

STATE OF MARYLAND
BEFORE THE PUBLIC SERVICE COMMISSION

**In the Matter of Baltimore Gas and Electric)
Company's Proposal to Implement a Rate)
Stabilization Plan Pursuant to Section 7-548 of the)
Public Utility Companies Article and the)
Commission's Inquiry into Factors Impacting)
Wholesale Electricity Prices)**

Case No. 9099

DIRECT TESTIMONY OF
JONATHAN WALLACH
ON BEHALF OF
THE OFFICE OF PEOPLE'S COUNSEL

Resource Insight, Inc.

MARCH 30, 2007

1 **I. Introduction and Summary**

2 **Q: Please state your name, occupation, and business address.**

3 A: I am Jonathan F. Wallach. I am Vice President of Resource Insight, Inc., 5
4 Water Street, Arlington, Massachusetts.

5 **Q: Please summarize your professional education and experience.**

6 A: I have worked as a consultant to the electric-power industry for more than
7 two decades. From 1981 to 1986, I was a research associate at Energy
8 Systems Research Group. In 1987 and 1988, I was an independent
9 consultant. From 1989 to 1990, I was a senior analyst at Komanoff Energy
10 Associates. I have been in my current position at Resource Insight since
11 September of 1990.

12 Over the last twenty-five years, I have advised clients on a wide range
13 of economic, planning, and policy issues including: electric-utility
14 restructuring; wholesale-power market design and operations; transmission
15 pricing and policy; market valuation of generating assets and purchase
16 contracts; power-procurement strategies; integrated resource planning; cost
17 allocation and rate design; and energy-efficiency program design and
18 planning.

19 My resume is attached as Exhibit JFW-1.

20 **Q: Please summarize your experience with regard to the issue of electric
21 restructuring in Maryland.**

22 A: In 1997, I co-authored a major study of electric-utility restructuring in
23 Maryland for the Office of People's Counsel ("OPC"). Since then, I have
24 advised and testified on behalf of OPC in most of the major proceedings

1 relating to Maryland's restructuring process. I assisted OPC during
2 settlement negotiations, and testified in support of such settlements, in Case
3 Nos. 8794, 8795, and 8797 (regarding electric restructuring), 8890 (regarding
4 the proposed merger of Potomac Electric Power Company and Delmarva
5 Power & Light to form PEPCo Holdings, Inc.), and 8908 (regarding
6 procurement of Standard Offer Service.) I also testified in Case Nos. 8852
7 (regarding Potomac Electric Power Company's proposed fees for electricity-
8 supplier services), 8994 and 8995 (regarding determination of the residential
9 SOS Administrative Charge), and 8985 (regarding Southern Maryland
10 Electric Coop's SOS procurement plan). Most recently, I testified in Case
11 Nos. 9052 (regarding proposals to transition Baltimore Gas & Electric's
12 ["BGE"; "the Company"] residential customers to market-based SOS rates),
13 9056 (regarding default service for Type II customers), 9064 (regarding
14 residential SOS procurement), 9063 (regarding optimal structure), and 9091
15 (regarding Allegheny Power's transition plan). Finally, on OPC's behalf, I
16 have monitored the SOS procurement process in every year since its
17 inception.

18 **Q: On whose behalf are you testifying?**

19 A: I am testifying on behalf of the Office of People's Counsel.

20 **Q: What is the purpose of your testimony?**

21 A: On March 8, 2007, the Commission issued Order No. 81303 initiating a
22 proceeding to "investigate whether BGE's residential SOS rates are at a
23 market price that permits recovery of the verifiable, prudently incurred costs
24 to procure or produce the electricity plus a reasonable return." In addition,
25 the Commission's order indicated that this proceeding would consider the

1 proposal for a voluntary Rate Stabilization Plan filed by BGE on January 29,
2 2007.

3 Pursuant to Order No. 81303, this testimony addresses the ten issues set
4 forth in that order, as well as BGE's proposal for a Rate Stabilization Plan.

5 **Q: Please summarize your findings and conclusions with regard to the**
6 **Commission's investigation into wholesale electricity prices.**

7 A: For the last two years, in accordance with the settlement agreements in Case
8 No. 8908 and the Commission's order in Case No. 9064, BGE has procured
9 short-term full-requirements contracts to serve residential SOS load. In
10 general, the 8908/9064 procurement approach has yielded the intended
11 outcomes: short-term full-requirement contracts have been procured through
12 a verifiable process and at prices that reasonably reflect wholesale-market
13 conditions. Moreover, SOS prices have been designed to recover the cost of
14 the procured contracts plus a return at a rate that is established per the 8908
15 settlement agreements. In short, the current procurement approach has been
16 used by BGE to meet its obligation to provide residential SOS "at a market
17 price that permits recovery of the verifiable, prudently incurred costs to
18 procure or produce the electricity plus a reasonable return."¹

19 However, the current procurement approach has yielded market prices
20 for residential SOS supply that are contrary to the public interest.² With its
21 sole reliance on short-term full-requirements contracts to serve residential

¹This is the standard set forth in the 1999 Restructuring Act. Public Utility Companies Article §7-510(c)(3)(ii)(2).

²These concerns apply as well to residential SOS prices for Potomac Electric Power Company and Delmarva Power & Light, and will likely also apply to residential SOS prices for Allegheny Power once Allegheny transitions to market-based SOS prices.

1 SOS load, the 8908/9064 approach needlessly exposes consumers to the
2 dramatic increases in price levels and volatility that have shaken PJM's spot
3 markets. As I testified in Case No. 9063, the current approach should be
4 modified to allow procurement of a broad portfolio of both longer-term
5 supply and demand options and short-term full-requirements contracts. A
6 portfolio approach would likely reduce consumers' exposure to these harmful
7 spot-price trends, and allow for the procurement of a "portfolio of electricity
8 supply that provides electricity at the lowest cost with the least volatility."³

9 **Q: Please summarize your recommendations regarding the proposed Rate**
10 **Stabilization Plan.**

11 A: The Company's proposal for a voluntary, opt-in deferral program should be
12 approved with three modifications. First, in order to extend mitigation
13 benefits and in the interest of rate stability, deferrals should continue through
14 May 31, 2008, unless such an extension is found to be prohibited by law. The
15 end-date for deferral collections should be extended commensurately to May
16 31, 2010, in order to preserve the Company's proposal for a two-year
17 recovery period. Second, if BGE does not continue to credit back to
18 residential ratepayers the revenue from the 1.5 mill/kWh SOS return adder,
19 such revenue should be used to offset any carrying costs on the deferral
20 balance. In either case, carrying costs should be accrued at BGE's actual
21 short-term cost of borrowing, as proposed by the Company. Third, BGE
22 should not be allowed to increase the deferral recovery surcharge by expected
23 uncollectible costs, unless the Company can show that the deferral program

³This is the standard established by Senate Bill 1, enacted in June 2006. Ch. 5, SB 1 (2006 Md. Laws, 1st Spec. Session.), Section 7.

1 increases uncollectible costs beyond the amount already recovered through
2 the SOS Administrative Charge.

3 **II. Commission Issues**

4 **A. Issue No. 1**

5 **Q: Please describe the auction process used to procure contracts to serve**
6 **BGE's residential SOS load.**

7 A: The Company has used a slightly different procurement approach in each of
8 the two years that it has procured contracts at market-based rates. In the
9 winter of 2005/06, BGE procured contracts in accordance with the Phase I
10 and II settlement agreements in Case No. 8908 (as codified in regulation.) In
11 the winter of 2006/07, BGE procured contracts pursuant to the modifications
12 adopted by the Commission in Case No. 9064.

13 These two procurement approaches are fundamentally the same,
14 particularly with respect to the fact that both approaches procure only short-
15 term full-requirements contracts to serve residential SOS load. However,
16 they differ in two respects. First, these approaches differ with regard to the
17 frequency of procurement and delivery dates of the procured contracts. Under
18 the 8908 approach, contracts are procured once a year, and all contracts
19 commence on June 1 of the upcoming year.⁴ Under the 9064 approach,
20 utilities procure contracts twice a year, with contracts commencing either

⁴In the winter of 2005/06, BGE procured contracts that commenced July 1, 2006, because the settlement agreement in Case No. 8794 provided that rates would be frozen through June 30, 2006.

1 June 1 or October 1. In this case, utilities conduct solicitations in the winter
2 to procure contracts that start on June 1 of the following year, and then
3 conduct solicitations the following spring to procure contracts that start on
4 October 1 of that same year.

5 Second, these approaches differ in terms of the duration of the contracts
6 solicited and procured. Under the 8908 approach, BGE procured in the
7 winter of 2005/06 a mix of one-, two-, and three-year contracts for full-
8 requirements wholesale supply.⁵ Under the 9064 approach, utilities procure
9 only two-year contracts (starting either June 1 or October 1.) In the winter of
10 2006/07, in order to transition to the 9064 approach, BGE procured a mix of
11 4-, 12-, 18-, 24-, and 28-month contracts for full-requirements wholesale
12 supply.

13 **Q: What is full-requirements wholesale supply?**

14 A: Under the 8908/9064 procurement process, full-requirements wholesale
15 supply includes the supply of energy, capacity, ancillary services, losses, and
16 any other electrical services other than transmission and distribution services
17 necessary to deliver power to the customer's meter to serve that customer's
18 load at all times. Full-requirements supply is a "load-following" service, in
19 the sense that a full-requirements supplier is obligated during the term of its
20 supply contract to supply a fixed percentage of residential SOS load,
21 regardless of how that load fluctuates minute-to-minute or otherwise varies
22 over the term of the contract.⁶

⁵To be precise, because of the July 1 start date, BGE procured a mix of 11-month, 23-month, and 35-month contracts.

⁶The Commission's order in Case No. 9064 modified this load-following obligation by capping the amount of load growth that a full-requirements supplier would be obligated to

1 **Q: Please describe the procurement process for residential SOS under the**
2 **8908 and 9064 approaches.**

3 A: The solicitation and procurement process is essentially identical under the
4 two approaches. Under either approach, BGE issues a Request for Proposals
5 (“RFP”) for wholesale supply to serve all of its residential SOS load. As
6 noted above, in the winter of 2005/06, BGE’s RFP solicited price offers for a
7 mix of one-, two-, and three-year contracts. The following winter, BGE
8 solicited offers for a mix of 4-, 12-, 16-, 24-, and 28-month contracts. In both
9 procurements, bidders were invited to offer prices that vary by contract year,
10 by season, and, for time-of-use load, by time period.

11 The RFP is designed to solicit sufficient full-requirements supply to
12 meet total residential load. This load is divided up into bid blocks, sized as a
13 percentage of total load; the percentage value is set so that the bid blocks are
14 approximately 50 MW in size. A bidder may then submit a price offer for
15 each bid block and for as many blocks as that bidder chooses to bid on.

16 In both the winter of 2005/06 and 2006/07, BGE conducted three
17 rounds of bidding over a two- to three-month period to procure contracts for
18 residential SOS load.

19 **Q: Would the winner of a single bid block be obligated to provide 50 MW of**
20 **wholesale supply?**

21 A: No. Participants in the solicitation are bidding on the right to serve a
22 *percentage* of total residential SOS load, as that load fluctuates minute to
23 minute and as it grows over time.

serve. This modification, referred to as the Volumetric Risk Mitigation provision, is the subject of a rehearing request by OPC that is currently pending before the Commission.

1 **Q: What is the process for selecting winning bidders?**

2 A: Supply offers for residential SOS are evaluated and selected using a three-
3 part process. First, offers are evaluated to determine whether they conform to
4 the bidding requirements set forth in the RFP. For example, BGE will assess
5 whether a bidder properly completed the bid form used to submit price
6 offers. Any offer that fails to comply with such requirements will be
7 summarily rejected as non-conforming.

8 Second, conforming offers are ranked in order of increasing offer price.⁷
9 Starting with the lowest-priced offer, conforming offers are selected in order
10 of increasing price for inclusion in an initial portfolio of provisional winners.
11 This selection process ends when there are enough offers in the initial
12 portfolio to meet residential SOS load.

13 Third, the initial portfolio is evaluated for pricing anomalies using the
14 Price Anomaly Threshold (“PAT”) mechanism. The PAT process compares
15 the *average* price for the offers included in the initial portfolio against a
16 market-price threshold to determine whether initial-portfolio prices are
17 anomalous. If the initial portfolio of offers is deemed to be anomalous, then
18 individual offers are removed from the initial portfolio, starting with the
19 highest-priced offer and in order of decreasing price, until the anomaly is
20 resolved. Any offer removed in this process will then be replaced in a
21 subsequent round of bidding. All remaining offers are deemed to be winning
22 bidders in the current round of bidding.

⁷More precisely, conforming offers are ranked on the basis of their Discounted Average Term Price (“DATP”). The DATP is a single price calculated for each offer (using an established formula) that is used solely for the purposes of comparing and ranking offers. As discussed below, winning bidders are paid their actual offer prices, not the DATP.

1 **Q: What is the winning bidder for a particular bid block paid?**

2 A: The winner of a bid block is paid the actual price offered by that bidder for
3 that particular bid block.

4 **Q: How is the retail generation rate derived from the winning price offers?**

5 A: The retail generation rate is set at the average of all awarded price offers.⁸
6 For example, in the winter of 2005/06, BGE procured a mix of one-, two-,
7 and three-year contracts to serve non-time-of-use residential load.
8 Accordingly, the Summer, 2006 retail generation rate for non-TOU
9 customers was set at the average of the Summer, 2006 offer prices for all of
10 the awarded contracts.⁹

11 In the winter of 2006/07, BGE again procured a mix of contracts to
12 serve non-TOU residential load. The Summer, 2007 retail generation rate
13 was then set at the average of both: (1) the Summer, 2007 offer prices for the
14 contracts awarded in the winter of 2006/07; and (2) the Summer, 2007 prices
15 offered in the two- and three-year contracts awarded the previous winter.

