7239, Connecticut Light and Power Company stranded costs; Connecticut Office of Consumer Counsel. Affidavit, December 1999.

Errors of the Conn. DPUC in deriving discounted-cash-flow valuations for Millstone and Seabrook, and in setting minimum bid price.

172. **Conn. Superior Court** CV 99-049-7597, United Illuminating Company stranded costs; Connecticut Office of Consumer Counsel. December 1999.

Errors of the Conn. DPUC, in its discounted-cash-flow computations, in selecting performance assumptions for Seabrook, and in setting minimum bid price.

173. **Ont. Energy Board** RP-1999-0044, Ontario Hydro transmission-cost allocation and rate design; Green Energy Coalition. January 2000.

Cost allocation and rate design. Net vs. gross load billing. Export and wheeling-through transactions. Environmental implications of utility proposals.

174. **Utah PSC** 99-2035-03, PacifiCorp Sale of Centralia plant, mine, and related facilities; Utah Committee of Consumer Services. January 2000.

Prudence of sale and management of auction. Benefits to ratepayers. Allocation and rate treatment of gain.

175. **Conn. DPUC** 99-09-12, Nuclear Divestiture by Connecticut Light & Power and United Illuminating; Connecticut Office of Consumer Counsel. January 2000.

Market for nuclear assets. Optimal structure of auctions. Value of minority rights. Timing of divestiture.

176. **Ont. Energy Board** RP-1999-0017, Union Gas PBR proposal; Green Energy Coalition. March 2000.

Lost-revenue-adjustment and shared-savings incentive mechanisms for Union Gas DSM programs. Standards for review of targets and achievements, computation of lost revenues. Need for DSM expenditure true-up mechanism.

177. **N.Y. PSC** 99-S-1621, Consolidated Edison steam rates; City of New York. April 2000.

Allocation of costs of former cogeneration plants, and of net proceeds of asset sale. Economic justification for steam-supply plans. Depreciation rates. Weather normalization and other rate adjustments.

178. **Maine PUC** 99-666, Central Maine Power alternative rate plan; Maine Public Advocate. Direct, May 2000; Surrebuttal, August 2000.

Likely merger savings. Savings and rate reductions from recent mergers. Implications for rates.

179. **Mass.** **EFSB** 97-4, Massachusetts Municipal Wholesale Electric Company gas-pipeline proposal; Town of Wilbraham, Mass. June 2000.

Economic justification for natural-gas pipeline. Role and jurisdiction of EFSB.

180. **Conn.** **DPUC** 99-09-03; Connecticut Natural Gas Corporation merger and rate plan; Connecticut office of Consumer Counsel. September 2000.

Performance-based ratemaking in light of mergers. Allocation of savings from merger. Earnings-sharing mechanism.

181. **Conn.** **DPUC** 99-09-12RE01, Proposed Millstone sale; Connecticut Office of Consumer Counsel. November 2000.

Requirements for review of auction of generation assets. Allocation of proceeds between units.

182. **Mass.** **DTE** 01-25, Purchase of streetlights from Commonwealth Electric; Cape Light Compact. January 2001

Municipal purchase of streetlights; Calculation of purchase price under state law; Determination of accumulated depreciation by asset.

183. **Conn.** **DPUC** 00-12-01 and 99-09-12RE03, Connecticut Light & Power rate design and standard offer; Connecticut Office of Consumer Counsel. March 2001.

Rate design and standard offer under restructuring law; Future rate impacts; Transition to restructured regime; Comparison of Connecticut and California restructuring challenges.

184. **Vt.** **PSB** 6460 & 6120, Central Vermont Public Service rates; Vermont Department of Public Service. Direct, March 2001; Surrebuttal, April 2001.

Review of decision in early 1990s to commit to long-term uneconomic purchase from Hydro Québec. Calculation of present damages from imprudence.

185. **N.J.** **BPU** EM00020106, Atlantic City Electric Company sale of fossil plants; New Jersey Ratepayer Advocate. Affidavit, May 2001.

Comparison of power-supply contracts. Comparison of plant costs to replacement power cost. Allocation of sales proceeds between subsidiaries.

186. **N.J.** **BPU** GM00080564, Public Service Electric and Gas transfer of gas supply contracts; New Jersey Ratepayer Advocate. Direct, May 2001.

Transfer of gas transportation contracts to unregulated affiliate. Potential for market power in wholesale gas supply and electric generation. Importance of reliable gas supply. Valuation of contracts. Effect of proposed requirements contract on rates. Regulation and design of standard-offer service.

187. Conn. DPUC 99-04-18 Phase 3, 99-09-03 Phase 2; Southern Connecticut Natural Gas and Connecticut Natural Gas rates and charges; Connecticut Office of Consumer Counsel. Direct, June 2001; supplemental, July 2001.

Identifying, quantifying, and allocating merger-related gas-supply savings between ratepayers and shareholders. Establishing baselines. Allocations between affiliates. Unaccounted-for gas.

188. N.J. BPU EX01050303, New Jersey electric companies' procurement of basic supply; New Jersey Ratepayer Advocate. August 2001.

Review of proposed statewide auction for purchase of power requirements. Market power. Risks to ratepayers of proposed auction.