⁸The retail SOS rate is derived as the sum of the generation rate, transmission rate, and an “Administrative Charge” of 0.4 cents/kWh. The Administrative Charge is added to the retail SOS rate in accordance with the settlement agreements in Case No. 8908.

⁹Because of the July 1 start date, the Summer, 2006 period covers the three months from July through September of 2006. In contrast, the Summer, 2007 period covers the four months from June through September of 2007.

1 **B. Issue No. 2**

2 **Q: Does the 8908/9064 approach allow the Commission to independently**
3 **verify that SOS prices are based on the lowest-priced conforming offers?**

4 A: Yes. Under the 8908/9064 approach, the Commission employs an
5 independent consultant to actively monitor the bid process, in order to ensure
6 that:

- 7 • BGE's electronic bidding platform does not prevent or discourage
8 prospective bidders from submitting price offers.
- 9 • BGE personnel comply with all 8908/9064 procedures when
10 determining whether a price offer is valid and conforming.
- 11 • BGE personnel comply with all procedures with regard to the ranking,
12 selection, and PAT screening of all conforming price offers.

13 **Q: Does the 8908/9064 approach allow the Commission to verify that the**
14 **offer prices reflect competitive wholesale-market conditions?**

15 A: Yes. The PAT evaluation process provides reasonable assurance that offer
16 prices reflect competitive market rates for short-term full-requirements
17 supply. The price thresholds used in the PAT evaluation incorporate
18 estimates of market prices for all products and services bundled in full-
19 requirements wholesale supply. Consequently, these price thresholds are
20 representative of a competitive market price for full-requirements service.
21 Moreover, the price thresholds are calculated using closing prices on the day
22 that offers are submitted. As a result, these thresholds reflect market
23 conditions prevailing at the time offers are tendered.

1 **Q: How does the 8908/9064 approach ensure that BGE acts prudently in its**
2 **evaluation of price offers and selection of winning bidders?**

3 A: As noted above, Commission oversight of the bidding process through its
4 consultant ensures that BGE complies with all procedures for verifying,
5 ranking, and selecting winning bidders.

6 **Q: Does the 8908/9064 approach provide for a reasonable return on**
7 **residential SOS supply costs?**

8 A: The 8908/9064 approach provides a return to BGE at a level established by
9 settlement agreement in Case No. 8908, and as determined to be reasonable
10 by the Commission in Order No. 78400 issued in Case No. 8908. The issue
11 of a reasonable level of return has not been reviewed since it was established.
12 It is my understanding that, pursuant to Senate Bill 1, BGE is providing a
13 credit to customers to offset the return component of the SOS rate.

14 **C. Issue No. 3**

15 **Q: How does the Commission's consultant verify offer prices?**

16 A: As discussed above, prices are verified in a number of respects. First, the
17 consultant monitors all calls into BGE's bid room from eligible bidders to
18 ensure that all price offers are appropriately transmitted and processed
19 through the electronic bid platform. Second, the consultant independently
20 confirms that each bid-form spreadsheet submitted by a bidder has not been
21 modified by that bidder, and that the spreadsheet is properly calculating the
22 DATP based on that bidder's price offer. Third, the consultant confirms that
23 BGE personnel have ranked and selected offers in compliance with
24 8908/9064 procedures. Finally, the consultant derives the market-price
25 threshold for the PAT screening, and then confirms that BGE personnel

1 apply that threshold and select winning bidders in accordance with
2 established procedures.

3 **D. Issue No. 4**

4 **Q: What are the components of wholesale power costs, and how are they**
5 **determined?**

6 A: There is little in the way of publicly available information regarding how
7 bidders incorporate wholesale-power costs into their price offers, since such
8 information is considered to be commercially sensitive and proprietary.
9 However, it is likely that such offers include bidders' estimates of:

- 10 • Uncongested energy cost;
- 11 • Congestion cost (net of financial congestion hedge);
- 12 • Congestion hedge cost;
- 13 • Zonal capacity cost (net of capacity transfer rights);
- 14 • Ancillary-service costs (both market-based and tariff-based);
- 15 • Renewable Portfolio Standard compliance cost;
- 16 • Losses;
- 17 • Transaction costs; and
- 18 • Risk.

19 Most of these wholesale products can be provided through either self-
20 supply (i.e., generation-asset ownership), bilateral contracts for physical
21 delivery, over-the-counter physical transactions, or purchases from PJM-
22 administered spot and forward energy, capacity, ancillary-service, and
23 congestion-hedge markets. In addition, suppliers can make use of financial
24 forwards, options, or other derivative contracts to take speculative or hedged
25 positions.

1 In short, there are a number of physical and financial markets for each
2 of these wholesale products, and thus a variety of “market prices” established
3 for these products. In general, in the PJM region, prices in the forward
4 markets are driven by expectations regarding future prices in the PJM-
5 administered spot markets.

6 **Q: How are clearing prices determined in PJM’s markets?**

7 A: All of PJM’s product markets use a single-price auction to establish clearing
8 prices. Bids to supply the product are selected in order of increasing offer
9 price in order to satisfy expected market demand for the product. The most-
10 expensive offer selected in this clearing process (i.e., the marginal offer) sets
11 the market-clearing price.

12 All bids selected in this clearing process – i.e., all bids with offer prices
13 at or below the marginal offer price – are paid the market-clearing price set
14 by the marginal offer.

15 **Q: Why is PJM’s energy market designed around a single-price auction?**

16 A: In general, PJM strives to meet energy requirements in an economically
17 efficient manner by scheduling and dispatching supply resources on the basis
18 of their short-run marginal costs, where marginal cost is defined in this
19 context as the increase in operating cost due to a unit increase in output.¹⁰ In
20 a workably competitive market, single-price clearing encourages bidding at
21 marginal cost. Under single-price auctions, infra-marginal bidders do not
22 need to bid above their marginal operating costs in order to generate the

¹⁰For the purposes of this simplified discussion, I am ignoring such complications as minimum-runtime requirements, ramp-rate constraints, start-up and no-load costs, or opportunity bidding by energy-limited units.

1 profits in the energy market necessary to cover their fixed costs and required
2 return. Instead, bidders can bid at marginal cost, assured that they will be
3 dispatched only when market price exceeds cost, and that such dispatch will
4 generate profits in the form of the difference between the clearing price paid
5 to bidders and those bidders' marginal costs.¹¹

6 **Q: How do congestion costs arise in PJM's energy market?**

7 A: Congestion costs arise when transmission constraints prevent PJM from
8 selecting and dispatching supply bids in order of increasing offer price (i.e.,
9 in "merit order") to meet load throughout the PJM control area. Such
10 transmission constraints may require PJM to dispatch generation in the
11 constrained area to meet area load, even though such generation is more
12 expensive than what would have been the marginal resource in the absence of
13 such constraints. In this case, the constrained area "separates" from the rest
14 of the market, in the sense that the clearing price in the local area (based on
15 the marginal local generation) is higher than the clearing price for the rest of
16 the control area. The cost of congestion is essentially the difference between
17 the local-area and rest-of-market clearing prices.

18 **Q: What are the roles of PJM Interconnection, LLC and the Federal**
19 **Energy Regulatory Commission ("FERC") in ensuring the**
20 **reasonableness of wholesale prices?**

21 A: Neither PJM nor FERC are responsible for evaluating whether, or ensuring
22 that, the cost of the portfolio of wholesale contracts procured by BGE to

¹¹The capacity market provides an additional source of revenues to cover fixed costs and required return. These additional capacity revenues are essential for encouraging marginal bidders to bid at cost; since marginal bids set the clearing price, marginal bidders do not generate profits in the energy market to cover fixed costs when they bid at marginal cost.

1 serve residential SOS load is reasonable, prudently incurred, or reflective of a
2 reasonable level of return. The goals of SOS procurement, and the best
3 approach to achieve those goals, must be determined at the state level.

4 As noted above, PJM administers wholesale spot markets for energy,
5 capacity, and ancillary services. In addition, PJM is responsible for the safe
6 and reliable operation of the bulk transmission system within its control
7 area.¹² In these roles, PJM has adopted a Market Monitoring Plan and has
8 created a Market Monitoring Unit (“MMU”) within PJM to implement and
9 carry out the objectives of that Plan. According to the Market Monitoring
10 Plan, the MMU monitors the PJM markets and operations to ensure that: (1)
11 market participants comply with PJM rules; (2) market designs do not inhibit
12 competition; and (3) market participants are not exercising market power.¹³
13 In other words, the MMU’s role is limited to monitoring the markets to
14 ensure that such markets are working as intended, yielding prices that are
15 reflective of workably competitive conditions. However, the MMU is not
16 responsible for determining whether such prices, competitive or otherwise,
17 are just and reasonable.

18 Neither PJM nor FERC are directly responsible for ensuring the
19 reasonableness of the bilateral or financial derivative markets.

¹²PJM’s obligations as administrator of spot markets and as control-area operator are set forth in a tariff and agreements approved by FERC.

¹³PJM Open Access Transmission Tariff, Attachment M, PJM Market Monitoring Plan.

1 **E. Issue No. 5**

2 **Q: What assurances does the Commission have that SOS bids are not**
3 **subject to collusion, price fixing, or inside information shared by and**
4 **between utility companies, their generation affiliates, if any, and**
5 **competing suppliers?**

6 A: My response to this question is based solely on my experience observing the
7 bid process from within BGE's bid room; I have no knowledge regarding
8 voice, facsimile, or electronic communications other than calls into the bid
9 room by eligible bidders. As far as what transpires in BGE's bid room, the
10 consultant's monitoring of phone communications between BGE and eligible
11 bidders provides some assurance that all such communications are
12 appropriate.

13 **F. Issue No. 6**

14 **Q: To what extent are BGE's SOS prices determined by the auctions that**
15 **occurred in the winter of 2005/06 and in the winter of 2006/07?**

16 A: As discussed above in Section 1.A, BGE's residential retail SOS rate is
17 derived as the sum of the generation rate, the FERC-jurisdictional
18 transmission rate, and an "Administrative Charge" of 0.4 cents/kWh. The
19 residential generation rate, in turn, is set at the average of the price offers for
20 all winning bidders.

21 The residential generation rates for the summer of 2006 and winter of
22 2006/07 were determined solely on the basis of the prices for contracts
23 awarded in the winter of 2005/06. Thus, BGE's residential generation rate for
24 the summer of 2006 was derived as the average of the Summer, 2006 prices
25 in the one-, two-, and three-year contracts procured in the winter of

1 2005/06.¹⁴ Likewise, the generation rate for the winter of 2006/07 was
2 derived as the average of the Winter, 2006/07 prices in the one-, two-, and
3 three-year contracts procured in the winter of 2005/06.

4 The residential generation rate for the summer of 2007 is determined by
5 prices for contracts awarded both in the winter of 2005/06 and in the winter
6 of 2006/07.¹⁵ In this case, the generation rate is set at the average of Summer,
7 2007 prices for: (1) the two-year contracts procured in the winter of 2005/06;
8 (2) the three-year contracts procured in the winter of 2005/06; and (3) all
9 contracts procured in the winter of 2006/07.

10 **Q: To what extent does BGE's residential generation rate for the summer of**
11 **2007 differ from the rate for the summer of 2006?**

12 A: The Summer, 2007 generation rate is approximately five percent lower than
13 the Summer, 2006 rate.

14 **Q: Given the public perception that last year's SOS prices were at**
15 **unprecedented levels, why didn't the summer rate decline more**
16 **substantially from 2006 to 2007?**

17 A: There are two factors that may explain this result. First, the underlying
18 wholesale costs that drive contract prices did not decline as steeply as might
19 have been expected. For example, at the time the contracts were procured in

¹⁴All such averages are weighted by the percentage of load served by each contract type. For the Summer, 2006 and Winter, 2006/07 averages, the load weights are approximately 50%, 25%, and 25% for one-, two-, and three-year contracts, respectively.

¹⁵These contract prices will also partially determine generation rates for the winter of 2007 and beyond. For example, the residential generation rate for the winter of 2007/08 will be set at the average of prices for contracts procured in the winter of 2005/06, the winter of 2006/07, and the spring of 2007.

1 the winter of 2005/06, PJM on-peak forward prices for the summer months
2 of 2006 averaged around \$89/MWh.¹⁶ By the time of the following year's
3 bidding in the winter of 2006/07, PJM on-peak forward prices for the
4 summer months of 2007 averaged around \$79/MWh, or only about eleven
5 percent less than the forward prices for the summer of 2006. Moreover, this
6 decline in forward energy prices was offset by an almost order-of-magnitude
7 increase in the market price for capacity from the summer of 2006 to the
8 summer of 2007, reflecting market expectations regarding the impact of
9 implementation of the RPM capacity construct in 2007.

10 Second, as discussed above, the residential generation rate for the
11 summer of 2007 is determined as the blended average of the Summer, 2007
12 prices for contracts awarded in the winter of 2005/06 and of the Summer,
13 2007 prices for contracts awarded in the winter of 2006/07. This averaging of
14 Summer, 2007 prices from contracts procured at different times will likely
15 moderate the change in generation rates from Summer, 2006 to Summer,
16 2007.

17 I illustrate the impact of this averaging in the following table, using a
18 simulation of the residential generation rate that assumes that all contracts
19 procured by BGE during the last two winters are priced at PJM on-peak
20 forward prices prevailing at the time of contract award. As shown in the
21 table, Summer, 2006 prices for contracts procured in the winter of 2005/06
22 would have been \$89/MWh, if all of those contracts were priced at Summer,
23 2006 forward prices prevailing at the time those contracts were procured.

¹⁶As discussed above in Section 1.D, contract prices for full-requirements service will reflect costs other than for on-peak forwards. However, changes in on-peak forward prices are primary drivers of movements in such contract prices.

1 Summer, 2007 prices for those same contracts would have been about
 2 \$86/MWh. In contrast, Summer, 2007 prices for contracts procured in the
 3 winter of 2006/07 would have declined to \$79/MWh, reflecting the drop in
 4 market prices for the Summer, 2007 forward contracts between the winters of
 5 2005/06 and 2006/07.

Contract Vintage	Summer, 2006 Proxy Price (\$/MWh)	Summer, 2007 Proxy Price (\$/MWh)
Winter, 2005/06	89.05	86.35
Winter, 2006/07	----	79.37
Blended Average	----	82.67

7
 8 If the Summer, 2007 generation rate was based solely on the Summer,
 9 2007 prices in contracts procured in the winter of 2006/07, then the Summer
 10 generation rate (according to my proxy simulation) would have declined
 11 from \$89/MWh in 2006 to \$79/MWh in 2007, or about eleven percent.
 12 However, because the Summer, 2007 generation rate is based on Summer,
 13 2007 prices for contracts procured in the winters of 2005/06 and 2006/07, the
 14 Summer generation rate under my proxy simulation declines from \$89/MWh
 15 in 2006 to \$83/MWh in 2007, or about seven percent.

16 **G. Issue No. 7**

17 **Q: To what extent has BGE's residential generation rate increased since**
 18 **1999?**

19 **A:** The average annual residential generation rate for the period July 1, 2006
 20 through May 31, 2007 was about 10 ¢/kWh, or about double the average cost
 21 to residential customers of BGE's generation assets in 1999.

1 **Q: What are the major factors driving increases in BGE's residential**
2 **generation rates since 1999?**

3 A: There are two major factors that led to this doubling of residential generation
4 costs between 1999 and 2006. First, per the terms of the settlement
5 agreements in Case Nos. 8794 and 8908, BGE divested its generation assets
6 in 2000 and instead procured short-term full-requirement contracts to serve
7 residential load starting in 2006. As a result, the cost basis for residential
8 generation rates changed from the average cost of BGE's assets in 1999 to
9 the market price for short-term full-requirements contracts in 2006.

10 Second, developments in PJM's spot markets during this period
11 dramatically increased spot-price levels and volatility, which in turn
12 increased commodity costs and risk premiums for the short-term full-
13 requirements contracts procured under the 8908 approach in 2006.

14 **Q: What are the likely wholesale-market drivers of these price increases?**

15 A: There have been a number of developments in PJM's spot markets that have
16 contributed to generation price trends for residential customers. These
17 developments include:

- 18 • A growing reliance on natural gas as the marginal fuel, along with
19 unprecedented increases in gas prices and price volatility over the last
20 few years.¹⁷
- 21 • Rising congestion costs, due to rising marginal fuel prices and the
22 failure of merchant generation or transmission investors to invest in
23 projects to relieve congestion in response to spot price signals.¹⁸

¹⁷The spot price of natural gas at the Henry Hub *tripled* between 1999 and 2006, representing an annual average escalation rate of 17% over this seven-year period.

- 1 • A radical restructuring of PJM’s installed-capacity market that, once
2 implemented, is expected to significantly increase capacity costs.
- 3 • The implementation of scarcity-pricing rules, including exemptions on
4 market mitigation, increasing the risk of higher prices and greater price
5 volatility during high-load hours.

6 These market developments have increased both spot-market price
7 levels and price risk over the last few years.¹⁹ These spot-price trends have
8 driven trends in the forward markets, which, in turn, have increased the costs
9 and exacerbated the risks associated with providing full-requirements
10 service.

11 **Q: Why are gas prices driving price levels and volatility in electric markets?**

12 A: Natural gas is the predominant “marginal fuel” in the PJM spot market. In
13 other words, prices in PJM’s energy market are set by gas-fired generators in
14 a substantial number of on-peak hours, even though gas-fired generation
15 represents a minor share of total energy production.²⁰ According to PJM’s
16 Market Monitoring Unit, in 2006, units fueled by natural gas were the
17 marginal unit 25% of the time, yet represented only 6% of total PJM

¹⁸Between 2000 and 2006, congestion costs rose from \$132 million to \$1,603 million, or about twelve times. Congestion costs peaked in 2005 at \$2,092 million. The 23% decline in congestion costs between 2005 and 2006 almost exactly matches the decline in Henry Hub spot gas prices during this same period.

¹⁹For example, average annual prices in PJM’s real-time market increased 75% between 2000 and 2006, for an average escalation rate of about ten percent per year.

²⁰As noted above, gas prices are not the sole driver of PJM spot-price levels and volatility. In fact, in 2005, PJM Western Hub daily spot prices were significantly more volatile than Henry Hub daily spot prices.

1 generation in that year.²¹ As a result, PJM spot prices are increasingly driven
2 by natural-gas prices. For example, between 2000 and 2006, PJM real-time
3 on-peak prices increased 51%, while Henry Hub spot prices increased 57%.

4 Forward electric prices, which reflect expectations regarding future spot
5 prices, also tend to follow natural-gas prices. This effect is illustrated in
6 Exhibits JFW-2 and JFW-3, which compare daily closing prices for PJM on-
7 peak forwards against daily closing prices for Henry Hub natural gas
8 forwards. For both the electric and gas forwards, Exhibit JFW-2 shows for
9 each trading day in 2006 the closing price for the twelve-month strip for
10 calendar-year 2007.²² Exhibit JFW-2 shows the extremely tight correlation
11 between gas and electric forward prices. Using the closing-price data shown
12 in Exhibit JFW-2, Exhibit JFW-3 provides the percentage change in daily
13 closing prices relative to the previous day's closing price. Exhibit JFW-3
14 further illustrates the close correlation between gas- and electric-forward
15 price changes, as well as the fact that both markets exhibit large daily price
16 swings.

17 **Q: Have these developments in PJM's spot markets heightened the risks**
18 **associated with providing full-requirements service?**

19 A: Yes. Suppliers of full-requirements service assume all price- and volume-
20 related risk associated with serving residential SOS load. These
21 developments – e.g., increased gas prices and volatility, increased congestion

²¹PJM Interconnection, LLC, *2006 State of the Market Report*, March 8, 2007, Table 2-30, p. 56 and Figure 3-27, p. 131.

²²For each trading day, Exhibit JFW-2 provides the average of that day's twelve closing prices for the twelve monthly forward contracts for 2007.

1 costs – amplify the consequences of unanticipated movements in spot prices
2 or changes in load.

3 Potential suppliers of full-requirements service are likely to respond to
4 this enhanced risk by either increasing risk premiums on price offers or by
5 declining to participate in the bidding process.

6 **H. Issue No. 8**

7 **Q: If Maryland had not restructured its electricity industry in 1999, what**
8 **would electricity rates for BGE’s residential customers be as of June 1,**
9 **2007?**

10 A: I have not conducted an independent analysis of likely rate levels if Maryland
11 had not restructured its electricity industry. However, in Case No. 9063, Dr.
12 Jonathan Lesser, on behalf of BGE, undertook an analysis of what BGE
13 residential rates would have been between 2000 and 2006, and what they
14 would be in the following three years, if BGE’s generation function had not
15 been restructured in 1999. As part of my rebuttal testimony in that case, I
16 revised Dr. Lesser’s analysis, correcting for a number of problematic
17 assumptions.²³

18 I showed in my rebuttal testimony that, with these corrections, Dr.
19 Lesser’s analysis projected residential generation rates in 2007 through 2009
20 that were lower under continued regulation than under the 8908 procurement
21 approach in place at that time. The results of this revised analysis are shown
22 in Exhibit JFW-4, which reproduces Exhibit JFW-R3 of my rebuttal
23 testimony in Case No. 9063. As indicated in Exhibit JFW-4, Dr. Lesser’s

²³A copy of my rebuttal testimony in Case No. 9063 is attached.

1 corrected simulation projects SOS generation rates to exceed regulated
2 generation rates by about 20%-30% between 2007 and 2009.

3 **I. Issue No. 9**

4 **Q: How do BGE's residential SOS prices compare to residential SOS prices**
5 **for Southern Maryland Electric Cooperative ("SMEDCo")?**

6 A: According to the BGE website, the non-time-of-use residential SOS rate for
7 the summer of 2006 was 11.7 ¢/kWh. According to the SMEDCo website, the
8 residential SOS rate for that same period was 9.1 ¢/kWh, or about 22% less
9 than BGE's rate.

10 **Q: Why are these two companies' residential rates different?**

11 A: Two factors likely contribute to the rate differential. First, SMEDCo procures
12 SOS supply using an approach that is fundamentally different than the
13 8908/9064 approach. Instead of procuring short-term full-requirements
14 contracts to serve SOS load, SMEDCo procures and actively manages a
15 portfolio of medium- and short-term physical and financial products that is
16 designed to meet load at minimum cost and volatility.²⁴ In other words,
17 instead of buying a short-term bundled product (i.e., full-requirements
18 supply), SMEDCo separately purchases the underlying wholesale components
19 in quantities and terms that minimizes cost and volatility.

20 Second, unlike for BGE, SMEDCo's SOS rate for the summer of 2006
21 reflects a blended average of contract prices for contracts procured over time.

22 As discussed above in Section 1.F, BGE's residential SOS rate for the

²⁴In Case No. 9063, SMEDCo indicated that it was interested in procuring longer-term products, but was precluded from doing so by Commission order.

1 summer of 2006 was determined solely on the basis of the prices for
2 contracts procured in the winter of 2005/06, when market prices were
3 extremely high and extremely volatile. In contrast, SMECo's SOS rate for
4 the summer of 2006 likely reflects contract prices for contracts procured well
5 before and after the winter of 2005/06.

6 **J. Issue No. 10**

7 **Q: What would BGE's residential SOS prices be today if that load were**
8 **served by newly-acquired generating facilities owned and operated by**
9 **BGE?**

10 A: SOS prices would likely be even higher than actual prices if all residential
11 load were served by new investments. Moreover, SOS prices under this
12 hypothetical would likely be substantially higher than if BGE had not
13 restructured and transferred its assets to an unregulated affiliate.

14 PJM has been awash in excess capacity since 1999. This glut has
15 depressed wholesale-market prices to levels that are well below the cost of
16 new capacity.²⁵ These depressed wholesale-price levels, in turn, are reflected
17 in today's SOS prices. Consequently, if residential load were served by new
18 generation, then SOS prices would likely be higher than actual prices.

19 This price differential would likely be even more dramatic if BGE had
20 retained its generating assets after 1999. In that case, a significant portion of
21 today's residential load would be served at the cost of existing, depreciated

²⁵According to PJM, investment in new combustion-turbine, combined-cycle, or pulverized-coal generation would not have been economic relative to PJM market prices from 2000 to 2006. See PJM Interconnection, LLC, *2006 State of the Market Report*, March 8, 2007, Tables 3-22 through 3-24, pp. 128-129.

1 plant. Any load growth since 1999 in excess of BGE's retained generating
2 capacity could have been served at depressed wholesale-market prices. As a
3 result, as discussed above in Section 1.H, SOS prices under the retained-
4 generation scenario would likely be lower than SOS prices under the
5 8908/9064 approach, and, consequently, substantially lower than under a
6 scenario where all load is met with new generation.

7 **Q: Does this mean that utility investment in new generation is not a viable**
8 **option for serving residential SOS load in the future?**

9 A: No. As I discussed in my testimony in Case No. 9063, generation investment
10 is one of several supply and demand-side options that should be evaluated for
11 possible inclusion in a resource portfolio for serving residential SOS load.
12 While new generation may be more expensive than today's depressed
13 wholesale prices, some investment could prove to be economic when
14 measured against spot-market prices over the life of the asset. Residential
15 load would also benefit if asset costs are less volatile than spot prices.

16 **III. BGE Rate Stabilization Plan**

17 **Q: Please describe the Company's proposal for a Rate Stabilization Plan.**

18 A: Residential SOS customers are expected to face a substantial rate increase
19 when the current deferral program expires on May 31, 2007 and rates
20 transition to full market-based levels on June 1, 2007. The Company
21 proposes to implement on June 1, 2007 a short-term, opt-in deferral
22 mechanism that provides residential customers the opportunity to extend the
23 transition to market-based rates to January 1, 2008.

1 Under the Company's proposal, customers that choose to participate in
2 the program will receive a bill credit starting June 1, 2007 that effectively
3 halves the SOS rate increase from full transition to market-based rates. This
4 credit will expire on December 31, 2007, thereby effectively increasing rates
5 to full market-based levels on January 1, 2008.

6 The amounts credited to customers will be deferred through a regulatory
7 asset, with interest accrued at the Company's actual short-term cost of
8 borrowing. Starting on January 1, 2008, and extending through December 31,
9 2009, the Company will charge participants a deferral surcharge in an
10 amount sufficient to fully amortize the regulatory asset over a two-year
11 period. In addition, the Company proposes to include in the deferral
12 surcharge an additional amount to recover "anticipated uncollectible costs."