189. N.Y. PSC 00-E-1208, Consolidated Edison rates; City of New York. October 2001.

Geographic allocation of stranded costs. Locational and postage-stamp rates. Causation of stranded costs. Relationship between market prices for power and stranded costs.

190. Mass. DTE 01-56, Berkshire Gas Company; Massachusetts Attorney General. October 2001.

Allocation of gas costs by load shape and season. Competition and cost allocation.

191. N.J. BPU EM00020106, Atlantic City Electric proposed sale of fossil plants; New Jersey Ratepayer Advocate. December 2001.

Current market value of generating plants vs. proposed purchase price.

192. Vt. PSB 6545, Vermont Yankee proposed sale; Vermont Department of Public Service. January 2002.

Comparison of sales price to other nuclear sales. Evaluation of auction design and implementation. Review of auction manager's valuation of bids.

193. Conn. Siting Council 217, Connecticut Light & Power proposed transmission line from Plumtree to Norwalk; Connecticut Office of Consumer Counsel. March 2002.

Nature of transmission problems. Potential for conservation and distributed resources to defer, reduce or avoid transmission investment. CL&P transmission planning process. Joint testimony with John Plunkett.

194. Vt. PSB 6596, Citizens Utilities rates; Vermont Department of Public Service. Direct, March 2002; rebuttal, May 2002.

Review of 1991 decision to commit to long-term uneconomic purchase from Hydro Québec. Alternatives; role of transmission constraints. Calculation of present damages from imprudence.

195. **Conn. DPUC** 01-10-10, United Illuminating rate plan; Connecticut Office of Consumer Counsel. April 2002

Allocation of excess earnings between shareholders and ratepayers. Asymmetry in treatment of over- and under-earning. Accelerated amortization of stranded costs. Effects of power-supply developments on ratepayer risks. Effect of proposed rate plan on utility risks and required return.

196. **Conn. DPUC** 01-12-13RE01, Seabrook proposed sale; Connecticut Office of Consumer Counsel. July 2002

Comparison of sales price to other nuclear sales. Evaluation of auction design and implementation. Assessment of valuation of purchased-power contracts.

197. **Ont. Energy Board** RP-2002-0120, review of transmission-system code; Green Energy Coalition. October 2002.

Cost allocation. Transmission charges. Societal cost-effectiveness. Environmental externalities.

198. **N.J. BPU** ER02080507, Jersey Central Power & Light rates; N.J. Division of the Ratepayer Advocate. Phase I December 2002; Phase II (oral) July 2003.

Prudence of procurement of electrical supply. Documentation of procurement decisions. Comparison of costs for subsidiaries with fixed versus flow-through cost recovery.

199. **Conn. DPUC** 03-07-02, CL&P rates; AARP. October 2003

Proposed distribution investments, including prudence of prior management of distribution system and utility's failure to make investments previously funded in rates. Cost controls. Application of rate cap. Legislative intent.

200. **Conn. DPUC** 03-07-01, CL&P transitional standard offer; AARP. November 2003.

Application of rate cap. Legislative intent.

201. **Vt. PSB** 6596, Vermont Electric Power Company and Green Mountain Power Northwest Reliability transmission plan; Conservation Law Foundation. December 2003.

Inadequacies of proposed transmission plan. Failure of to perform least-cost planning. Distributed resources.

202. **Ohio PUC** 03-2144-EL-ATA, Ohio Edison, Cleveland Electric, and Toledo Edison Cos. rates and transition charges; Green Mountain Energy Co. February 2004.

Pricing of standard-offer service in competitive markets. Critique of anticompetitive features of proposed standard-offer supply, including non-bypassable charges.

203. **N.Y. PSC** 03-G-1671 & 03-S-1672, Consolidated Edison company steam and gas rates; City of New York. Direct March 2004; rebuttal April 2004; settlement June 2004.

Prudence and cost allocation for the East River Repowering Project. Gas and steam energy conservation. Opportunities for cogeneration at existing steam plants.

204. **N.Y. PSC** 04-E-0572, Consolidated Edison rates and performance; City of New York. Direct, September 2004; rebuttal, October 2004.

Consolidated Edison's role in promoting adequate supply and demand resources. Integrated resource and T&D planning. Performance-based ratemaking and streetlighting.

205. **Ont. Energy Board** RP 2004-0188, cost recovery and DSM for Ontario electric-distribution utilities; Green Energy Coalition. Exhibit, December 2004.

Differences in ratemaking requirements for customer-side conservation and demand management versus utility-side efficiency improvements. Recovery of lost revenues or incentives. Reconciliation mechanism.

206. **Mass. DTE** 04-65, Cambridge Electric Light Co. streetlighting; City of Cambridge. Direct, October 2004; supplemental, January 2005.

Calculation of purchase price of street lights by the City of Cambridge.

207. **N.Y. PSC** 04-W-1221, rates, rules, charges, and regulations of United Water New Rochelle; Town of Eastchester and City of New Rochelle. Direct, February 2005.

Size and financing of proposed interconnection. Rate design. Water-mains replacement and related cost recovery. Lost and unaccounted-for water.

208. **N.Y. PSC** 05-M-0090, system-benefits charge; City of New York. Comments, March 2005.