13 **Q: Do you recommend any modifications to the Company's proposal?**

14 A: I recommend three modifications to the Company's proposal. First, I
15 recommend that the end of the deferral period be extended from December
16 31, 2007 to May 31, 2008.²⁶ The end-date for deferral collections should be
17 extended commensurately to May 31, 2010, in order to preserve the
18 Company's proposal for a two-year recovery period. Second, if BGE does
19 not continue to credit back to residential ratepayers revenues from the 1.5
20 mill/kWh SOS return adder, I recommend that such revenues be used to
21 offset any carrying costs on the deferral balance. In either case, carrying costs
22 should be accrued at BGE's actual short-term cost of borrowing, as proposed

²⁶I have been advised by Counsel that the question of whether such an extension is allowed under Senate Bill 1 is a matter of statutory interpretation. People's Counsel intends to argue this issue in this proceeding.

1 by the Company. Third, BGE should not be allowed to increase the deferral
2 recovery surcharge by expected uncollectible costs, unless the Company can
3 show that the deferral program increases uncollectible costs beyond the
4 amount already recovered through the SOS Administrative Charge.

5 **Q: Why do you recommend an extension of the deferral period?**

6 A: Extending the deferral period to a full year increases the amount of time that
7 participants can benefit from rate mitigation. Absent deferral, average
8 residential bills are expected to increase from 45% to 50%, a substantial
9 increase with as much potential for harm as the 72% increase experienced
10 last year. As such, it would be appropriate to offer consumers the opportunity
11 to defer the upcoming increase for as long as last year's increase is being
12 deferred.

13 An extension to a full year would also reduce rate volatility. Under the
14 Company's proposal, participants' rates will change four times between June
15 1, 2007 and June 1, 2008. Rates will: (1) increase on June 1, 2007 at the start
16 of the Rate Stabilization Plan; (2) decrease on October 1, 2007 with the
17 change from summer to winter rates; (3) increase on January 1, 2008 at the
18 end of the deferral period; and (4) increase or decrease on June 1, 2008 with
19 the change from winter to summer rates. My proposal to extend the deferral
20 period to May 31, 2008 would eliminate the need for a rate change on
21 January 1, 2008, only three months after the change to winter rates on
22 October 1, 2007.

1 **Q: Why is it reasonable for BGE to offset carrying costs with revenues from**
2 **the return adder?**

3 A: As I noted in my testimony in Case No. 9052, it is reasonable to view this
4 return adder as providing compensation for the risks of cost deferral.
5 Consequently, if BGE does not continue to credit back to residential
6 ratepayers revenues from the 1.5 mill/kWh SOS return adder, such revenues
7 should be applied as an offset to the carrying costs accrued on the deferral
8 balance.²⁷

9 **Q: Why do you oppose BGE's proposal to increase the deferral-recovery**
10 **surcharge to recover expected uncollectible costs?**

11 A: SOS-related uncollectible costs are already being recovered through the 4
12 mill/kWh SOS Administrative Charge. Unless BGE is suggesting that the
13 deferral will increase uncollectible costs over and above that already
14 collected through the Administrative Charge, any increase to the deferral
15 surcharge would amount to double recovery of such costs.

16 The Commission should reject the Company's proposal to increase the
17 deferral surcharge, unless and until BGE can show that such an increase does
18 not constitute double recovery of uncollectible costs. In this regard, the
19 Company should be directed to include in future filings for specific surcharge
20 rates its estimates of deferral-related incremental uncollectible costs, along
21 with all workpapers and other documentation supporting such estimates.

²⁷Senate Bill 1, Section 20(4) requires Potomac Electric Power Company and Delmarva Power and Light to apply a portion of the return component to offset carrying charges from their voluntary, opt-in deferral programs.

1 **Q: Does this conclude your testimony?**

2 **A: Yes.**

Exhibit JFW-1

Qualifications of
JONATHAN F. WALLACH

Resource Insight, Inc.
5 Water Street
Arlington, Massachusetts 02476

SUMMARY OF PROFESSIONAL EXPERIENCE

- 1990–Present* **Vice President, Resource Insight, Inc.** Provides research, technical assistance, and expert testimony on electric- and gas-utility planning, economics, regulation, and restructuring. Designs and assesses resource-planning strategies for regulated and competitive markets, including estimation of market prices and utility-plant stranded investment; negotiates restructuring strategies and implementation plans; assists in procurement of retail power supply.
- 1989–90* **Senior Analyst, Komanoff Energy Associates.** Conducted comprehensive cost-benefit assessments of electric-utility power-supply and demand-side conservation resources, economic and financial analyses of independent power facilities, and analyses of utility-system excess capacity and reliability. Provided expert testimony on statistical analysis of U.S. nuclear plant operating costs and performance. Co-wrote *The Power Analyst*, software developed under contract to the New York Energy Research and Development Authority for screening the economic and financial performance of non-utility power projects.
- 1987–88* **Independent Consultant.** Provided consulting services for Komanoff Energy Associates (New York, New York), Schlissel Engineering Associates (Belmont, Massachusetts), and Energy Systems Research Group (Boston, Massachusetts).
- 1981–86* **Research Associate, Energy Systems Research Group.** Performed analyses of electric utility power supply planning scenarios. Involved in analysis and design of electric and water utility conservation programs. Developed statistical analysis of U.S. nuclear plant operating costs and performance.

EDUCATION

BA, Political Science with honors and Phi Beta Kappa, University of California, Berkeley, 1980.

Massachusetts Institute of Technology, Cambridge, Massachusetts. Physics and Political Science, 1976–1979.

PUBLICATIONS

“The Future of Utility Resource Planning: Delivering Energy Efficiency through Distributed Utilities” (with Paul Chernick), *International Association for Energy Economics Seventeenth Annual North American Conference* (460–469). Cleveland, Ohio: USAEE. 1996.

“The Price is Right: Restructuring Gain from Market Valuation of Utility Generating Assets” (with Paul Chernick), *International Association for Energy Economics Seventeenth Annual North American Conference* (345–352). Cleveland, Ohio: USAEE. 1996.

“The Future of Utility Resource Planning: Delivering Energy Efficiency through Distribution Utilities” (with Paul Chernick), *1996 Summer Study on Energy Efficiency in Buildings* 7(7.47–7.55). Washington: American Council for an Energy-Efficient Economy, 1996.

“The Transfer Loss is All Transfer, No Loss” (with Paul Chernick), *Electricity Journal* 6:6 (July, 1993).

“Benefit-Cost Ratios Ignore Interclass Equity” (with Paul Chernick et al.), *DSM Quarterly*, Spring 1992.

“Consider Plant Heat Rate Fluctuations,” *Independent Energy*, July/August 1991.

“Demand-Side Bidding: A Viable Least-Cost Resource Strategy” (with Paul Chernick and John Plunkett), *Proceedings from the NARUC Biennial Regulatory Information Conference*, September 1990.

“New Tools on the Block: Evaluating Non-Utility Supply Opportunities With *The Power Analyst*, (with John Plunkett), *Proceedings of the Fourth National Conference on Micro-computer Applications in Energy*, April 1990.

REPORTS

“Integrated Portfolio Management in a Restructured Supply Market” (with Paul Chernick, William Steinhurst, Tim Woolf, Anna Sommers, and Kenji Takahashi). 2006. Columbus, Ohio: Office of the Ohio Consumers’ Counsel.

“First Year of SOS Procurement.” 2004. Prepared for the Maryland Office of People’s Counsel.

“Energy Plan for the City of New York” (with Paul Chernick, Susan Geller, Brian Tracey, Adam Auster, and Peter Lanzalotta). 2003. New York: New York City Economic Development Corporation.

“Peak-Shaving–Demand-Response Analysis: Load Shifting by Residential Customers” (with Brian Tracey). 2003. Barnstable, Mass.: Cape Light Compact.

“Electricity Market Design: Incentives for Efficient Bidding; Opportunities for Gaming.” 2002. Silver Spring, Maryland: National Association of State Consumer Advocates.

“Best Practices in Market Monitoring: A Survey of Current ISO Activities and Recommendations for Effective Market Monitoring and Mitigation in Wholesale Electricity Markets” (with Paul Peterson, Bruce Biewald, Lucy Johnston, and Etienne Gonin). 2001. Prepared for the Maryland Office of People’s Counsel, Pennsylvania Office of Consumer Advocate, Delaware Division of the Public Advocate, New Jersey Division of the Ratepayer Advocate, Office of the People’s Counsel of the District of Columbia.

“Comments Regarding Retail Electricity Competition.” 2001. Filed by the Maryland Office of People’s Counsel in U.S. FTC Docket No. V010003.

“Final Comments of the City of New York on Con Edison’s Generation Divestiture Plans and Petition.” 1998. Filed by the City of New York in PSC Case No. 96-E-0897.

“Response Comments of the City of New York on Vertical Market Power.” 1998. Filed by the City of New York in PSC Case Nos. 96-E-0900, 96-E-0098, 96-E-0099, 96-E-0891, 96-E-0897, 96-E-0909, and 96-E-0898.

“Preliminary Comments of the City of New York on Con Edison’s Generation Divestiture Plan and Petition.” 1998. Filed by the City of New York in PSC Case No. 96-E-0897.

“Maryland Office of People’s Counsel’s Comments in Response to the Applicants’ June 5, 1998 Letter.” 1998. Filed by the Maryland Office of People’s Counsel in PSC Docket No. EC97-46-000.

“Economic Feasibility Analysis and Preliminary Business Plan for a Pennsylvania Consumer’s Energy Cooperative” (with John Plunkett et al.). 1997. 3 vols. Philadelphia, Penn.: Energy Coordinating Agency of Philadelphia.

“Good Money After Bad” (with Charles Komanoff and Rachel Brailove). 1997. White Plains, N.Y.: Pace University School of Law Center for Environmental Studies.

“Maryland Office of People’s Counsel’s Comments on Staff Restructuring Report: Case No. 8738.” 1997. Filed by the Maryland Office of People’s Counsel in PSC Case No. 8738.

“Protest and Request for Hearing of Maryland Office of People’s Counsel.” 1997. Filed by the Maryland Office of People’s Counsel in PSC Docket Nos. EC97-46-000, ER97-4050-000, and ER97-4051-000.

“Restructuring the Electric Utilities of Maryland: Protecting and Advancing Consumer Interests” (with Paul Chernick, Susan Geller, John Plunkett, Roger Colton, Peter Bradford, Bruce Biewald, and David Wise). 1997. Baltimore, Maryland: Maryland Office of People’s Counsel.

“Comments of the New Hampshire Office of Consumer Advocate on Restructuring New Hampshire’s Electric-Utility Industry” (with Bruce Biewald and Paul Chernick). 1996. Concord, N.H.: NH OCA.

“Estimation of Market Value, Stranded Investment, and Restructuring Gains for Major Massachusetts Utilities” (with Paul Chernick, Susan Geller, Rachel Brailove, and Adam Auster). 1996. On behalf of the Massachusetts Attorney General (Boston).

“Report on Entergy’s 1995 Integrated Resource Plan.” 1996. On behalf of the Alliance for Affordable Energy (New Orleans).

“Preliminary Review of Entergy’s 1995 Integrated Resource Plan.” 1995. On behalf of the Alliance for Affordable Energy (New Orleans).

“Comments on NOPSI and LP&L’s Motion to Modify Certain DSM Programs.” 1995. On behalf of the Alliance for Affordable Energy (New Orleans).

“Demand-Side Management Technical Market Potential Progress Report.” 1993. On behalf of the Legal Environmental Assistance Foundation (Tallahassee)

“Technical Information.” 1993. Appendix to “Energy Efficiency Down to Details: A Response to the Director General of Electricity Supply’s Request for Comments on Energy Efficiency Performance Standards” (UK). On behalf of the Foundation for International Environmental Law and Development and the Conservation Law Foundation (Boston).

“Integrating Demand Management into Utility Resource Planning: An Overview.” 1993. Vol. 1 of “From Here to Efficiency: Securing Demand-Management Resources” (with Paul Chernick and John Plunkett). Harrisburg, Pa.:Pennsylvania Energy Office

“Making Efficient Markets.” 1993. Vol. 2 of “From Here to Efficiency: Securing Demand-Management Resources” (with Paul Chernick and John Plunkett). Harrisburg, Pa.: Pennsylvania Energy Office.

“Analysis Findings, Conclusions, and Recommendations.” 1992. Vol. 1 of “Correcting the Imbalance of Power: Report on Integrated Resource Planning for Ontario Hydro” (with Paul Chernick and John Plunkett).

“Demand-Management Programs: Targets and Strategies.” 1992. Vol. 1 of “Building Ontario Hydro’s Conservation Power Plant” (with John Plunkett, James Peters, and Blair Hamilton).

“Review of the Elizabethtown Gas Company’s 1992 DSM Plan and the Demand-Side Management Rules” (with Paul Chernick, John Plunkett, James Peters, Susan Geller, Blair Hamilton, and Andrew Shapiro). 1992. Report to the New Jersey Department of Public Advocate.

“Comments of Public Interest Intervenors on the 1993–1994 Annual and Long-Range Demand-Side Management and Integrated Resource Plans of New York Electric Utilities” (with Ken Keating et al.) 1992.

“Review of Jersey Central Power & Light’s 1992 DSM Plan and the Demand-Side Management Rules” (with Paul Chernick et al.). 1992. Report to the New Jersey Department of Public Advocate.

“Review of Rockland Electric Company’s 1992 DSM Plan and the Demand-Side Management Rules” (with Paul Chernick et al.). 1992.

“Initial Review of Ontario Hydro’s Demand-Supply Plan Update” (with David Argue et al.). 1992.

“Comments on the Utility Responses to Commission’s November 27, 1990 Order and Proposed Revisions to the 1991–1992 Annual and Long Range Demand Side Management Plans” (with John Plunkett et al.). 1991.