Assessment and scope of, and potential for, New York system-benefits charges.

209. **Md. PSC** 9036, Baltimore Gas & Electric rates; Maryland Office of People's Counsel. Direct, August 2005.

Allocation of costs. Design of rates. Interruptible and firm rates.

210. **B.C. UC** 3698388, British Columbia Hydro resource-acquisition plan; British Columbia Sustainable Energy Association and Sierra Club of Canada BC Chapter. September 2005.

Renewable energy and DSM. Economic tests of cost-effectiveness. Costs avoided by DSM.

211. **Conn. DPUC** 05-07-18, financial effect of long-term power contracts; Connecticut Office of Consumer Counsel. September 2005.

Assessment of effect of DSM, distributed generation, and capacity purchases on financial condition of utilities.

212. **Conn. DPUC** 03-07-01RE03 & 03-07-15RE02, incentives for power procurement; Connecticut Office of Consumer Counsel. Direct, September 2005; Additional, April 2006.

Utility obligations for generation procurement. Application of standards for utility incentives. Identification and quantification of effects of timing, load characteristics, and product definition.

213. **Conn. DPUC** Docket 05-10-03, Connecticut L&P; time-of-use, interruptible, and seasonal rates; Connecticut Office of Consumer Counsel. Direct and Supplemental Testimony February 2006.

Seasonal and time-of-use differentiation of generation, congestion, transmission and distribution costs; fixed and variable peak-period timing; identification of pricing seasons and seasonal peak periods; cost-effectiveness of time-of-use rates.

214. **Ont. Energy Board** Case EB-2005-0520, Union Gas rates; School Energy Coalition. Evidence, April 2006.

Rate design related to splitting commercial rate class into two classes. New break point, cost allocation, customer charges, commodity rate blocks.

215. **Ont. Energy Board** EB-2006-0021, Natural-gas demand-side-management generic issues proceeding; School Energy Coalition. Evidence, June 2006.

Multi-year planning and budgeting; lost-revenue adjustment mechanism; determining savings for incentives; oversight; program screening.

216. **Ind. URC** 42943 and 43046, Vectren Energy DSM proceedings; Citizens Action Coalition. Direct, June 2006.

Rate decoupling and energy-efficiency goals.

217. **Penn. PUC** 00061346, Duquesne Lighting; Real-time pricing; PennFuture. Direct, July 2006; surrebuttal August 2006.

Real-time and time-dependent pricing; benefits of time-dependent pricing; appropriate metering technology; real-time rate design and customer information

218. **Penn. PUC** R-00061366 et al., rate-transition-plan proceedings of Metropolitan Edison and Pennsylvania Electric; Real-time pricing; PennFuture. Direct, July 2006; surrebuttal August 2006.

Real-time and time-dependent pricing; appropriate metering technology; real-time rate design and customer information.

219. **Conn. DPUC** 06-01-08, Connecticut L&P procurement of power for standard service and last-resort service; Connecticut Office of Consumer Counsel. Reports and technical hearings quarterly since September 2006 to October 2013.

Conduct of auction; review of bids; comparison to market prices; selection of winning bidders.

220. **Conn. DPUC** 06-01-08, United Illuminating procurement of power for standard service and last-resort service; Connecticut Office of Consumer Counsel. Reports and technical hearings quarterly August 2006 to October 2013.

Conduct of auction; review of bids; comparison to market prices; selection of winning bidders.

221. **N.Y. PSC** Case No. 06-M-1017, policies, practices, and procedures for utility commodity supply service; City of New York. Comments, November and December 2006.

Multi-year contracts, long-term planning, new resources, procurement by utilities and other entities, cost recovery.

222. **Conn. DPUC** 06-01-08, procurement of power for standard service and last-resort service, lessons learned; Connecticut Office Of Consumer Counsel. Comments and Technical Conferences December 2006 and January 2007.

Sharing of data and sources; benchmark prices; need for predictability, transparency and adequate review; utility-owned resources; long-term firm contracts.

223. **Ohio PUC** PUCO 05-1444-GA-UNC, recovery of conservation costs, decoupling, and rate-adjustment mechanisms for Vectren Energy Delivery of Ohio; Ohio Consumers' Counsel. February 2007.

Assessing cost-effectiveness of natural-gas energy-efficiency programs. Calculation of avoided costs. Impact on rates. System benefits of DSM.

224. **N.Y. PSC** 06-G-1332, Consolidated Edison Rates and Regulations; City of New York. March 2007.

Gas energy efficiency: benefits to customers, scope of cost-effective programs, revenue decoupling, shareholder incentives.

225. **Alb. EUB** 1500878, ATCo Electric rates; Association of Municipal Districts & Counties and Alberta Federation of Rural Electrical Associations. May 2007.

Direct assignment of distribution costs to street lighting. Cost causation and cost allocation. Minimum-system and zero-intercept classification.

226. **Conn. DPUC** 07-04-24, review of capacity contracts under Energy Independence Act; Connecticut Office of Consumer Counsel. Direct (with Jonathan Wallach), June 2007.