“Comments on the 1991–1992 Annual and Long Range Demand-Side-Management Plans of the Major Electric Utilities” (with John Plunkett et al.). Filed in NY PSC Case No. 28223 in re New York utilities’ DSM plans. 1990.

“Profitability Assessment of Packaged Cogeneration Systems in the New York City Area.” 1989. Principal investigator.

“Statistical Analysis of U.S. Nuclear Plant Capacity Factors, Operation and Maintenance Costs, and Capital Additions.” 1989.

“The Economics of Completing and Operating the Vogtle Generating Facility.” 1985. ESRG Study No. 85-51A.

“Generating Plant Operating Performance Standards Report No. 2: Review of Nuclear Plant Capacity Factor Performance and Projections for the Palo Verde Nuclear Generating Facility.” 1985. ESRG Study No. 85-22/2.

“Cost-Benefit Analysis of the Cancellation of Commonwealth Edison Company’s Braidwood Nuclear Generating Station.” 1984. ESRG Study No. 83-87.

“The Economics of Seabrook 1 from the Perspective of the Three Maine Co-owners.” 1984. ESRG Study No. 84-38.

“An Evaluation of the Testimony and Exhibit (RCB-2) of Dr. Robert C. Bushnell Concerning the Capital Cost of Fermi 2.” 1984. ESRG Study No. 84-30.

“Electric Rate Consequences of Cancellation of the Midland Nuclear Power Plant.” 1984. ESRG Study No. 83-81.

“Power Planning in Kentucky: Assessing Issues and Choices—Project Summary Report to the Public Service Commission.” 1984. ESRG Study No. 83-51.

“Electric Rate Consequences of Retiring the Robinson 2 Nuclear Plant.” 1984. ESRG Study No. 83-10.

“Power Planning in Kentucky: Assessing Issues and Choices—Conservation as a Planning Option.” 1983. ESRG Study No. 83-51/TR III.

“Electricity and Gas Savings from Expanded Public Service Electric and Gas Company Conservation Programs.” 1983. ESRG Study No. 82-43/2.

“Long Island Without the Shoreham Power Plant: Electricity Cost and System Planning Consequences; Summary of Findings.” 1983. ESRG Study No. 83-14S.

“Long Island Without the Shoreham Power Plant: Electricity Cost and System Planning Consequences; Technical Report B—Shoreham Operations and Costs.” 1983. ESRG Study No. 83-14B.

“Customer Programs to Moderate Demand Growth on the Arizona Public Service Company System: Identifying Additional Cost-Effective Program Options.” 1982. ESRG Study No. 82-14C.

“The Economics of Alternative Space and Water Heating Systems in New Construction in the Jersey Central Power and Light Service Area, A Report to the Public Advocate.” 1982. ESRG Study No. 82-31.

“Review of the Kentucky-American Water Company Capacity Expansion Program, A Report to the Kentucky Public Service Commission.” 1982. ESRG Study No. 82-45.

“Long Range Forecast of Sierra Pacific Power Company Electric Energy Requirements and Peak Demands, A Report to the Public Service Commission of Nevada.” 1982. ESRG Study No. 81-42B.

“Utility Promotion of Residential Customer Conservation, A Report to Massachusetts Public Interest Research Group.” 1981. ESRG Study No. 81-47

PRESENTATIONS

“Electricity Market Design: Incentives for Efficient Bidding, Opportunities for Gaming.” NASUCA Northeast Market Seminar, Albany, N.Y., February 2001.

“Direct Access Implementation: The California Experience.” Presentation to the Maryland Restructuring Technical Implementation Group on behalf of the Maryland Office of People’s Counsel. June 1998.

“Reflecting Market Expectations in Estimates of Stranded Costs,” speaker, and workshop moderator of “Effectively Valuing Assets and Calculating Stranded Costs.” Conference sponsored by International Business Communications, Washington, D.C., June 1997.

EXPERT TESTIMONY

1989 **Mass. DPU** on behalf of the Massachusetts Executive Office of Energy Resources. Docket No. 89-100. Joint testimony with Paul Chernick relating to statistical analysis of U.S. nuclear-plant capacity factors, operation and maintenance costs, and capital additions; and to projections of capacity factor, O&M, and capital additions for the Pilgrim nuclear plant.

1994 **NY PSC** on behalf of the Pace Energy Project, Natural Resources Defense Council, and Citizen’s Advisory Panel. Case No. 93-E-1123. Joint testimony with John Plunkett critiques proposed modifications to Long Island Lighting Company’s DSM programs from the perspective of least-cost-planning principles.

1994 **Vt. PSB** on behalf of the Vermont Department of Public Service. Docket No. 5270-CV-1 and 5270-CV-3. Testimony and rebuttal testimony discusses rate and bill effects from DSM spending and sponsors load shapes for measure- and program-screening analyses.

1996 **New Orleans City Council** on behalf of the Alliance for Affordable Energy. Docket Nos. UD-92-2A, UD-92-2B, and UD-95-1. Rates, charges, and integrated resource planning for Louisiana Power & Lights and New Orleans Public Service, Inc.

1996 **New Orleans City Council** Docket Nos. UD-92-2A, UD-92-2B, and UD-95-1. Rates, charges, and integrated resource planning for Louisiana Power & Lights and New Orleans Public Service, Inc.; Alliance for Affordable Energy. April, 1996.

Prudence of utilities' IRP decisions; costs of utilities' failure to follow City Council directives; possible cost disallowances and penalties; survey of penalties for similar failures in other jurisdictions.

1998 **Massachusetts Department of Telecommunications and Energy** Docket No. 97-111, Commonwealth Energy proposed restructuring; Cape Cod Light Compact. Joint testimony with Paul Chernick, January, 1998.

Critique of proposed restructuring plan filed to satisfy requirements of the electric-utility restructuring act of 1997. Failure of the plan to foster competition and promote the public interest.

Massachusetts Department of Telecommunications and Energy Docket No. 97-120, Western Massachusetts Electric Company proposed restructuring; Massachusetts Attorney General. Joint testimony with Paul Chernick, October, 1998. Joint surrebuttal with Paul Chernick, January, 1999.

Market value of the three Millstone nuclear units under varying assumptions of plant performance and market prices. Independent forecast of wholesale market prices. Value of Pilgrim and TMI-1 asset sales.

1999 **Maryland PSC** Case No. 8795, Delmarva Power & Light comprehensive restructuring agreement, Maryland Office of People's Counsel. July 1999.

Support of proposed comprehensive restructuring settlement agreement

Maryland PSC Case Nos. 8794 and 8808, Baltimore Gas & Electric Company comprehensive restructuring agreement, Maryland Office of People's Counsel. Initial Testimony July 1999; Reply Testimony August 1999; Surrebuttal Testimony August 1999.

Support of proposed comprehensive restructuring settlement agreement

Maryland PSC Case No. 8797, comprehensive restructuring agreement for Potomac Edison Company, Maryland Office of People's Counsel. October 1999.

Support of proposed comprehensive restructuring settlement agreement

Connecticut DPUC Docket No. 99-03-35, United Illuminating standard offer, Connecticut Office of Consumer Counsel. November 1999.

Reasonableness of proposed revisions to standard-offer-supply energy costs. Implications of revisions for other elements of proposed settlement.

2000 **U.S. FERC** Docket No. RT01-02-000, Order No. 2000 compliance filing, Joint Consumer Advocates intervenors. Affidavit, November 2000.

Evaluation of innovative rate proposal by PJM transmission owners.

2001 **Maryland PSC** Case No. 8852, Charges for electricity-supplier services for Potomac Electric Power Company, Maryland Office of People's Counsel. March 2001.

Reasonableness of proposed fees for electricity-supplier services.

Maryland PSC Case No. 8890, Merger of Potomac Electric Power Company and Delmarva Power and Light Company, Maryland Office of People's Counsel. September 2001; surrebuttal, October 2001. In support of settlement: Supplemental, December 2001; rejoinder, January 2002.

Costs and benefits to ratepayers. Assessment of public interest.

Maryland PSC Case No. 8796, Potomac Electric Power Company stranded costs and rates, Maryland Office of People's Counsel. December 2001; surrebuttal, February 2002.

Allocation of benefits from sale of generation assets and power-purchase contracts.

2002 **Maryland PSC** Case No. 8908, Maryland electric utilities' standard offer and supply procurement, Maryland Office of People's Counsel. Direct, November 2002; Rebuttal December 2002.

Benefits of proposed settlement to ratepayers. Standard-offer service. Procurement of supply.

2003 **Maryland PSC** Case No. 8980, adequacy of capacity in restructured electricity markets; Maryland Office of People's Counsel. Direct, December 2003; Reply December 2003.

Purpose of capacity-adequacy requirements. PJM capacity rules and practices. Implications of various restructuring proposals for system reliability.

2004 **Maryland PSC** Case No. 8995, Potomac Electric Power Company recovery of generation-related uncollectibles; Maryland Office of People's Counsel. Direct, March 2004; Supplemental March 2004, Surrebuttal April 2004.

Calculation and allocation of costs. Effect on administrative charge pursuant to settlement.

Maryland PSC Case No. 8994, Delmarva Power & Light recovery of generation-related uncollectibles; Maryland Office of People's Counsel. Direct, March 2004; Supplemental April 2004.

Calculation and allocation of costs. Effect on administrative charge pursuant to settlement.

Maryland PSC Case No. 8985, Southern Maryland Electric Coop standard-offer service; Maryland Office of People's Counsel. Direct, July 2004.

Reasonableness and risks of resource-procurement plan.

2005 **FERC** Docket No. ER05-428-000, revisions to ICAP demand curves; City of New York. Statement, March 2005.

Net-revenue offset to cost of new capacity. Winter-summer adjustment factor. Market power and in-City ICAP price trends.

FERC Docket No. PL05-7-000, capacity markets in PJM; Maryland Office of People's Counsel. Statement, June 2005.

Inefficiencies and risks associated with use of administratively determined demand curve. Incompatibility of four-year procurement plan with Maryland standard-offer service.

FERC Dockets Nos. ER05-1410-000 & EL05-148-000, proposed market-clearing mechanism for capacity markets in PJM; Coalition of Consumers for Reliability, Affidavit October 2005, Supplemental Affidavit October 2006.

Inefficiencies and risks associated with use of administratively determined demand curve. Effect of proposed reliability-pricing model on capacity costs.

2006 **MD PSC** Case No. 9052, Baltimore Gas & Electric rates and market-transition plan; Maryland Office of People's Counsel, February 2006.

Transition to market-based residential rates. Price volatility, bill complexity, and cost-deferral mechanisms.

MD PSC Case No. 9056, default service for commercial and industrial customers; Maryland Office of People's Counsel, April 2006.

Assessment of proposals to modify default service for commercial and industrial customers.

MD PSC Case No. 9054, merger of Constellation Energy Group and FPL Group; Maryland Office of People's Counsel, June 2006.

Assessment of effects and risks of proposed merger on ratepayers.

Illinois Commerce Commission Docket No. 06-0411, Commonwealth Edison Company residential rate plan; Citizens Utility Board, Cook County State's Attorney's Office, and City of Chicago, Direct July 2006, Reply August 2006.

Transition to market-based rates. Securitization of power costs. Rate of return on deferred assets.

MD PSC Case No. 9064, default service for residential and small commercial customers ; Maryland Office of People's Counsel, Rebuttal Testimony, September 2006.

Procurement of standard-offer power. Structure and format of bidding. Risk and cost recovery.

FERC Dockets Nos. ER05-1410-000 & EL05-148-000, proposed market-clearing mechanism for capacity markets in PJM; Maryland Office of the People's Counsel, Supplemental Affidavit October 2006.

Distorting effects of proposed reliability-pricing model on clearing prices. Economically efficient alternative treatment.

MD PSC Case No. 9063, optimal structure of electric industry; Maryland Office of People's Counsel, Direct Testimony, October 2006; Rebuttal November 2006; surrebuttal November 2006.

Procurement of standard-offer power. Risk and gas-price volatility, and their effect on prices and market performance. Alternative procurement strategies.

MD PSC Case No. 9073, stranded costs from electric-industry restructuring; Maryland Office of People's Counsel, Direct Testimony, December 2006.

Review of estimates of stranded costs for Baltimore Gas & Electric.

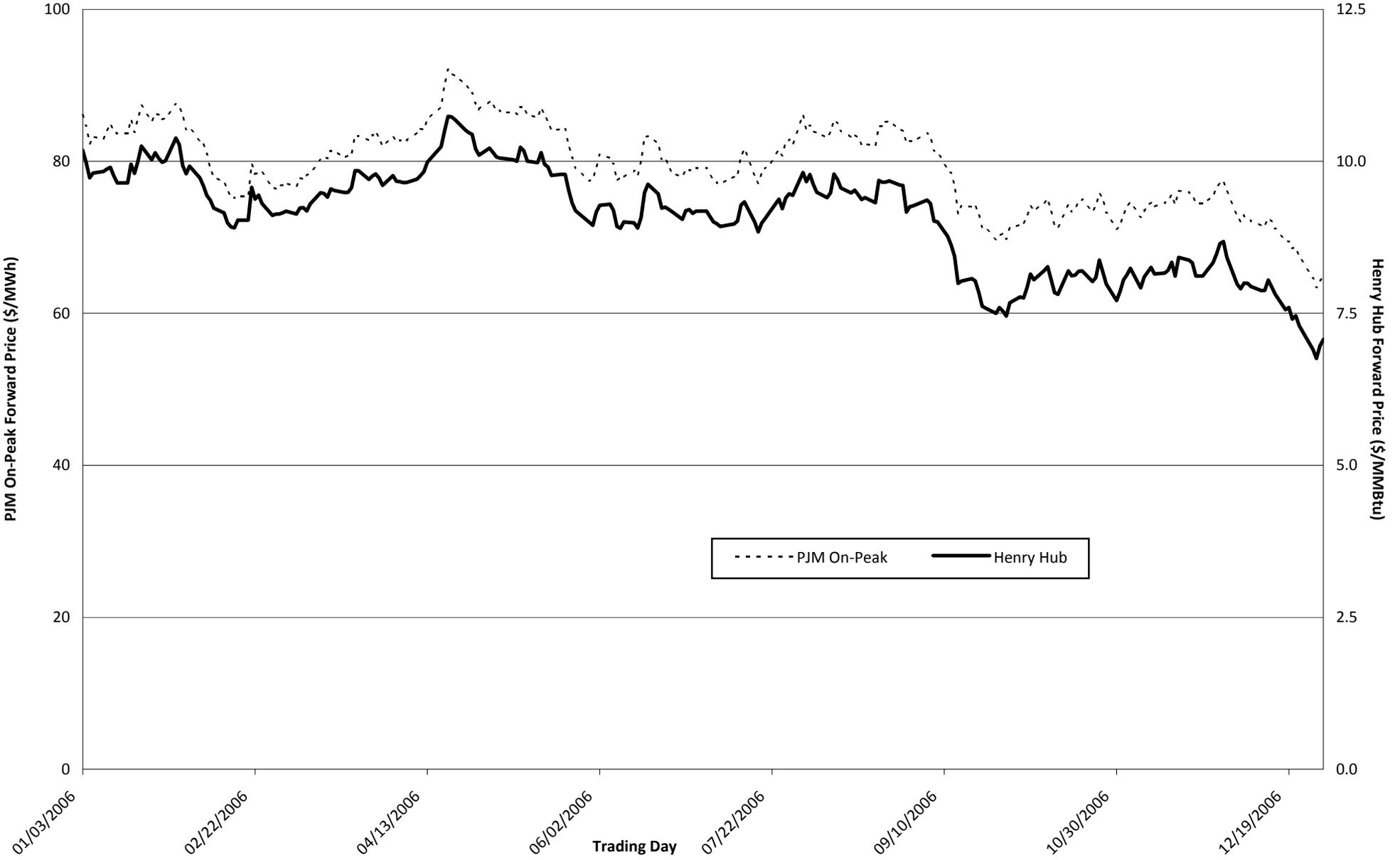
2007 **MD PSC** Case No. 9092, rates and rate mechanisms for the Potomac Electric Power Company; Maryland Office of People's Counsel, Direct Testimony, March 2007

Cost allocation and rate design. Revenue-decoupling mechanism.

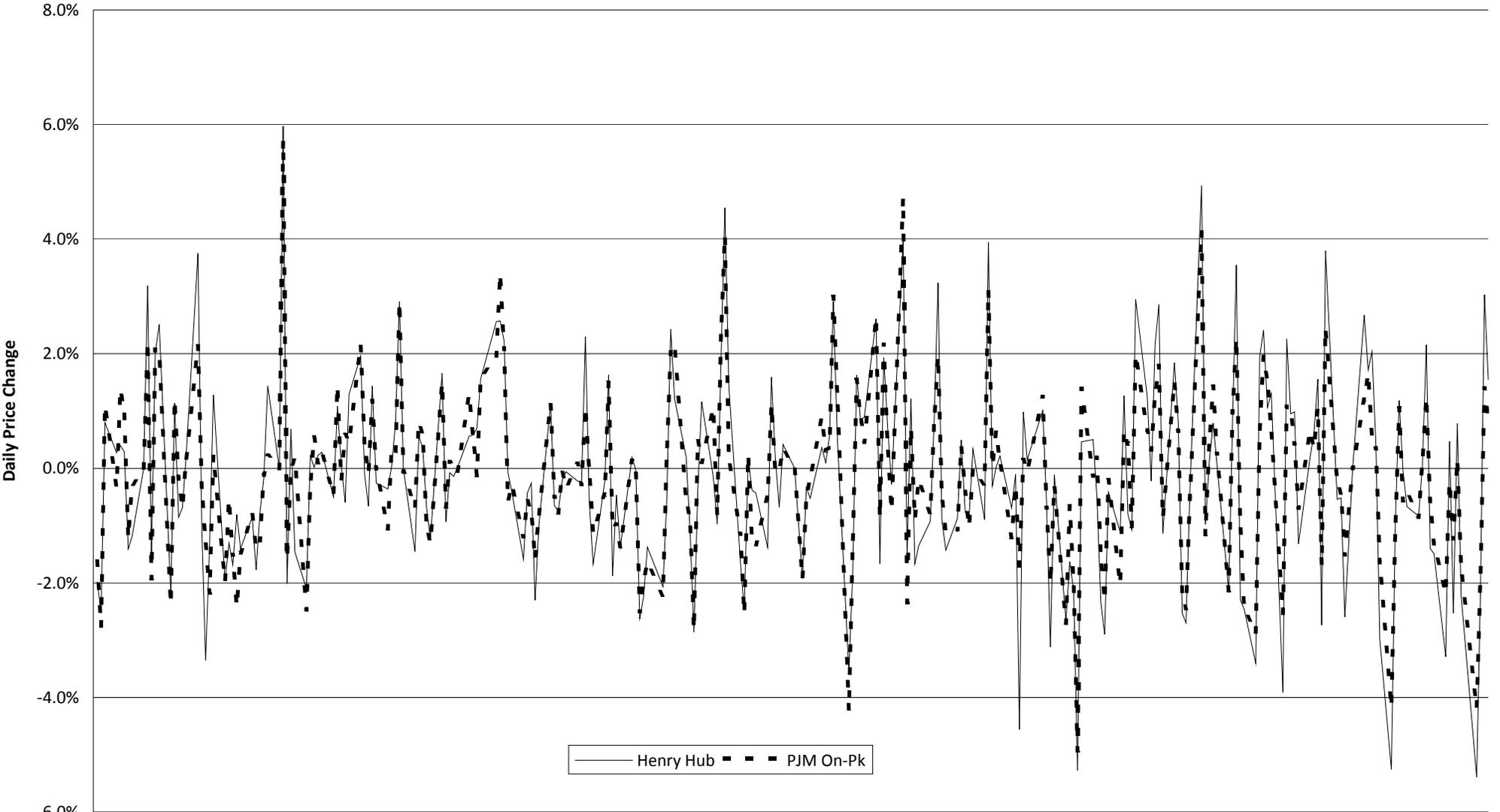
MD PSC Case No. 9093, rates and rate mechanisms for Delmarva Power & Light; Maryland Office of People's Counsel, Direct Testimony, March 2007

Cost allocation and rate design. Revenue-decoupling mechanism.

Closing Prices for Calendar Year 2007 Forwards PJM On-Peak vs. Henry Hub Natural Gas



Daily Change in Closing Prices For Calendar Year 2007 Forwards
PJM On-Peak vs. Henry Hub Natural Gas

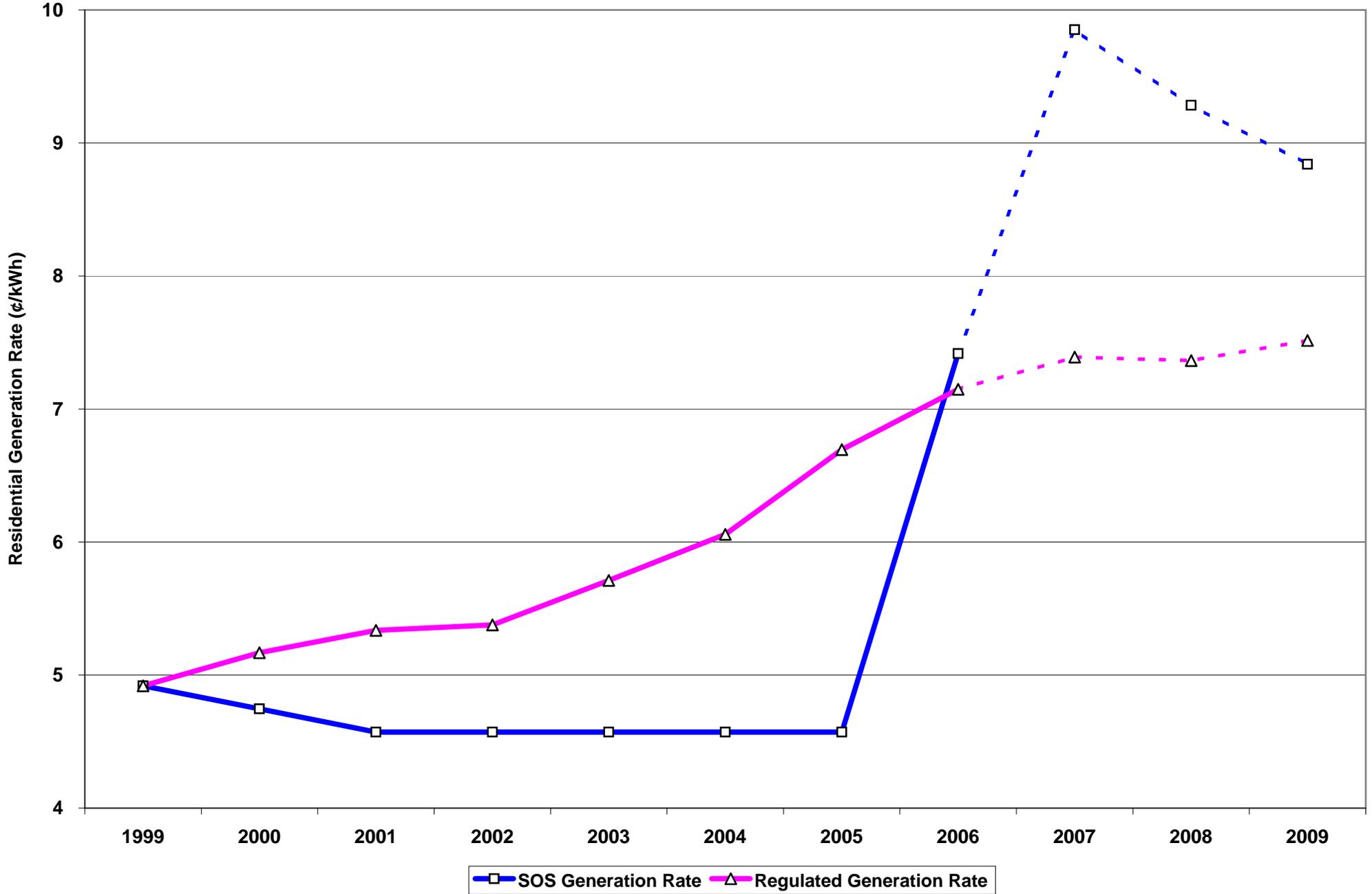


Henry Hub PJM On-Pk

01/03/2006 02/22/2006 04/13/2006 06/02/2006 07/22/2006 09/10/2006 10/30/2006 12/19/2006

Trading Day

SOS Generation Rates vs. Regulated Generation Rates for BGE Residential Customers



ATTACHMENT 1

Rebuttal Testimony of Jonathan Wallach

Case No. 9063

November 3, 2006

STATE OF MARYLAND
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of the Optimal Structure of the)
Electric Industry of Maryland)

Case No. 9063

REBUTTAL TESTIMONY OF
JONATHAN WALLACH
ON BEHALF OF
THE OFFICE OF PEOPLE'S COUNSEL

Resource Insight, Inc.

NOVEMBER 3, 2006

1 **I. Introduction**

2 **Q: Please state your name, occupation, and business address.**

3 A: I am Jonathan F. Wallach. I am Vice President of Resource Insight, Inc., 5
4 Water Street, Arlington, Massachusetts.

5 **Q: Are you the same Jonathan F. Wallach that submitted direct testimony in**
6 **this proceeding?**

7 A: Yes.

8 **Q: What is the purpose of your rebuttal testimony?**

9 A: On October 3, 2006, a number of parties to this proceeding submitted direct
10 testimony asserting that implementation of portfolio planning would harm
11 consumers and competitive markets. Specifically, parties claim that acquisition
12 of longer-term contracts or generation assets will: (1) yield prices that diverge
13 from “prevailing” market prices; (2) undermine the competitive wholesale
14 generation market and development of demand resources; (3) create stranded
15 costs; and (4) potentially increase utilities’ cost of capital. This rebuttal
16 testimony addresses each of these claims.

17 In addition, Dr. Jonathan Lesser, on behalf of Baltimore Gas and Electric
18 (“BGE”), estimates what BGE’s rates would have been if Maryland’s electric
19 industry had not been restructured, and then compares those hypothetical rates
20 against actual and projected BGE SOS prices. This rebuttal testimony critiques
21 and corrects a number of unrealistic assumptions in Dr. Lesser’s analysis.

22 People’s Counsel is also sponsoring direct and rebuttal testimony from Ms.
23 Barbara Alexander.

1 **Q: Please summarize your findings and conclusions.**

2 A: A number of parties to this proceeding have made unsubstantiated, inaccurate,
3 or inconsequential claims regarding the impact on consumers and markets of
4 including longer-term contracts or assets in SOS resource portfolios. Parties
5 have offered no evidence to support the allegation that prices for short-term
6 contracts more closely track prevailing market rates. In fact, a comparison of
7 monthly contract pricing and prevailing retail price offers shows that monthly
8 prices move in opposite directions to retail pricing trends.