Assessment of proposed capacity contracts for new combined-cycle, peakers and DSM. Evaluation of contracts for differences, modeling of energy, capacity and forward-reserve markets. Corrections of errors in computation of costs, valuation of energy-price effects of peakers, market-driven expansion plans and retirements, market response to contracted resource additions, DSM proposal evaluation.

227. **N.Y. PSC** 07-E-0524, Consolidated Edison electric rates; City of New York. September 2007.

Energy-efficiency planning. Recovery of DSM costs. Decoupling of rates from sales. Company incentives for DSM. Advanced metering. Resource planning.

228. **Man. PUB** 136-07, Manitoba Hydro rates; Resource Conservation Manitoba and Time to Respect Earth's Ecosystem. February 2008.

Revenue allocation, rate design, and demand-side management. Estimation of marginal costs and export revenues.

229. **Mass. EFSB** 07-7, DPU 07-58 & -59; proposed Brockton Power Company plant; Alliance Against Power Plant Location. March 2008

Regional supply and demand conditions. Effects of plant construction and operation on regional power supply and emissions.

230. **Conn. DPUC** 08-01-01, peaking generation projects; Connecticut Office of Consumer Counsel. Direct (with Jonathan Wallach), April 2008.

Assessment of proposed peaking projects. Valuation of peaking capacity. Modeling of energy margin, forward reserves, other project benefits.

231. **Ont. Energy Board** 2007-0905, Ontario Power Generation payments; Green Energy Coalition. April 2008.

Cost of capital for Hydro and nuclear investments. Financial risks of nuclear power.

232. **Utah** PSC 07-035-93, Rocky Mountain Power Rates; Utah Committee of Consumer Services. July 2008

Cost allocation and rate design. Cost of service. Correct classification of generation, transmission, and purchases.

233. **Ont. Energy Board** 2007-0707, Ontario Power Authority integrated system plan; Green Energy Coalition, Penimba Institute, and Ontario Sustainable Energy Association. Evidence (with Jonathan Wallach and Richard Mazzini), August 2008.

Critique of integrated system plan. Resource cost and characteristics; finance cost. Development of least-cost green-energy portfolio.

234. **N.Y. PSC** 08-E-0596, Consolidated Edison electric rates; City of New York. September 2008.

Estimated bills, automated meter reading, and advanced metering. Aggregation of building data. Targeted DSM program design. Using distributed generation to defer T&D investments.

235. **Conn. DPUC** 08-07-01, Integrated resource plan; Connecticut Office of Consumer Counsel. September 2008.

Integrated resource planning scope and purpose. Review of modeling and assumptions. Review of energy efficiency, peakers, demand response, nuclear, and renewables. Structuring of procurement contracts.

236. **Man. PUB** 2008 MH EIIR, Manitoba Hydro intensive industrial rates; Resource Conservation Manitoba and Time to Respect Earth's Ecosystem. November 2008.

Marginal costs. Rate design. Time-of-use rates.

237. **Md. PSC** 9036, Columbia Gas rates; Maryland Office of People's Counsel. January 2009.

Cost allocation and rate design. Critique of cost-of-service studies.

238. **Vt. PSB** 7440, extension of authority to operate Vermont Yankee; Conservation Law Foundation and Vermont Public Interest Research Group. Direct, February 2009; Surrebuttal, May 2009.

Adequacy of decommissioning funding. Potential benefits to Vermont of revenue-sharing provision. Risks to Vermont of underfunding decommissioning fund.

239. **N.S. UARB** M01439, Nova Scotia Power DSM and cost recovery; Nova Scotia Consumer Advocate. May 2009.

Recovery of demand-side-management costs and lost revenue.

240. **N.S. UARB** M01496, proposed biomass project; Nova Scotia Consumer Advocate. June 2009.

Procedural, planning, and risk issues with proposed power-purchase contract. Biomass price index. Nova Scotia Power's management of other renewable contracts.

241. **Conn. Siting Council** 370A, Connecticut Light & Power transmission projects; Connecticut Office of Consumer Counsel. July 2009. Also filed and presented in **MA EFSB** 08-02, February 2010.

Need for transmission projects. Modeling of transmission system. Realistic modeling of operator responses to contingencies

242. **Mass.** **DPU** 09-39, NGrid rates; Mass. Department of Energy Resources. August 2009.

Revenue-decoupling mechanism. Automatic rate adjustments.

243. **Utah** **PSC** 09-035-23, Rocky Mountain Power rates; Utah Office of Consumer Services. Direct, October 2009; rebuttal, November 2009.

Cost-of-service study. Cost allocators for generation, transmission, and substation.

244. **Utah** **PSC** 09-035-15, Rocky Mountain Power energy-cost-adjustment mechanism; Utah Office of Consumer Services. Direct, November 2009; surrebuttal, January 2010.

Automatic cost-adjustment mechanisms. Net power costs and related risks. Effects of energy-cost-adjustment mechanisms on utility performance.

245. **Penn.** **PUC** R-2009-2139884, Philadelphia Gas Works energy efficiency and cost recovery; Philadelphia Gas Works. December 2009.

Avoided gas costs. Recovery of efficiency-program costs and lost revenues. Rate impacts of DSM.

246. **B.C.** **UC** 3698573, British Columbia Hydro rates; British Columbia Sustainable Energy Association and Sierra Club British Columbia. February 2010.

Rate design and energy efficiency.

247. **Ark.** **PSC** 09-084-U, Entergy Arkansas rates; National Audubon Society and Audubon Arkansas. Direct, February 2010; surrebuttal, April 2010.

Recovery of revenues lost to efficiency programs. Determination of lost revenues. Incentive and recovery mechanisms.

248. **Ark.** **PSC** 10-010-U, Energy efficiency; National Audubon Society and Audubon Arkansas. Direct, March 2010; reply, April 2010.

Regulatory framework for utility energy-efficiency programs. Fuel-switching programs. Program administration, oversight, and coordination. Rationale for commercial and industrial efficiency programs. Benefit of energy efficiency.

249. **Ark.** **PSC** 08-137-U, Generic rate-making; National Audubon Society and Audubon Arkansas. Direct, March 2010; supplemental, October 2010; reply, October 2010.

Calculation of avoided costs. Recovery of utility energy-efficiency-program costs and lost revenues. Shareholder incentives for efficiency-program performance.

250. **Plymouth, Mass., Superior Court** Civil Action No. PLCV2006-00651-B (Hingham Municipal Lighting Plant v. Gas Recovery Systems LLC et al.), Breach of agreement; defendants. Affidavit, May 2010.

Contract interpretation. Meaning of capacity measures. Standard practices in capacity agreements. Power-pool rules and practices. Power planning and procurement.

251. **N.S. UARB** M02961, Port Hawkesbury biomass project; Nova Scotia Consumer Advocate. June 2010.

Least-cost planning and renewable-energy requirements. Feasibility versus alternatives. Unknown or poorly estimated costs.

252. **Mass. DPU** 10-54, NGrid purchase of long-term power from Cape Wind; Natural Resources Defense Council et al. July 2010.

Effects of renewable-energy projects on gas and electric market prices. Impacts on system reliability and peak loads. Importance of PPAs to renewable development. Effectiveness of proposed contracts as price edges.

253. **Md. PSC** 9230, Baltimore Gas & Electric rates; Maryland Office of People's Counsel. Direct, July 2010; rebuttal, surrebuttal, August 2010.

Allocation of gas- and electric-distribution costs. Critique of minimum-system analyses and direct assignment of shared plant. Allocation of environmental compliance costs. Allocation of revenue increases among rate classes.

254. **Ont. Energy Board** 2010-0008, Ontario Power Generation facilities charges; Green Energy Coalition. Evidence, August 2010.

Critique of including a return on CWIP in current rates. Setting cost of capital by business segment.

255. **N.S. UARB** Matter No. 03454, Heritage Gas rates; Nova Scotia Consumer Advocate. October 2010.

Cost allocation. Cost of capital. Effect on rates of growth in sales.

256. **Man. PUB** 17/10, Manitoba Hydro rates; Resource Conservation Manitoba and Time to Respect Earth's Ecosystem. December 2010.

Revenue-allocation and rate design. DSM program.

257. **N.S. UARB** M03665, Nova Scotia Power depreciation rates; Nova Scotia Consumer Advocate. February 2011.

Depreciation and rates.

258. **New Orleans City Council** UD-08-02, Entergy IRP rules; Alliance for Affordable Energy. December 2010.

Integrated resource planning: Purpose, screening, cost recovery, and generation planning.

259. **N.S. UARB** M03665, depreciation Rates of Nova Scotia Power; Nova Scotia Consumer Advocate. February 2011.

Steam-plant retirement dates, post-retirement use, timing of decommissioning and removal costs.

260. **N.S. UARB M**03632, renewable-energy community-based feed-in tariffs; Nova Scotia Consumer Advocate. March 2011.

Adjustments to estimate of cost-based feed-in tariffs. Rate effects of feed-in tariffs.

261. **Mass. EFSB** 10-2/DPU 10-131, 10-132; NStar transmission; Town of Sandwich, Mass. Direct, May 2011; Surrebuttal, June 2011.

Need for new transmission; errors in load forecasting; probability of power outages.

262. **Utah PSC** 10-035-124, Rocky Mountain Power rate case; Utah Office of Consumer Services. June 2011.

Load data, allocation of generation plants, scrubbers, power purchases, and service drops. Marginal cost study: inclusion of all load-related transmission projects, critique of minimum- and zero-intercept methods for distribution. Residential rate design.

263. **N.S. UARB** M04104; Nova Scotia Power general rate application; Nova Scotia Consumer Advocate. August 2011.

Cost allocation: allocation of costs of wind power and substations. Rate design: marginal-cost-based rates, demand charges, time-of-use rates.

264. **N.S. UARB** M04175, Load-retention tariff; Nova Scotia Consumer Advocate. August 2011.

Marginal cost of serving very large industrial electric loads; risk, incentives and rate design.

265. **Ark. PSC** 10-101-R, Rulemaking re self-directed energy efficiency for large customers; National Audubon Society and Audubon Arkansas. July 2011.

Structuring energy-efficiency programs for large customers.

266. **Okla.** CC PUD 201100077, current and pending federal regulations and legislation affecting Oklahoma utilities; Sierra Club. Comments July, October 2011; presentation July 2011.