9 Contrary to some parties' claims, longer-term contracts or generation
10 investments neither undermine competitive markets, nor pose a significant risk
11 of stranded costs in the future. Longer-term contracts or assets can co-exist with
12 other physical and financial products that comprise competitive wholesale
13 markets; utility procurement of such assets through a competitive process will
14 not impair the liquidity of these other products. Moreover, as part of a larger and
15 broader resource portfolio, longer-term contracts or assets are unlikely to cause
16 the portfolio as a whole to be uneconomic.

17 Parties' concerns regarding the potential financial impact of longer-term
18 contracting appear theoretically valid, yet may be of little practical consequence.
19 Regardless, this risk should be addressed by subjecting all potential resource
20 plans to comprehensive testing of financial impacts.

21 Dr. Lesser's comparison of hypothetical regulated rates and BGE SOS
22 prices is not particularly relevant to this proceeding. Dr. Lesser's analysis of
23 what rates would have been if BGE continued to operate as a vertically
24 integrated utility provides little indication as to what rates might be if the
25 Commission were to implement a portfolio planning and procurement process
26 such as recommended by Ms. Alexander. Moreover, Dr. Lesser's analysis relies

1 on a number of unrealistic assumptions and inputs; correcting for these
2 improbable assumptions reverses Dr. Lesser's primary finding that consumers
3 would pay higher rates in the future under regulation than under the current SOS
4 procurement process.

5 **II. Impact of Longer-Term Contracts and Generation Investments**

6 **Q: Please summarize parties' direct testimony in this proceeding with regard**
7 **to the procurement of longer-term contracts or generation assets for the**
8 **purposes of serving SOS load.**

9 A: The testimony of a number of parties to this proceeding is that reliance on
10 longer-term contracts or generation assets is harmful to consumers and the
11 competitive wholesale and retail generation markets. Specifically, parties claim
12 that acquisition of longer-term contracts or generation assets will: (1) yield
13 prices that diverge from "prevailing" market prices; (2) undermine the
14 competitive wholesale generation market and development of demand
15 resources; (3) create stranded costs; and (4) potentially increase utilities' cost of
16 capital.

17 **Q: What do these parties recommend with regard to procurement of supply**
18 **resources for SOS load?**

19 A: Based on their assessments of the impact of longer-term resources, these parties
20 recommend that SOS load continue to be supplied through short-term full-
21 requirements contracts with terms ranging from as short as one month to up to
22 three years.

1 **Q: In general, do these parties accurately characterize the impact of longer-**
2 **term contracting or asset investment?**

3 A: No. As I discuss specifically below, these claims regarding the harm from
4 longer-term contracting or investment are for the most part unsubstantiated and
5 inaccurate.

6 Generally, these claims appear to arise from a mistaken premise: that the
7 outcome of a portfolio-planning process will necessarily be a requirement to
8 procure only longer-term contracts or assets. For example, in response to
9 discovery, BGE characterizes the outcome of a portfolio-planning process as a
10 “... requirement that utilities, as the providers of SOS service, purchase all or a
11 significant part of their supplies on the basis of long-term bilateral
12 contracts....”¹

13 In fact, as described more fully in Ms. Alexander’s testimony, portfolio
14 planning is a process whereby utilities determine the least-cost mix of resources
15 of varying types and durations and then acquire such resources through a
16 dynamic and competitive process. In other words, portfolio procurement entails
17 utilities acting like other buyers in competitive markets, procuring the mix of
18 resources that serves their customers’ interests in paying reasonable and stable
19 SOS prices.

20 **Q: Please summarize parties’ comments with regard to the divergence between**
21 **contract pricing and market pricing.**

22 A: A number of parties assert that prices for longer-term contracts (or generation
23 assets) are more likely to diverge from “prevailing” market prices than prices for
24 short-term contracts. For example, PSC Staff witness Phillip E. VanderHeyden

¹ BGE response to OPC Data Request No. 2, Item No. 20. Emphasis in original.

1 claims that: “The longer the contract, the more opportunity for SOS rates to
2 diverge from market rates.”² Mr. VanderHeyden then goes on to claim that
3 procurement of monthly contracts “... would mitigate the risk that SOS is priced
4 significantly differently than prevailing market offers.”³

5 Charles S. Griffey, on behalf of the Retail Energy Supply Association,
6 similarly supports his proposal for procurement of monthly contracts by noting
7 that “... monthly priced SOS will allow for competitive entry by avoiding the
8 disconnect between SOS and market prices that can occur over the duration of
9 long-term contracts.”⁴

10 **Q: What do these parties mean when they refer to prevailing “market rates”**
11 **or “market prices”?**

12 A: These parties do not precisely define what they mean by either “prevailing” or
13 “market prices.” As best as I can discern from their testimony and responses to
14 discovery, these parties are referring to current price offers by competitive retail
15 suppliers for any product offered.

16 **Q: According to these parties, what drives the divergence between longer-term**
17 **contract prices and prevailing retail price offers?**

18 A: Although not stated explicitly, these parties appear to believe that the extent of
19 price divergence depends on how often SOS contracts are re-priced through the
20 procurement process. According to this logic, competitive retail prices change
21 frequently, reflecting changes in underlying wholesale market prices for the
22 product being offered (e.g., a one-year contract for full-requirements service.) In

² *Direct Testimony of Phillip E. VanderHeyden*, Case No. 9063, October 3, 2006, p. 15.

³ *Id.*

⁴ *Direct Testimony of Charles S. Griffey*, Case No. 9063, October 3, 2006, p. 11.

1 contrast, the price of a longer-term SOS contract is set once at the time of
2 procurement, reflecting underlying wholesale market prices at that point in time,
3 and fixed for the duration of the contract.⁵ Thus, price divergence is driven by
4 the fact that underlying wholesale market prices can and will vary considerably
5 over time.

6 Following this line of reasoning, the shorter the term of the SOS contract,
7 the lower the risk of price divergence. Since, for example, monthly SOS
8 contracts have to be procured on a monthly basis, SOS would be re-priced each
9 month, more closely tracking changes in the wholesale market prices underlying
10 retail price offers.

11 **Q: Have these parties offered any evidence to support this alleged divergence**
12 **between longer-term contract prices and prevailing price offers?**

13 A: No.

14 **Q: What does the experience with residential retail choice in Maryland**
15 **indicate with regard to the impact of this alleged divergence on competitive**
16 **entry?**

17 A: Experience over the last six years does not support the contention that the
18 alleged price divergence has been a barrier to competitive entry and the
19 development of retail markets. In fact, trends in residential-customer migration
20 appear to support the opposite conclusion.

21 Exhibit JFW-R1 shows monthly switching statistics for Potomac Electric
22 Power Company (“PEPCo”) residential customers from the start of retail choice
23 in 2000 through September of this year. If, as Mr. Griffey contends, the alleged
24 price divergence hinders competitive entry, then one would expect to see

⁵ Although fixed for the term of the contract, prices for a multi-year SOS contract can vary by year and by season within each year.

1 increased migration to competitive supply whenever there was a significant re-
2 pricing of residential SOS, since such re-pricing should decrease price
3 divergence. Thus, one would expect increased migration after July of 2004,
4 when PEPCo SOS switched from capped to market-based rates, and after June
5 of the following two years, when SOS rates were re-priced to reflect
6 procurement of new contracts in those years.

7 Instead, as indicated in Exhibit JFW-R1, the only period of increased
8 switching was in the first two years of retail choice, when residential SOS was
9 priced at capped rates. After reaching a peak of almost 16% in mid-2003,
10 residential migration has steadily declined through all re-pricing periods.

11 **Q: Would you expect a strong correlation between prices for shorter-term**
12 **contracts, such as monthly contracts, and prevailing price offers?**

13 A: No. A monthly contract is a different market product, with different market
14 pricing dynamics, than those being offered by retail suppliers. There is no
15 reason to expect that pricing of a monthly SOS contract would track that for a
16 significantly longer-term retail offer for full-requirements service, since the
17 underlying wholesale market prices for these two different products are
18 unlikely to be strongly correlated.

19 Exhibit JFW-R2 illustrates how unlikely it is that monthly SOS contract
20 prices will track prevailing price offers for competitive retail supply. Exhibit
21 JFW-R2 graphs two data series. First, it shows actual price offers by
22 Washington Gas Energy Services (“WGES”) for residential customers in
23 PEPCo’s service territory between March 26 and September 6 of this year.⁶

⁶ These price offers are provided in Attachment 1 to WGES response to OPC Data Request 2, Item No. 2. Between March 26 and September 6 of this year, WGES offered only one product to PEPCo residential customers; this product had a contract term that ended in June of 2008. Exhibit JFW-R2 shows price offers for non-time-of-use residential customers.

1 Second, Exhibit JFW-R2 shows a simulation of monthly SOS prices during this
2 same period under a monthly procurement scheme, assuming that: (1) SOS
3 contracts for delivery in one month (e.g., June) are procured the prior month
4 (e.g., May); and (2) monthly SOS contracts are priced at PJM on-peak monthly
5 forward prices prevailing at the time of procurement.⁷

6 As indicated in Exhibit JFW-R2, monthly SOS prices would not have
7 tracked very closely with changes in WGES' retail price offers over the sample
8 period. In fact, simulated monthly prices appear to trend in opposite directions
9 from WGES' offers, rising when offers are falling, and vice versa.⁸

10 **Q: Would evidence of strong correlation between monthly contract prices and**
11 **retail price offers be a valid basis for adopting monthly procurement of**
12 **SOS contracts?**

13 A: No. As Ms. Alexander discusses in her rebuttal testimony, monthly procurement
14 would expose consumers to unreasonable price volatility, and would be contrary
15 to the objective to minimize volatility established in Senate Bill 1.

16 **Q: What are parties' concerns with regard to the impact of longer-term**
17 **contracting or asset investment on wholesale markets?**

18 A: Some parties express a general concern that longer-term contracting or asset
19 investment would undermine the wholesale generation or demand-response

⁷ As I noted in my direct testimony, contract prices for full-requirements service will reflect costs other than for on-peak forwards. However, changes in on-peak forward prices are primary drivers of movements in such contract prices. Thus, monthly forward prices provide a reasonable indication of movements in monthly SOS contract prices and of the correlation between monthly SOS prices and retail price offers.

⁸ This apparent negative correlation is confirmed with the calculation of the correlation coefficient for these two data series; the correlation coefficient indicates a weak, but negative correlation between these two data series.

1 markets. Specifically, parties claim that longer-term contracts or investments by
2 utilities would create a barrier to entry by new merchant generation in PJM. For
3 example, according to Michael M. Schnitzer, testifying on behalf of
4 Constellation Energy Commodities Group:

5 A decision by a utility to put a new plant in rate base or to enter into long-
6 term contracts will require some form of regulated cost recovery. But who
7 would want to build a merchant plant when the possibility exists that a
8 competing developer could get a long-term contract with assured cost
9 recovery? A return to rate base construction would fundamentally
10 undermine wholesale competition. It will discourage future market-based
11 investment in new capacity.⁹

12 Mark D. Case, on behalf of BGE, further argues that longer-term contracts
13 will undermine the development of demand resources:

14 Wholesale market pricing disrupted by quasi-regulated generation will have
15 the same negative effect on demand resources as it will have on merchant
16 generation. The ability for new demand resources to compete in a market
17 with quasi-regulated generation resources will be diminished and result in
18 less or even no further development, even though demand response
19 services may be the most economically efficient resources to deploy.¹⁰

20 **Q: Does Mr. Schnitzer reasonably characterize the impact of longer-term**
21 **contracting or asset investment on the merchant-generation market?**

22 A: No. Mr. Schnitzer mischaracterizes competitive market dynamics when he
23 claims that longer-term contracts or asset investment will stifle development of
24 merchant generation. As with other competitive markets, long-term contracts
25 can co-exist with pure merchant plays in wholesale generation markets, with
26 market participants taking hedged (i.e., contractual) or speculative (i.e.,

⁹ *Direct Testimony of Michael M. Schnitzer*, Case No. 9063, October 3, 2006, p. 14.

¹⁰ *Direct Testimony of Mark D. Case*, Case No. 9063, October 3, 2006, p. 19.

1 merchant) positions depending on the extent of their risk aversion. According to
2 Mr. Case:

3 ... [A] workably competitive wholesale market provides market discipline
4 for all types of contractual arrangements and there can be many types of
5 contractual arrangements between buyers and sellers. The terms,
6 conditions, length of any contract will depend on the risks that the buyers
7 and sellers are willing to bear, the different expectations of all market
8 players as to future price trends, the price responsiveness of demand in the
9 market, as well as the creativity of buyers and sellers in negotiating
10 contracts that meet their respective needs.¹¹

11 Mr. Schnitzer asks: “[W]ho would want to build a merchant plant when the
12 possibility exists that a competing developer could get a long-term contract with
13 assured cost recovery?”¹² The answer is: In a competitive market, someone
14 would choose to build a merchant plant if they believe they could maximize
15 their profit by selling into the spot market, and are willing to assume spot-price
16 risk. The fact that other market participants choose to hedge that risk with
17 longer-term contracts or investments should have little bearing on that decision.

18 **Q: What is the basis for Mr. Case’s assertion that longer-term contracts will**
19 **undermine merchant generation and development of demand resources?**

20 A: In response to discovery, Mr. Case argues that:

21 If ... there is a requirement that utilities, as the providers of SOS service,
22 purchase all or a significant part of their supplies on the basis of long-term
23 bilateral contracts, then the market discipline provided by a workably
24 competitive wholesale spot market will be eroded....¹³

¹¹ Response to OPC Data Request No. 2, Item No. 20.