     Challenges facing Oklahoma coal plants; efficiency, renewable and conventional resources available to replace existing coal plants; integrated environmental compliance planning.

267. **Nevada** PUC 11-08019, integrated analysis of resource acquisition, Sierra Club. Comments, September 2011; hearing, October 2011.

     Scoping of integrated review of cost-effectiveness of continued operation of Reid Gardner 1–3 coal units.

268. **La.** PSC R-30021, Louisiana integrated-resource-planning rules; Alliance for Affordable Energy. Comments, October 2011.

     Scoping of integrated review of cost-effectiveness of continued operation of Reid Gardner 1–3 coal units.

269. **Okla.** CC PUD 201100087, Oklahoma Gas and Electric Company electric rates; Sierra Club. November 2011.

     Resource monitoring and acquisition. Benefits to ratepayers of energy conservation and renewables. Supply planning

270. **Ky.** PSC 2011-00375, Kentucky utilities' purchase and construction of power plants; Sierra Club and National Resources Defense Council. December 2011.

     Assessment of resources, especially renewables. Treatment of risk. Treatment of future environmental costs.

271. **N.S.** UARB M04819, demand-side-management plan of Efficiency Nova Scotia; Nova Scotia Consumer Advocate. May 2012.

     Avoided costs. Allocation of costs. Reporting of bill effects.

272. **Kansas** CC 12-GIMX-337-GIV, utility energy-efficiency programs; The Climate and Energy Project. June 2012.

     Cost-benefit tests for energy-efficiency programs. Collaborative program design.

273. **N.S.** UARB M04862, Port Hawksbury load-retention mechanism; Nova Scotia Consumer Advocate. June 2012.

     Effect on ratepayers of proposed load-retention tariff. Incremental capital costs, renewable-energy costs, and costs of operating biomass cogeneration plant.

274. **Utah** PSC 11-035-200, Rocky Mountain Power Rates; Utah Office of Consumer Council. June 2012.

     Cost allocation. Estimation of marginal customer costs.

275. Ark. PSC 12-008-U, environmental controls at Southwestern Electric Power Company's Flint Creek plant; Sierra Club. Direct, June 2012; rebuttal, August 2012; further, March 2013.

Costs and benefits of environmental retrofit to permit continued operation of coal plant, versus other options including purchased gas generation, efficiency, and wind. Fuel-price projections. Need for transmission upgrades.

276. U.S. EPA EPA-R09-OAR-2012-0021, air-quality implementation plan; Sierra Club. September 2012.

Costs, financing, and rate effects of Apache coal-plant scrubbers. Relative incomes in service territories of Arizona Coop and other utilities.

277. Arkansas PSC Docket No. 07-016-U; Entergy Arkansas' integrated resource plan; Audubon Arkansas. Comments, September 2012.

Estimation of future gas prices. Estimation of energy-efficiency potential. Screening of resource decisions. Wind costs.

278. Vt. PSB 7862, Entergy Nuclear Vermont and Entergy Nuclear Operations petition to operate Vermont Yankee; Conservation Law Foundation. October 2012.

Effect of continued operation on market prices. Value of revenue-sharing agreement. Risks of underfunding decommissioning fund.

279. Man. PUB 2012–13 GRA, Manitoba Hydro rates; Green Action Centre. November 2012.

Estimation of marginal costs. Fuel switching.

280. N.S. UARB M05339, Capital Plan of Nova Scotia Power; Nova Scotia Consumer Advocate. January 2013.

Economic and financial modeling of investment. Treatment of AFUDC.

281. N.S. UARB M05416, South Canoe wind project of Nova Scotia Power; Nova Scotia Consumer Advocate. January 2013.

Revenue requirements. Allocation of tax benefits. Ratemaking.

282. N.S. UARB 05419; Maritime Link transmission project and related contracts, Nova Scotia Consumer Advocate and Small Business Advocate. Direct, April 2013; supplemental (with Seth Parker), November 2013.

Load forecast, including treatment of economy energy sales. Wind power cost forecasts. Cost effectiveness and risk of proposed project. Opportunities for improving economics of project.

283. **Ont. Energy Board** 2012-0451/0433/0074, Enbridge Gas Greater Toronto Area project; Green Energy Coalition. June 2013, revised August 2013.

Estimating gas pipeline and distribution costs avoidable through gas DSM and curtailment of electric generation. Integrating DSM and pipeline planning.

284. **N.S. UARB** 05092, tidal-energy feed-in-tariff rate; Nova Scotia Consumer Advocate. August 2013.

Purchase rate for test and demonstration projects. Maximizing benefits under rate-impact caps. Pricing to maximize provincial advantage as a hub for emerging tidal-power industry.

285. **N.S. UARB** 05473, Nova Scotia Power 2013 cost-of-service study; Nova Scotia Consumer Advocate. October 2013.

Cost-allocation and rate design.

286. **B.C. UC** 3698715 & 3698719; performance-based ratemaking plan for FortisBC companies; British Columbia Sustainable Energy Association and Sierra Club British Columbia. Direct (with John Plunkett), December 2013.

Rationale for enhanced gas and electric DSM portfolios. Correction of utility estimates of electric avoided costs. Errors in program screening. Program potential. Recommended program ramp-up rates.

287. **Conn. PURA** Docket No. 14-01-01, Connecticut Light and Power Procurement of Standard Service and Last-Resort Service. July and October 2014.

Proxy for review of bids. Oversight of procurement and selection process.

288. **Conn. PURA** Docket No. 14-01-02, United Illuminating Procurement of Standard Service and Last-Resort Service. January, April, July, and October 2014.

Proxy for review of bids. Oversight of procurement and selection process.

289. **Man. PUB** 2014, need for and alternatives to proposed hydro-electric facilities; Green Action Centre. Evidence (with Wesley Stevens) February 2014.

Potential for fuel switching, DSM, and wind to meet future demand.

290. **Utah PSC** 13-035-184, Rocky Mountain Power Rates; Utah Office of Consumer Services. May 2014.

Class cost allocation. Classification and allocation of generation plant and purchased power. Principles of cost-causation. Design of backup rates.

291. **Minn. PSC** E002/GR-13-868, Northern States Power rates; Clean Energy Intervenors. Direct, June 2014; rebuttal, July 2014; surrebuttal, August 2014.

Inclining-block residential rate design. Rationale for minimizing customer charges.

292. **Cal. PUC** Rulemaking 12-06-013, electric rates and rate structures; Natural Resources Defense Council. September 2014.

Redesigning residential rates to simplify tier structure while maintaining efficiency and conservation incentives. Effect of marginal price on energy consumption. Realistic modeling of consumer price response. Benefits of minimizing customer charges.

293. **Md. PSC** 9361, proposed merger of PEPCo Holdings into Exelon; Sierra Club and Chesapeake Climate Action Network. Direct, December 2014; surrebuttal, January 2015.

Effect of proposed merger on Consumer bills, renewable energy, energy efficiency, and climate goals.

294. **N.S. UARB** M06514, 2015 capital-expenditure plan of Nova Scotia Power; Nova Scotia Consumer Advocate. January 2015.

Economic evaluation of proposed projects. Treatment of AFUDC, overheads, and replacement costs of lost generation. Computation of rate effects of spending plan.

295. **Md. PSC** 9153 et al., Maryland energy-efficiency programs; Maryland Office of People's Counsel. January 2015.

Costs avoided by demand-side management. Demand-reduction-induced price effects.

296. **Québec** Régie de L'énergie R-3876-2013 phase 1, Gaz Métro cost allocation and rate structure; Regroupement des organismes environnementaux en énergie and Union des consommateurs. February 2015

Classification of the area-spanning system; minimum system and more realistic approaches. Allocation of overhead, energy-efficiency, gas-supply, engineering-and-planning, and billing costs.

297. **Conn. PURA** Docket No. 15-01-01, Connecticut Light and Power Procurement of Standard Service and Last-Resort Service. February and July 2015.

Proxy for review of bids. Oversight of procurement and selection process.

298. **Conn. PURA** Docket No. 15-01-02, United Illuminating Procurement of Standard Service and Last-Resort Service. February, July, and October 2015.

Proxy for review of bids. Oversight of procurement and selection process.

299. **Ky. PSC** 2014-00371, Kentucky Utilities electric rates; Sierra Club. March 2015.

Review basis for higher customer charges, including cost allocation. Design of time-of-day rates.

300. **Ky. PSC** 2014-00372, Louisville Gas and Electric electric rates; Sierra Club. March 2015.

Review basis for higher customer charges, including cost allocation. Design of time-of-day rates.

301. **Mich. PSC** U-17767, DTE Electric Company rates; Michigan Environmental Council, Sierra Club, and Natural Resource Defense Council. May 2015.

Cost effectiveness of pollution-control retrofits versus retirements. Market prices. Costs of alternatives.

302. **N.S. UARB** M06733, supply agreement between Efficiency One and Nova Scotia Power; Nova Scotia Consumer Advocate. June 2015.

Avoided costs. Cost-effectiveness screening of DSM. Portfolio design. Affordability and bill effects.

303. **Penn. PUC** P-2014-2459362, Philadelphia Gas Works DSM, universal-service, and energy-conservation plans; Philadelphia Gas Works. Direct, May 2015; Rebuttal, July 2015.

Avoided costs. Recovery of lost margin.

304. **Ont. Energy Board** EB-2015-0029/0049, 2015–2020 DSM Plans Of Enbridge Gas Distribution and Union Gas, Green Energy Coalition. Evidence July 31, 2015, Corrected August 12, 2015.

Avoided costs: price mitigation, carbon prices, marginal gas supply costs, avoidable distribution costs, avoidable upstream costs (including utility-owned pipeline facilities).

305. **PUC Ohio** Case No. 14-1693-EL-RDR, AEP Ohio Affiliate purchased-power agreement, Sierra Club. September 2015.

Economics of proposed PPA, market energy and capacity projections. Risk shifting. Lack of price stability and reliability benefits. Market viability of PPA units.

306. **N.S. UARB** Matter No. M06214, NS Power Renewable-to-Retail rate, Nova Scotia Consumer Advocate. November 2015.