¹² In fact, as I discussed in my direct testimony in this proceeding, the more-pertinent question in today’s wholesale generation market is: Who would want to finance or invest in new generation without the long-term revenue assurance associated with a longer-term contract for the output of that asset?

¹³ Response to OPC Data Request No. 2, Item No. 20. Emphasis in original.

1 In essence, Mr. Case appears to be arguing that excessive reliance on
2 longer-term contracts will substantially reduce the amount of generation traded
3 in the spot market, severely eroding the value of spot-market prices as a revenue
4 source for merchant generation and as a competitive benchmark for valuing
5 demand resources.

6 **Q: Is this a valid argument?**

7 A: No. As noted above, the premise of this argument is not valid, since a resource
8 portfolio such as that envisioned by Ms. Alexander to be in compliance with
9 SB1 will not consist entirely or in large part of longer-term contracts or assets.
10 Moreover, regardless of the extent of that reliance on longer-term resources, it is
11 not reasonable to presume that such resources will not be offered into PJM's
12 spot energy markets. In fact, PJM's market rules require resources to be offered
13 into the day-ahead market in order to be counted toward a load-serving entity's
14 capacity obligation. Finally, even if such resources were not offered into PJM's
15 spot markets, the impact on liquidity in markets that typically clear 80-90
16 gigawatts of generation per hour is likely to be negligible.

17 **Q: What concerns do parties raise concerning stranded costs?**

18 A: Some parties express the concern that the costs of a longer-term contract or
19 generation investment may eventually be stranded, i.e., that the cost of the
20 contract may exceed the contract's market value. According to Mr. Schnitzer:
21 "Long-term contracts also create the potential for a new round of stranded costs,
22 as we have seen in California."¹⁴ In essence, the concern is that utilities may
23 enter into a longer-term contract or investment commitment based on

¹⁴ Schnitzer direct, p. 14.

1 expectations about future market-price trends, only to find that market prices fall
2 below expected levels.

3 **Q: Is the potential for stranded costs a significant concern?**

4 A: This concern is not significant enough to exclude longer-term contracts or
5 generation assets from the menu of resource options to be evaluated as part of
6 the portfolio-planning process.

7 Three considerations temper such concerns. First, a longer-term contract or
8 investment will be one of several resources in a much-larger, diversified
9 resource portfolio. This diversification hedges the risk of any one contract or
10 investment becoming stranded, and increases the likelihood that the portfolio as
11 a whole will be economic over the long term.

12 Second, a narrow focus on the risk of stranded costs fails to capture the
13 insurance value of a longer-term contract or investment. Whether or not a
14 contract is ultimately economic over its term, it can provide a long-term hedge
15 against market-price risk, providing insurance against the harm of unanticipated
16 price volatility.

17 Finally, any concern about a “new round of stranded costs” in Maryland
18 needs to be weighed against the possibility that, contrary to some parties’
19 expectations in 1998 and unlike in California, there may not actually have been
20 a first round of stranded costs in this State.¹⁵ One indication of this possibility is
21 provided by the 1998 testimony of Paul Chernick on behalf of OPC in Case No.

¹⁵ Mr. Schnitzer’s reference to the California experience is ironic, since the State entered into over-priced contracts in response to the exercise of market power, and since, in turn, the ability to exercise market power was partly due to the fact that the California Commission severely limited the utilities’ ability to enter into longer-term contracts at the outset of restructuring. See, for example, Federal Energy Regulatory Commission, *Order Proposing Remedies for California Wholesale Electric Markets*, 93 FERC ¶ 61,121, November 1, 2000.

1 8794 regarding BGE's stranded costs. Based on a forecast of market prices, Mr.
2 Chernick found that the market value of BGE's generation portfolio exceeded
3 the portfolio's expected costs. In other words, based on his market-price
4 forecast, Mr. Chernick found that BGE's portfolio produced stranded benefits,
5 not stranded costs. It now turns out that market prices in PJM in the eight years
6 since Mr. Chernick's analysis have been substantially higher than were
7 forecasted by Mr. Chernick for this same period of time. Thus, the experience in
8 PJM over the past eight years indicates that Mr. Chernick may have in fact
9 underestimated the market value of BGE's assets and thus the true magnitude of
10 stranded benefits.¹⁶

11 **Q: Please discuss parties' claims regarding the potential impact of longer-term**
12 **contracts on utilities' cost of capital.**

13 A: According to BGE and PEPCo, credit agencies will treat a portion of longer-
14 term contract payments as equivalent to debt for the purposes of determining
15 debt leverage on a utility's balance sheet and for deriving interest coverage
16 ratios. As a result, utility procurement of longer-term contracts, by increasing
17 imputed debt leverage, could lead to a ratings downgrade or require an
18 offsetting increase in equity to restore credit quality. In either case, BGE and
19 PEPCo assert, contract procurement would increase the utility's overall cost of
20 capital.

21 **Q: Is this a valid concern?**

22 A: This appears to be a valid theoretical concern. However, the actual financial
23 impact may not be significant, since such contracts might represent only a small
24 portion of a utility's total SOS portfolio.

¹⁶ Mr. Chernick's underestimate of actual market prices would be offset by any underestimate of actual prices for fuel burned by BGE's assets.

1 **Q: How should this risk be addressed?**

2 A: This risk should be addressed as part of a comprehensive economic and
3 financial evaluation of various portfolio plans. The financial impact of longer-
4 term contract obligations should be weighed against the financial risks
5 associated with reliance on shorter-term contracts, such as the potential financial
6 impact of substantial deferrals of large price increases.

7 **III. BGE Analysis of Regulated Rates**

8 **Q: Please describe Dr. Lesser's analysis of regulated rates.**

9 A: Dr. Lesser believes that “[t]he claim that Maryland consumers would be better
10 off had restructuring never occurred is central to the matter under consideration
11 in this proceeding.”¹⁷ In order to test the validity of this “central” claim, Dr.
12 Lesser undertook an analysis of what BGE residential rates would have been
13 between 2000 and 2006, and what they would be in the next three years, if
14 BGE’s generation function had not been restructured in 1999. Comparing these
15 hypothetical regulated rates against his forecast of SOS rates for the next three
16 years, Dr. Lesser concludes that “... BGE residential customers are better off
17 with competitive procurement than they would have been under regulation,
18 notwithstanding the result of the 2006 RFP process.”¹⁸

¹⁷ *Direct Testimony of Jonathan A. Lesser*, Case No. 9063, October 23, 2006, p. 34.

¹⁸ *Id.*

1 **Q: Do you agree that the issue of whether consumers would have been better**
2 **off under continued regulation is central to this proceeding?**

3 A: No.¹⁹ As Ms. Alexander discusses in her testimony, the central issue in this
4 proceeding is how to establish a procurement process for residential SOS
5 customers that complies with the mandates in SB1. The focus of this proceeding
6 should be on the concrete issue of how to move forward with a procurement
7 process that achieves the “best price” with minimum price volatility, not on
8 speculative ruminations as to how consumers would have fared if the electric
9 restructuring statute had never become law.

10 **Q: Are the results of Dr. Lesser’s analysis relevant to the consideration of the**
11 **likely costs of an SB1-compliant resource portfolio?**

12 A: These results are not particularly relevant to this case. Dr. Lesser’s projection of
13 costs for BGE’s generation assets that were transferred to Constellation Power
14 provides little indication as to what the costs might be for a portfolio of
15 resources compiled under a portfolio planning and procurement process such as
16 recommended by Ms. Alexander. It is unlikely that an SB1-compliant portfolio
17 would bear any resemblance to that assembled by BGE over the last fifty years,
18 spanning a period of momentous change in generation technology, industry
19 structure, and regulatory practice.

20 **Q: Notwithstanding the issue of relevance, are the results of Dr. Lesser’s**
21 **analysis reliable?**

22 A: No. A number of unrealistic assumptions and data inputs seriously impair the
23 reliability of his results.

¹⁹ Nor is it even clear who Dr. Lesser believes is making this claim. As far as I am aware, no party to this proceeding filed testimony contending that consumers would have been better off without electric restructuring.

1 Dr. Lesser's methodological approach is problematic in two respects. First,
2 the analysis assumes that non-generation-related costs would be greater without
3 restructuring than with restructuring. Specifically, the analysis assumes that
4 distribution and transmission rates, and thus underlying costs, would have risen
5 from 1999 levels at the general rate of inflation in the absence of restructuring,
6 but would be constant at 1999 levels with restructuring.²⁰ It is not reasonable to
7 assume lower T&D costs for the with-restructuring case, since restructuring of
8 the generation function would not directly affect non-generation-related costs.²¹
9 Nor is it reasonable to assume that T&D *cost* increases will necessarily translate
10 into T&D *rate* increases, since rate changes depend on earned rates of return,
11 cost of capital, and other factors in addition to cost of service.²²

12 Second, Dr. Lesser assumes that, in the absence of restructuring, BGE
13 would not have been able to purchase power from the PJM wholesale market in
14 order to meet load growth. Dr. Lesser supports this assumption by arguing that
15 "... it is not reasonable to assume that the PJM market would have developed
16 the way it did had restructuring not occurred."²³ Instead, even though PJM has

²⁰ The fact that the restructuring settlement agreement reduced and froze residential distribution rates is not relevant to the impact of generation restructuring on distribution costs. Dr. Lesser's analysis unrealistically assumes that T&D rates after the end of the rate freeze would be higher in the absence of restructuring, as if the underlying T&D costs would have been greater in the absence of restructuring.

²¹ Indeed, if any differential were to be assumed, it would be greater transmission costs with restructuring, reflecting the additional investment in transmission upgrades to support increased wholesale transactions.

²² See, for example, OPC's petition of September 3, 1998 in Case No. 8804, which argues for a reduction in BGE's rates due to over-earnings. The findings in this petition would support an assumption of a decrease in BGE's rates in the absence of restructuring.

²³ Lesser direct, p. 35

1 been awash in excess capacity since 1999 and wholesale-market prices have
2 consequently been at depressed levels, he assumes that all load growth from
3 1999 is met with investment in new gas-fired combined-cycle capacity at prices
4 that far exceed actual wholesale-market price levels.²⁴

5 This assumption is unrealistic. PJM has operated as a tight power pool,
6 providing BGE access to wholesale economy-energy purchases and sales, for
7 many decades. The PJM system was restructured to create a competitive
8 wholesale market in 1997, with market-based pricing implemented in 1999; it
9 was this restructuring, not that of BGE's generation function, along with
10 subsequent trends in fuel prices, capacity additions, and regional expansion, that
11 determined wholesale market prices after 1999. Whether or not its generation
12 had been restructured in 2000, BGE would have had access to wholesale power
13 from this glutted market, just as it had as part of the PJM power pool for all
14 those years.

15 Finally, Dr. Lesser unreasonably assumes that fuel prices for BGE's coal
16 and nuclear assets would have increased at spot-price escalation rates, as if coal
17 and nuclear fuel requirements were purchased predominantly on the spot market
18 and not through a combination of contract and spot purchases, as had been
19 actual practice prior to the divestiture of BGE's assets.²⁵ This assumption yields
20 unrealistically high fuel-price growth rates. For example, Dr. Lesser projects a
21 doubling of nuclear fuel prices between 1999 and 2005, when, according to data

²⁴ According to PJM, investment in new combined-cycle generation would not have been economic relative to wholesale market prices from 2000 to 2005. See PJM Interconnection, LLC, *2005 State of the Market Report*, March 8, 2006, Table 3-13, p. 131.

²⁵ For a description of BGE's fuel contracts as of 1998, see *Testimony of Bruce A. Barnaba*, Case No. 8520V, January 2, 1998.

1 published by the Energy Information Administration, actual industry-wide
2 average growth over that same period was less than 25%.

3 **Q: Did you correct for these improbable assumptions?**

4 A: Yes. I corrected each of these assumptions as follows:²⁶

- 5 • I revised the analysis so that it simulates and compares only the generation
6 portions of SOS and hypothetical regulated rates. By so doing, I effectively
7 assume that T&D costs would be the same in both the restructuring and
8 continued-regulation scenarios.
- 9 • In the continued-regulation scenario, I assume that load growth after 1999
10 would be served with purchases from the PJM wholesale market at actual
11 or forward market prices for energy (as adjusted for congestion and load
12 shape) and capacity.
- 13 • I assume that coal and nuclear fuel prices escalate at industry-wide average
14 rates, as reported by the Energy Information Administration.

15 **Q: How do these corrections affect the results of Dr. Lesser's analysis?**

16 A: With these corrections, Dr. Lesser's analysis finds that residential generation
17 rates in 2007 through 2009 would be lower under continued regulation than
18 under the current SOS procurement approach. In other words, correcting the
19 unrealistic assumptions discussed above reverses Dr. Lesser's primary finding
20 that consumers would pay higher rates in the future under regulation than under
21 the current SOS procurement process.

²⁶ I also corrected a few less-significant calculation errors in Dr. Lesser's model. For example, in his calculation of SOS generation rates for 2007 and beyond, Dr. Lesser mistakenly assumed that a mix of one-, two-, and three-year contracts would be procured in each year. In fact, per the terms of the settlement agreement in Case No. 8908, only one-year contracts will be procured in 2007, one- and two-year contracts will be procured in 2008, and only one-year contracts will be procured in 2009.

1 The impact of these corrections is shown in Exhibit JFW-R3, which
2 mimics Dr. Lesser's Exhibit BGE-JAL-3 for the corrected simulations of the
3 two scenarios. As indicated in Exhibit JFW-R3, Dr. Lesser's corrected
4 simulation projects SOS generation rates to exceed regulated generation rates by
5 about 20%-30% between 2007 and 2009.

6 **Q: Does this conclude your testimony?**

7 A: Yes.