Review of proposed design of rate for third-party sales of renewable energy to retail customers. Distribution, transmission and generation charges.

307. **PUC Texas** Docket No. 44941, El Paso Electric rates; Energy Freedom Coalition of America. December 2015.

Cost allocation and rate design. Effect of proposed DG rate on solar customers. Load shapes of residential customers with and without solar. Problems with demand charges.

308. **N.S. UARB** Matter No. M07176, NS Power 2016 Capital Expenditures Plan, Nova Scotia Consumer Advocate. February 2016.

Economic evaluation of proposed projects, including replacement energy costs and modeling of equipment failures. Treatment of capitalized overheads and depreciation cash flow in computation of rate effects of spending plan.

309. **Md. PSC** Case No. 9406, BGE Application for recovery of Smart Meter costs, Maryland Office of People's Counsel. Direct February 2016, Rebuttal March 2016, Surrebuttal March 2016.

Assessment of benefits of Smart Meter programs for energy revenue, load reductions and price mitigation; capacity load reductions and price mitigation; free riders and load shifting in peak-time rebate (PTR) program; cost of PTR participation; effect of load reductions on PJM capacity obligations, capacity prices and T&D costs.

310. **City of Austin TX**, Austin Energy 2016 Rate Review, Sierra Club and Public Citizen. May 2016

Allocation of generation costs. Residential rate design. Geographical rate differentials. Recognition of coal-plant retirement costs.

311. **Manitoba PUB**, Manitoba Hydro Cost of Service Methodology Review, Green Action Centre. June 2016, reply August 2016.

Allocation of generation costs. Identifying generation-related transmission assets. Treatment of subtransmission. Classification of distribution lines. Allocation of distribution substations and lines. Customer allocators. Shared service drops.

312. **Md. PSC** Case No. 9418, PEPCo Application for recovery of Smart Meter costs, Maryland Office of People's Counsel. Direct July 2016, Rebuttal August 2016, Surrebuttal September 2016.

Assessment of benefits of Smart Meter programs for energy revenue, load reductions and price mitigation; load reductions in dynamic-pricing (DP) program; cost of DP participation; effect of load reductions on PJM capacity obligations, capacity prices and T&D costs.

313. **Md. PSC** Case No. 9424, Delmarva P&L Application for recovery of Smart Meter costs, Maryland Office of People's Counsel. Direct September 2016, Rebuttal October 2016, Surrebuttal October 2016.

Estimation of effects of Smart Meter programs—dynamic pricing (DP), conservation voltage reduction and an informational program—on wholesale revenues, wholesale prices and avoided costs; estimating load reductions from the DP program; cost of DP participation; effect of load reductions on PJM capacity obligations, capacity prices and T&D costs.

314. **N.H. PUC** Docket No. DE 16-576, Alternative Net Metering Tariffs, Conservation Law Foundation. Direct October 2016, Reply December 2016.

Framework for evaluating rates for distributed generation. Costs avoided and imposed by distributed solar. Rate design for distributed generation.

315. **Puerto Rico Energy Commission** CEPR-AP-2015-0001, Puerto Rico Electric Power Authority rate proceeding, PR Energy Commission. Report December 2016.

Comprehensive review of structure of electric utility, cost causation, load data, cost allocation, revenue allocation, marginal costs, retail rate designs, identification and treatment of customer subsidies, structuring rate riders, and rates for distributed generation and net metering.

316. **N.S. UARB** Matter No. M07745, NS Power 2017 Capital Expenditures Plan, Nova Scotia Consumer Advocate. January 2017.

Economic evaluation of proposed projects, including replacement energy costs and overall level of investment in information technology (“IT”). Treatment of capitalized overheads and depreciation cash flow in computation of rate effects of spending plan.

ACRONYMS AND INITIALISMS

APS	Alleghany Power System
ASLB	Atomic Safety and Licensing Board
BEP	Board of Environmental Protection
BPU	Board of Public Utilities
BRC	Board of Regulatory Commissioners
CC	Corporation Commission
CMP	Central Maine Power
DER	Department of Environmental Regulation
DPS	Department of Public Service
DQE	Duquesne Light
DPUC	Department of Public Utilities Control
DSM	Demand-Side Management
DTE	Department of Telecommunications and Energy
EAB	Environmental Assessment Board
EFSB	Energy Facilities Siting Board
EFSC	Energy Facilities Siting Council
EUB	Energy and Utilities Board
FERC	Federal Energy Regulatory Commission
ISO	Independent System Operator
LRAM	Lost-Revenue-Adjustment Mechanism
NARUC	National Association of Regulatory Utility Commissioners
NEPOOL	New England Power Pool
NRC	Nuclear Regulatory Commission
OCA	Office of Consumer Advocate
PSB	Public Service Board
PBR	Performance-based Regulation
PSC	Public Service Commission
PUC	Public Utility Commission
PUB	Public Utilities Board
PURA	Public Utility Regulatory Authority
PURPA	Public Utility Regulatory Policy Act
SCC	State Corporation Commission
UARB	Utility and Review Board
USAEE	U.S. Association of Energy Economists
UC	Utilities Commission
URC	Utility Regulatory Commission
UTC	Utilities and Transportation Commission